UConn Health Board of Directors
Finance Subcommittee of the Board of Directors

June 12, 2023
8:30 am – FSC
9:00 am – BOD

To view a live stream of the meeting:
https://uconnhealth.mediasite.com/Mediasite/Play/36036d26121d4b32b4d6b7fe690db05a1d

Meeting location at UCH
UConn Health Munson Training Room
16 Munson Road, 4th floor
Farmington, CT
1 PUBLIC COMMENT

2 CHAIR’S REMARKS
   2.1 Welcome
   2.2 Approvals: Minutes: March 13, 2023 [vote]

3 FINANCIAL REPORTS & UPDATES

4 CONSENT ITEMS [vote]

4.1 Contracts > $1,000,000 [F]
   4.1.1 Alphatec Spine Inc.
   4.1.2 ScribeAmerica LLC
   4.1.3 FlashParking Inc.
   4.1.4 Hologic Inc. dba Gen-Probe Sales & Service Inc.
   4.1.5 Bioverativ
   4.1.6 Cardinal Health, Inc.
   4.1.7 McKesson Corporation
   4.1.8 Priority Healthcare Distribution Inc. dba CuraScript Specialty Distribution
   4.1.9 Johnson & Johnson
   4.1.10 Medtronic USA Inc.
   4.1.11 Owens & Minor Inc.
   4.1.12 Owens & Minor Distribution Inc.
   4.1.13 Fisher Scientific Company LLC
   4.1.14 Markiaris Media Services
   4.1.15 Connecticut Natural Gas
   4.1.16 Eversource (CL&P)
   4.1.17 Dell Marketing LP
   4.1.18 NWN Corporation
   4.1.19 SHI International Corporation
   4.1.20 Industrial Electric & Construction, LLC
   4.1.21 iMethods LLC
   4.1.22 Mediant Health Resources Incorporated
   4.1.23 Superlanet Inc.
   4.1.24 The CSI Companies Inc.
   4.1.25 Airgas USA LLC
   4.1.26 ASD Specialty Healthcare LLC
   4.1.27 Experian Health Inc.
   4.1.28 Immucor
   4.1.29 Datix USA Inc.
   4.1.30 Connecticut Children's Medical Center
   4.1.31 Hartford Hospital
   4.1.32 Saint Francis Hospital and Medical Center
   4.1.33 The Hospital of Central Connecticut
4.1.34 Arthrex
4.1.35 Intuitive Surgical Inc.
4.1.36 CVS Pharmacy
4.1.37 Optum Pharmacy 702 LLC
4.1.38 Pharmacy Corporation of America
4.1.39 Asylum Hill Family Medicine
4.1.40 Center for Advanced Reproductive Services PC
4.1.41 Bruker Biospin

4.2 Leases [F]
4.2.1 Asylum Family Medicine Center, Inc.
4.2.2 11 South Road LLC

4.3 Project Budgets [F]
4.3.1 Project Budget for the UConn Health Cryon Electron Microscope Installation (Planning: $960,000)
4.3.2 Project Budget for the UConn Health Connecticut Tower (CT) 7th Floor Med-Surg Observation Unit Renovation (Planning: $2,500,000)
4.3.3 Project Budget for the UConn Health Hybrid OR#2 Fit-out (Planning: $7,100,000)
4.3.4 Project Budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation (Planning: $4,700,000)
4.3.5 Project Budget for the UConn Health Outpatient Pavilion 3rd Floor Backfill (Planning: $3,300,000)
4.3.6 Project Budget for the UConn Health Outpatient Pavilion X-Ray & Blood Draw Relocation (Planning: $650,000)
4.3.7 Project Budget for the UConn Health Musculoskeletal Institute Rehabilitation Expansion (Planning: $640,000)
4.3.8 Project Budget for the UConn Health Cadaver Lab Renovation & Air Handling Unit Replacement (Design: $1,800,00)
4.3.9 Project Budget for the UConn Health Central Sterile Washer & Sterilizer Replacement (Design: $3,985,000)
4.3.10 Project Budget for the UConn Health Cell & Genome Sciences Building Data Center Cooling System Upgrades (Design: $4,865,000)
4.3.11 Project Budget for the UConn Health New England Sickle Cell Institute Renovation (Design: $4,865,000)
4.3.12 Project Budget for the UConn Health Buildings D & N Roof Replacement (Final: $2,500,000)
4.3.13 Project Budget for the UConn Health Buildings E & K Roof Replacement (Final: $2,160,000)
4.3.14 Project Budget for the UConn Health TB-121 Blood Bank Relocation (Final: $765,000)
4.3.15 Project Budget for the UConn Health Transitional Nursery Renovation (Final: $1,800,000)
4.3.16 Project Budget for the UConn Health Canzonetti (F) Building Wound Care Center Renovation (Final: $1,225,000)

5 UPDATES & INFORMATIONAL ITEMS
5.1. Contracts to $999,999
5.2. Personnel List
1  PUBLIC COMMENT

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   2.1  Welcome
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       2.1.2  BOD Faculty Award Recognition 7

3  CONSENT ITEMS  [vote]

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            3.1.1  Alphatec Spine Inc.
            3.1.2  ScribeAmerica LLC
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            3.1.4  Hologic Inc. dba Gen-Probe Sales & Service Inc.
            3.1.5  Bioverativ
            3.1.6  Cardinal Health Inc.
            3.1.7  McKesson Corporation
            3.1.8  Priority Healthcare Distribution Inc. dba CuraScript Specialty Distribution
            3.1.9  Johnson & Johnson
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13 EXECUTIVE SESSION

NEXT REGULARLY SCHEDULED MEETING
September 11, 2023
Public Participation at UConn Health Board of Directors Meetings

UConn Health Board of Directors starts its agenda with Public Comments. The Board of Directors shall hear brief oral presentations from members of the public who wish to express their views on issues pending before the Board of Directors or on other issues of concern to UConn Health. The agenda for each regular public meeting of the UConn Health Board of Directors shall allot up to thirty minutes for this purpose:

a. Requests to address the UConn Health Board of Directors shall be made to the Chair’s designee at least one day prior to the meeting and may begin to be made the day following the last BOD meeting. The actual person who intends to speak must make the request.

b. The Chair of the UConn Health Board of Directors shall recognize each speaker in the order of signing up, shall request the speaker identify himself/herself, and shall ensure adherence to time limits as will permit the orderly progress of the BOD through its agenda. Each speaker will be allotted a time period of three minutes to speak.

c. At a special meeting of the UConn Health Board of Directors, comment by members of the public shall be limited specifically to the subject described in the call of the special meeting.

The UConn Health Board of Directors would like to give each constituency an opportunity to speak. Therefore, groups are encouraged to appoint a single spokesperson to present their point of view.

The purpose of Public Participation is to hear the views of the public and would like to give each constituency an opportunity to speak. Therefore, groups are encouraged to appoint a single spokesperson. The UConn Health Board of Directors will neither ask nor answer questions nor make comments during this portion of the agenda.

The Chair appoints the following person as his designee to receive requests to speak at the Public Comments portion of the Board of Directors Meetings

Deb Kaufman
Executive Assistant to the Chief Executive Officer
Office of Health Affairs | UConn Health
Phone: 860-679-6232
dkaufman@uchc.edu
Sanford Cloud, Chairman, called the meeting to order at 9:36 am.

1. **Public Comment**
   No public comment.

2. **Chair’s Remarks**
   2.1 **Welcome**
   Chairman Cloud thanked everyone for being present at our regularly scheduled quarterly meeting which is recorded.

   2.1.1 **Approval of Meeting Minutes**
   The Board of Directors unanimously approved the minutes of the UConn Health Board of Directors meeting held on December 5, 2022.

3. **Consent Items**
   Items 3.1, 3.2, and 3.3 were reviewed in the Finance Subcommittee meeting held earlier today.

   3.1 **Contracts > $1,000,000 [F]**
   3.1.1 Abbott Laboratories
   3.1.2 Medtronic USA Inc.
   3.1.3 Agiliti Health
   3.1.4 AmerisourceBergen Drug Corporation
   3.1.5 Auris Health Inc.
   3.1.6 Complete Holdings Group Inc. dba EnableComp LLC
   3.1.7 Innovative Product Achievement LLC dba IPA LLC & Med One Capital FundingDbca IPA One
   3.1.8 Lightning Bolt Solutions Inc.
   3.1.9 Philips North America LLC
   3.1.10 ScribeAmerica LLC
   3.1.11 Medical Doctor Associates, LLC, dba Cross Country Locums
   3.1.12 SHI International Corp / SHI Capital / De Lage Landen Financial Services Inc
   3.1.13 Jackson Laboratory
   3.1.14 Connecticut Children’s Medical Center
   3.1.15 Connecticut Ear, Nose and Throat Associates, P.C.
   3.1.16 Connecticut Department of Veterans Affairs
   3.1.17 Connecticut Department of Corrections

   3.2 **Leases [F]**
   3.2.1 Woodstock Academy
   3.2.2 11 South Road LLC
   3.2.3 Charles Orefice

   3.3 **Project Budgets [F]**
3.3.1 Project Budget for the UConn Health CGSB and ARB Autoclave and Washer Replacement (Final: $1,200,000)

3.3.2 Project Budget for the UConn Health Cardio Catheterization (Cath) & Electro Physiology (EP) Lab Renovation (Final: $6,430,000)

3.3.3 Project Budget for the UConn Health Psychiatry Seclusion Suite & Nurse Station Security Renovation (Revised Final: $1,197,000)

3.3.4 Project Budget for the UConn Health Main Building Lab Area Renovations 2nd Floor (Final: $10,200,000)

3.3.5 Second Amendment to Access and Utility Easement w. 402 Farmington Avenue LLC

The Board of Directors unanimously approved agenda items 3.1, 3.2, and 3.3 as described in the board materials beginning on page 8.


4. EVP Report

4.1 Executive Vice President for Health Affairs/CEO Report – Dr. Bruce Liang

Dr. Bruce Liang reported key operational updates, including that a recent winter COVID-19 uptick appears to be behind us as detailed on the graph of weekly employee callouts, showing a decline in recent weeks. As reported in previous meetings, visits to our emergency department continue to break records which is important because 30% of the inpatient census comes in through the ED. Last week we saw 194 patients in a 24-hour period. We may need to look at expanding ED treatment rooms if these volumes continue. Director Freedman asked if ED wait times are impacted by the steep increase in ED volumes. Dr. Liang reported we would follow up with the Board. Dr. Liang reported the steep trajectory continues with patients seeking care at UConn Health and repurposing the 7th floor of the Connecticut Tower for observation beds may be needed sooner than previous estimates. Caryl Ryan noted that an area on Med 4 will return to inpatient/observation beds after May 10. This area has been staffed by float and traveler staff decreasing the need for those positions. A question was raised about accommodating volumes by creating new clinical space vs optimizing our existing clinical space to ensure its function is patient care and not used for non-clinical purposes. We will bring the data back to the board at the next meeting. In Outpatient activity, encounters and RVUs are ahead of budget and the prior year by more than 5%. The largest growth areas year to date include GI, Dermatology, Obstetrics/Maternal-Fetal Medicine and Primary care. Dr. Liang noted that as the only public medical center, the safety net care cost due to unreimbursed or under-reimbursed care is a cost driver for clinical activities at UCH totaling $258.7M. We have been able to efficiently manage clinical operations to achieve financial improvement and to increase clinical margins to counteract these drivers beyond our control.

4.2 Financial Update - Jeffrey P. Geoghegan

4.2.1 Results of Operations: Fiscal Year 2023

Mr. Geoghegan reported the financial results of operations through January 31, 2023, reporting a $1.854M favorable variance across all areas, in the first 7 months of the fiscal year.
4.3 FY24-25 Budget Update

Mr. Geoghegan reported that we are currently in the middle of the state budget process for FY24 & FY25. He presented numbers associated with UConn Health’s budget requests to the state for FY24 and FY25, and the Governor’s proposed budget numbers. The variance between our baseline request and the Governor’s proposal is $156M for UConn and UConn Health, approximately $75M of which is for UConn Health. We continue to work with the Governor and the legislature on final budget numbers, which we expect around the first week of June. We are in the process of creating a detailed budget and are on track to present the final budget for approval at the June 12th meeting of the Board of Directors.

4.4 UConn Health Pharmacy Services & 340B Overview - Kevin Chamberlin

Kevin Chamberlin, the AVP of Pharmacy, provided the Directors with a comprehensive presentation on the new UConn Health Specialty Pharmacy, which opened in 2020. The Specialty Pharmacy provides medications that treat rare or complex diseases; that are costly; that require special handling; or that are difficult for patients to access. This is the fastest-growing area of prescription drug expenditures, and it greatly benefits patients both from a service perspective and financially. So far the program has been very successful, doubling its volume and the number of patients it served in 2022 compared to the prior year.

Main Business

5.1 President Update

President Maric formally announced Jeff Geoghegan as CFO for UConn and UConn Health, explaining that she is looking for ways to consolidate staff and resources where possible. President Maric also reported that she is meeting with legislators, along with Jeff and Dr. Liang, to continue to advocate for UConn and UConn Health’s budgets for FY24 and FY25.

5.2 Research Update

Julie Schwager provided the research report for Dr. Alpay. She stated that FY23 new sponsorship awards for the first 7 months are healthy, reporting the SOM awards of $57M to date. UConn Health has secured six new awards of over $2M each in this fiscal year, totaling $13,767,630. Ms. Schwager also provided fiscal year-to-date data on Technology Commercialization activity.

5.2 Dean, School of Medicine Update – Bruce Liang

Dr. Liang provided a summary of tenured track junior and senior rank faculty recruitment activity for the last 5 years to illustrate the great clinicians, educators, and scientists we have at UConn Health. The School of Medicine reported $79,641,038 in committed research awards for the fiscal year 2023 through January. Dr. Liang shared the dollar density benchmarked vs. all other medical schools, reporting that the SOM top 20% by expenditure per net square foot compared to all U.S Medical Schools public or private.

5.3 Dean, School of Dental Medicine Update – Steven Lepowsky

Dean Lepowsky is away at a Dental Conference; a written update is provided in your board books beginning on page 78.
6. **Financial Affairs – Andy Bessette**

   The Finance Subcommittee met before this meeting to approve the minutes of the March 13, 2023 meeting and to review and recommend approval of 27 contracts, 5 leases, and 4 project budgets. Information on contracts from $500,000-$999,999 and the personnel report can be found in the Board books beginning on page 82.

7. **Building and Grounds – Rick Carbray**

   No report.

8. **Academic Affairs – Fran Archambault**

   The Academic Affairs Subcommittee met on October 24, 2022. The committee approved recommendations from both schools for promotion, emeritus, and tenure decisions. The committee received a positive report from the Oversight Committee, that all department reports are on schedule. The committee had an excellent presentation from Dr. Christopher Steele and Medical Student Henry Siccardi about the UConn Health Leaders Program and their work with social determinants of health.

9. **Clinical Affairs – Ken Alleyne**

   The Committee met on February 9, 2023 and was provided an overview of operations for the clinical enterprise, reporting that the average daily census shows steep growth in the number of patients seeking care at John Dempsey Hospital. Based on the trend of this growth, the need for hospital beds has grown by approximately 1.4 beds each month. As a result, the administration is planning to add staffed beds on the 7th floor of the Connecticut Tower to accommodate future needs. The Subcommittee also heard that UConn Medical Group is similarly reporting strong volumes. UMG is currently exceeding budgeted estimates by 4.5% for net patient revenue and 5.1% for encounters, respectively. We also heard about the new CHEERS program, an EPIC platform for Customer Relationship Management, currently being implemented in UMG.

   During the Quality presentation, the Subcommittee reviewed the scorecard established to track clinical safety and quality metrics, as well as targeted patient satisfaction metrics. It was also announced that John Dempsey Hospital was awarded an “A” safety grade from Leapfrog for Fall 2022 – its 4th in a row.

   To meet federal regulations and The Joint Commission accreditation standards that require Board oversight over certain matters, the Subcommittee also approved appointments of program leaders in Antibiotic Stewardship, Dietary Services, and Infection Prevention & Control; and we delegated operation of the hospital’s Grievance process to the UConn Health Grievance Committee. The 2022 Hospital Workplace Violence Report to DPH was also presented and discussed.

   The School of Dental Medicine reported that clinical operations are meeting targets in revenues and patient visits, and that the school has made several operational improvements to streamline processes, reporting a 7% increase in revenue per visit. Operational challenges include recruitment and retention of high-quality auxiliary staff.
10. Joint Audit & Compliance Report – Mark Boxer

The committee met on December 16, 2022, reviewed and accepted two internal audit reports for UConn Health. There were 115 open matters with actions which is slightly up from the past quarter. JACC approved the appointment of Pharmacy Consultants Inc. to conduct audits of the 340B Drug Pricing Program. CliftonLarsenAllen (CLP) presented a clean opinion on the FY 22 financial statements audits of JDH, UMG and the Finance Corporation. The full report begins on page 103.

11. Other Reports – Informational

11.1 Recruitment and Retention MOU/MOAs
11.2 UConn Medical Group Operational Report
11.3 Naming of the Cato Laurencin Institute

Informational items may be found beginning on page 105 of the package.

12 Executive Session

To discuss preliminary notes and drafts that the Health Center has determined that the public interest in withholding such documents and discussions clearly outweighs the public interest in disclosure; trade secrets as defined by the Freedom of Information Act; Attorney-Client privileged communications; and responses related to requests for proposals, where the process still remains open.

*The Board of Directors unanimously approved entering Executive Session.*


*The Board returned to the Public Session at 10:55 am.*

With no further business, the meeting was adjourned at 10:56 am.

Respectfully submitted,

Bruce T. Liang, M.D.
Interim Executive Vice President for Health Affairs
Dean, UConn School of Medicine

**Voting Members Present:** A. Bessette, B. Cole-Johnson, C. Gualtieri, F. Archambault, J. Freedman, M. Boxer, P. Baker, R. Maric, R. Barry, S. Cloud, T. Ressel
I am pleased to present Dr. Zita Lazzarini as the recipient of the 2023 Board of Directors Faculty Recognition Award. This award celebrates and rewards demonstrated academic, administrative, and/or excellence of UConn Health faculty.

Zita Lazzarini, J.D., M.P.H.

Zita Lazzarini, JD, MPH, is an associate professor in the Division of Public Health Law and Bioethics in the Department of Public Health Sciences and director of Social and Behavioral Sciences in the UConn School of Medicine. She has been with UConn Health since 1998.

At UConn School of Medicine, Lazzarini oversees courses addressing health systems sciences, including her fields of specialization, law, public health, and bioethics. To reduce health disparities through medical education of the next generation of future doctors, Lazzarini uniquely helped create and directs the medical school’s innovative curriculum for its Certificate of Social Determinants of Health and Disparities. UConn is the first medical school in the nation to require its medical students to complete a curriculum in social determinants of health and disparities to receive their medical degree. The successful program is being emulated by other medical schools.

For Connecticut, Lazzarini’s significant public service includes participating in Governor Ned Lamont’s COVID-19 Vaccine Advisory Group. She was an expert advisor on the Advisory Group’s subcommittee responsible for the critical roll-out of the first COVID-19 vaccines, the initial vaccination phases, and allocations to hospitals. She has also worked with the state’s Department of Public Health on their Crisis Standards of Care Committee.

Lazzarini is also an accomplished author and researcher on health and human rights, public health law, reproductive justice, privacy and confidentiality, surrogate decision-making at the end of life, and HIV prevention among pregnant women and injection drug users.
In July 2022, in the prestigious New England Journal of Medicine she published a perspective article entitled, “The End of Roe v. Wade – States’ Power over Health and Well-Being.” In the article she evaluates the immediate and potential future impact of the end of Roe vs. Wade on health and well-being of women and how reproductive autonomy is central to a woman’s full participation in society.

Nationally, she has served as a special consultant for the Georgetown-Johns Hopkins Program on Law and Public Health, for the Centers for Disease Control and Prevention, and has worked with the World Health Organization on projects involving HIV.

Lazzarini received her juris doctorate and bachelor’s degree from the University of California. She was awarded her Master’s in Public Health from Harvard School of Public Health and completed her medical ethics fellowship training at Harvard Medical School.

In 2023 she received the UConn Health Board of Directors Faculty Recognition Award for her advancement of medical education at UConn and dedicated public service to the State of Connecticut.
<table>
<thead>
<tr>
<th>No.</th>
<th>Contractor</th>
<th>SMBE?</th>
<th>Previous Contract Amount (if applicable)</th>
<th>Approval Amount</th>
<th>Term</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Alphatec Spine Inc.</td>
<td>No</td>
<td>$4,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/24)</td>
<td>$6,000,000 (includes an additional $2,000,000)</td>
<td>7/1/22 - 6/30/24</td>
<td>Spinal products for John Dempsey Hospital's OR Department. This amendment adds $2,000,000 to the maximum value with no change to the term due to increased volume.</td>
</tr>
<tr>
<td>2</td>
<td>ScribeAmerica LLC</td>
<td>No</td>
<td>$1,990,000 (approved by Board December 2022 for term 2/18/20 - 6/30/23)</td>
<td>$6,000,000</td>
<td>7/1/23 - 6/30/26</td>
<td>In-person and virtual scribes document patient visits in UConn Health's electronic health record on behalf of UConn Health providers.</td>
</tr>
<tr>
<td>3</td>
<td>FlashParking Inc.</td>
<td>No</td>
<td>N/A</td>
<td>$2,000,000</td>
<td>7/1/23 - 6/30/32</td>
<td>Parking access revenue control system replacement for Garages G1, G2 and G3 and Academic Lots 1 through 4.</td>
</tr>
<tr>
<td>4</td>
<td>Hologic Inc. dba Gen-Probe Sales &amp; Service Inc.</td>
<td>No</td>
<td>$2,500,000 (approved by Board September 2021 for term 10/1/19 - 9/30/24)</td>
<td>$4,800,000 (includes an additional $2,300,000)</td>
<td>10/1/19 - 9/30/24</td>
<td>This contractor currently supplies equipment and reagents used by the Department of Laboratory Medicine. This amendment adds $2,300,000 to the maximum value to cover higher than anticipated use of these products with no change to the term.</td>
</tr>
<tr>
<td>5</td>
<td>Bioverativ</td>
<td>No</td>
<td>$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$2,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of Alprolix and other drugs during FY24 for patients in the John Dempsey Hospital Pharmacy's 340B program.</td>
</tr>
<tr>
<td>6</td>
<td>Cardinal Health Inc.</td>
<td>No</td>
<td>$1,750,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$3,700,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of pharmaceuticals during FY24 to replenish stock of retail pharmacies that are participating in the John Dempsey Hospital Pharmacy's 340B program.</td>
</tr>
<tr>
<td>7</td>
<td>McKesson Corporation</td>
<td>No</td>
<td>$1,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$11,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of pharmaceuticals during FY24 to replenish stock of retail pharmacies that are participating in the John Dempsey Hospital Pharmacy's 340B program.</td>
</tr>
<tr>
<td>8</td>
<td>Priority Healthcare Distribution Inc dba CuraScript Specialty Distribution</td>
<td>No</td>
<td>$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$3,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Replenishment of specialty pharmaceuticals during FY24 to Accredo from the required wholesaler (CuraScript) in the John Dempsey Hospital Pharmacy's 340B program.</td>
</tr>
<tr>
<td>9</td>
<td>Johnson &amp; Johnson</td>
<td>No</td>
<td>$1,900,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$1,900,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of medical devices and cardiovascular products during FY24, some of which are accessed through GPO agreements.</td>
</tr>
<tr>
<td>10</td>
<td>Medtronic USA Inc.</td>
<td>No</td>
<td>$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/32)</td>
<td>$2,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of medical devices and cardiovascular products during FY24, some of which are accessed through GPO agreements.</td>
</tr>
<tr>
<td>11</td>
<td>Owens &amp; Minor Inc.</td>
<td>No</td>
<td>$16,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$16,500,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of medical and surgical supplies during FY24 from our primary med-surg supply distributor.</td>
</tr>
<tr>
<td>12</td>
<td>Owens &amp; Minor Distribution Inc.</td>
<td>No</td>
<td>$750,000 (for 1/1/17 - 12/31/22)</td>
<td>$1,250,000</td>
<td>7/1/23 - 6/30/28</td>
<td>License for Qsight, a proprietary software application of Owens &amp; Minor, our primary distributor of med-surg supplies. The Qsight application integrates with Epic and provides UConn Health's clinical supply chain and surgical specialty areas with inventory control functionality to document supply and implant utilization.</td>
</tr>
<tr>
<td>13</td>
<td>Fisher Scientific Company LLC</td>
<td>No</td>
<td>$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$3,200,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Laboratory supplies and equipment for both clinical and research labs during FY24, accessed through a University of Connecticut contract.</td>
</tr>
<tr>
<td>14</td>
<td>Makariar Media Services</td>
<td>No</td>
<td>$1,600,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$1,475,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Various advertising services, including via social media, websites, TV, and radio in support of UConn Health ad campaigns during FY24, accessed through a University of Connecticut contract.</td>
</tr>
<tr>
<td>15</td>
<td>Connecticut Natural Gas</td>
<td>No</td>
<td>$2,800,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$3,500,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Natural gas to heat the buildings on the Farmington campus during FY24.</td>
</tr>
<tr>
<td>16</td>
<td>Eversource (CL&amp;P)</td>
<td>No</td>
<td>$12,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$12,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Electricity for the buildings on the Farmington campus during FY24.</td>
</tr>
<tr>
<td>No.</td>
<td>Contractor</td>
<td>SMBE?</td>
<td>Previous Contract Amount (if applicable)</td>
<td>Approval Amount</td>
<td>Term</td>
<td>Description</td>
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</tr>
<tr>
<td>17</td>
<td>Dell Marketing LP</td>
<td>No</td>
<td>$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$2,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of personal computers and related hardware, services, and support during FY24, accessed through a University of Connecticut contract.</td>
</tr>
<tr>
<td>18</td>
<td>NWN Corporation</td>
<td>No</td>
<td>$2,400,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$2,400,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of IT hardware, software, and services during FY24, accessed through a University of Connecticut contract.</td>
</tr>
<tr>
<td>19</td>
<td>SHI International Corporation</td>
<td>No</td>
<td>$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)</td>
<td>$3,000,000</td>
<td>7/1/23 - 6/30/24</td>
<td>Purchase of IT hardware, software, and services during FY24, accessed through a Board of Regents/Connecticut State Colleges and Universities contract.</td>
</tr>
<tr>
<td>20</td>
<td>Industrial Electric &amp; Construction LLC</td>
<td>Yes</td>
<td>$600,000 (for term 1/11/21 - 1/10/26, which includes a 3-year initial term plus two 1-year renewal options)</td>
<td>$1,500,000 (includes an additional $900,000)</td>
<td>1/11/21 - 1/10/26</td>
<td>IEC provides task labor personnel at the request of UConn Health's Campus Planning Department. This amendment adds $900,000 to the maximum value with no change to the term because of the large volume of project requests that Campus Planning needs to complete.</td>
</tr>
<tr>
<td>21</td>
<td>iMethods LLC</td>
<td>No</td>
<td>$499,999 (for term 11/10/22 - 11/9/29, which includes a 2-year initial term plus five 1-year renewal options)</td>
<td>$2,000,000 (includes an additional $1,500,001)</td>
<td>11/10/22 - 11/9/29</td>
<td>This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds $1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.</td>
</tr>
<tr>
<td>22</td>
<td>Mediant Health Resources Incorporated</td>
<td>No</td>
<td>$499,999 (for term 11/3/22 - 11/2/29, which includes a 2-year initial term plus five 1-year renewal options)</td>
<td>$2,000,000 (includes an additional $1,500,001)</td>
<td>11/3/22 - 11/2/29</td>
<td>This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds $1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.</td>
</tr>
<tr>
<td>23</td>
<td>Superplanet Inc.</td>
<td>No</td>
<td>$499,999 (for term 1/25/23 - 1/24/30, which includes a 2-year initial term plus five 1-year renewal options)</td>
<td>$2,000,000 (includes an additional $1,500,001)</td>
<td>1/25/23 - 1/24/30</td>
<td>This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds $1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.</td>
</tr>
<tr>
<td>24</td>
<td>The CSI Companies Inc.</td>
<td>No</td>
<td>$499,999 (for term 11/15/22 - 11/14/29, which includes a 2-year initial term plus five 1-year renewal options)</td>
<td>$2,000,000 (includes an additional $1,500,001)</td>
<td>11/15/22 - 11/14/29</td>
<td>This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds $1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.</td>
</tr>
<tr>
<td>25</td>
<td>Airgas USA LLC</td>
<td>No</td>
<td>$999,999 (for term 10/1/19 - 9/30/24)</td>
<td>$4,500,000 (includes additional $3,500,001)</td>
<td>10/1/19 - 6/30/28</td>
<td>Airgas supplies UConn Health with compressed gases that are used throughout the institution, including medical gases and refrigerant gases, and provides dedicated on-site technical and administrative support services. UConn Health accesses Airgas through an E&amp;I Consortium contract. This amendment adds Intelli-Ox cylinders to UConn Health's product list, increases the maximum contract value to cover those new products as well as higher than anticipated usage, and extends the term.</td>
</tr>
</tbody>
</table>
## UConn Health Board Finance Subcommittee June 12, 2023

**CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF $1,000,000 OR MORE FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023**

<table>
<thead>
<tr>
<th>No.</th>
<th>Contractor</th>
<th>SMBE?</th>
<th>Previous Contract Amount (if applicable)</th>
<th>Approval Amount</th>
<th>Term</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>26</td>
<td>ASD Specialty Healthcare LLC</td>
<td>No</td>
<td>$499,999 (for term 9/29/20 - 6/30/23)</td>
<td>$1,800,000 (includes an additional $1,300,001)</td>
<td>9/29/20 - 2/29/24 (includes additional 8 months)</td>
<td>ASD provides Cubixx, which is an ASD-developed free-standing consignment refrigerator for the storage of infrequently used, high-cost medications. This is a service from ASD, the specialty arm of AmerisourceBergen. This renewal increases the maximum contract value and extends the term.</td>
</tr>
<tr>
<td>27</td>
<td>Experian Health Inc.</td>
<td>No</td>
<td>$4,700,000 (approved by Board September 2022 for term 12/9/16 - 6/3/23)</td>
<td>$6,300,000 (includes an additional $1,600,000)</td>
<td>12/9/16 - 6/3/25 (includes additional 2 years)</td>
<td>Experian’s full service claims management system integrates with Epic to support UConn Health’s revenue cycle process and enable Epic end users to access Experian without requiring a separate log-in. The volume of transactions in Experian since go-live has been significantly more than originally projected, particularly due to new federal requirements. This renewal increases the maximum contract value and extends the term.</td>
</tr>
<tr>
<td>28</td>
<td>Immucor Inc.</td>
<td>No</td>
<td>$825,749 (term 1/22/15 - 4/22/24)</td>
<td>$1,100,000 (includes an additional $274,251)</td>
<td>1/22/15 - 4/22/24</td>
<td>UConn Health purchases reagents from Immucor to be used with fully-automated blood bank instruments that offer true STAT prioritization, linear racks and continuous access. This contract also includes annual preventative maintenance and software support and updates. This amendment increases the maximum contract value with no change to the term due to increased utilization of the Immucor reagents and equipment.</td>
</tr>
<tr>
<td>29</td>
<td>Datix USA Inc.</td>
<td>No</td>
<td>$610,000 (for term 4/27/18 - 4/26/23)</td>
<td>$1,260,000 (includes an additional $650,000)</td>
<td>4/27/18 - 4/26/28 (includes additional 5 years)</td>
<td>Datix provides UConn Health with a license to use Datix's patient safety software and customer support services. This renewal increases the contract value and extends the term.</td>
</tr>
<tr>
<td>30</td>
<td>Connecticut Children’s Medical Center</td>
<td>No</td>
<td>$2,216,889 (approved by Board June 2020 for term 7/1/20 - 6/30/23)</td>
<td>$3,500,000</td>
<td>7/1/23 - 6/30/26</td>
<td>Connecticut Children's will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.</td>
</tr>
<tr>
<td>31</td>
<td>Hartford Hospital</td>
<td>No</td>
<td>$20,834,592 (approved by Board June 2020 for term 7/1/20 - 6/30/23)</td>
<td>$33,000,000</td>
<td>7/1/23 - 6/30/26</td>
<td>Hartford Hospital will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.</td>
</tr>
<tr>
<td>32</td>
<td>Saint Francis Hospital and Medical Center</td>
<td>No</td>
<td>$5,673,265 (approved by Board June 2020 for term 7/1/20 - 6/30/23)</td>
<td>$6,500,000</td>
<td>7/1/23 - 6/30/26</td>
<td>Saint Francis will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.</td>
</tr>
<tr>
<td>33</td>
<td>The Hospital of Central Connecticut</td>
<td>No</td>
<td>$3,500,000 (approved by Board June 2020 for term 7/1/20 - 6/30/23)</td>
<td>$3,750,000</td>
<td>7/1/23 - 6/30/26</td>
<td>The Hospital of Central Connecticut will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.</td>
</tr>
<tr>
<td>34</td>
<td>Arthrex Inc.</td>
<td>No</td>
<td>$6,000,000 (approved by Board June 2020 for term 4/1/20 - 3/31/23)</td>
<td>$9,000,000 (3-year initial term plus two 2-year renewal options)</td>
<td>4/1/23 - 3/31/30</td>
<td>Shoulder, hips, knees and sports medicine products for both John Dempsey Hospital and UConn Health Surgery Center.</td>
</tr>
<tr>
<td>35</td>
<td>Intuitive Surgical Inc.</td>
<td>No</td>
<td>N/A</td>
<td>$3,500,000</td>
<td>9/1/23 - 8/31/28</td>
<td>Purchase of one da Vinci robotic surgical system, including installation, a one-year warranty, and up to four additional years of service/maintenance after expiration of the warranty. UConn Health already has one da Vinci robot, which has been used successfully at John Dempsey Hospital for the past few years. Acquisition of this additional robot will enable more surgeries to be scheduled utilizing this advanced technology.</td>
</tr>
<tr>
<td>36</td>
<td>CVS Pharmacy</td>
<td>No</td>
<td>$499,999 (for term 7/15/19 - 7/14/23)</td>
<td>$1,600,000 (includes an additional $1,100,001)</td>
<td>7/15/19 - 7/14/24 (includes additional 1 year)</td>
<td>CVS Pharmacy dispenses prescriptions for UConn Health's Ryan White patients. For each claim processed at a contracted CVS pharmacy, CVS adjudicates the prescription to the 3rd party payer. This renewal increases the contract value and extends the term.</td>
</tr>
<tr>
<td>No.</td>
<td>Contractor</td>
<td>SME?</td>
<td>Previous Contract Amount (if applicable)</td>
<td>Approval Amount</td>
<td>Term</td>
<td>Description</td>
</tr>
<tr>
<td>-----</td>
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</tr>
<tr>
<td>37</td>
<td>Optum Pharmacy 702 LLC</td>
<td>No</td>
<td>$499,999 (for term 10/1/20 - 9/30/24)</td>
<td>$5,000,000</td>
<td>10/1/20 - 9/30/25</td>
<td>UConn Health John Dempsey Hospital dispenses 340B drugs to outpatients through a contract pharmacy services arrangement with Optum Pharmacy. This renewal adds $4,501,000 to the maximum contract value and extends the term.</td>
</tr>
<tr>
<td>38</td>
<td>Pharmacy Corporation of America</td>
<td>No</td>
<td>$1,500,000 (approved by Board June 2019 for term 7/11/16 - 6/1/23)</td>
<td>$2,200,000 (includes an additional $700,000)</td>
<td>7/11/16 - 6/1/24 (includes additional 1 year)</td>
<td>The contractor provides administrative and pharmaceutical dispensing services to patients in the John Dempsey Hospital Pharmacy's 340B program. This renewal increases the maximum contract value and extends the term by one year.</td>
</tr>
<tr>
<td>39</td>
<td>Asylum Hill Family Medicine Center</td>
<td>No</td>
<td>$9,000,000 (approved by Board June 2020 for term 7/01/2020 - 6/30/2023)</td>
<td>$10,500,000</td>
<td>7/1/23 - 6/30/26</td>
<td>Compensation for family medicine faculty physicians, non-physicians, an administrative manager, and leadership services of the Chair of the Department of Family Medicine for the UConn Family Medicine Residency Program based at the Family Medicine Center at Asylum Hill and at Saint Francis Hospital and Medical Center.</td>
</tr>
<tr>
<td>40</td>
<td>Center for Advanced Reproductive Services PC</td>
<td>No</td>
<td>$600,000 (approved by Board June 2021 for term 7/1/21 - 6/30/23)</td>
<td>$1,100,000</td>
<td>7/1/23 - 6/30/26</td>
<td>CARS compensates UConn School of Medicine for the salaries, fringe benefits and program expenses of the SOM residents and fellows assigned by the School of Medicine for rotations in various programs at CARS' site.</td>
</tr>
<tr>
<td>41</td>
<td>Bruker BioSpin Corporation</td>
<td>No</td>
<td>N/A</td>
<td>$2,200,000</td>
<td>5/15/23 - 5/14/24</td>
<td>UConn Health, Jeffrey Hoch, was awarded a NIH S10 grant to purchase a 700 MHz NMR instrument for his research.</td>
</tr>
<tr>
<td>No.</td>
<td>Contractor</td>
<td>PR, PO, Bid or Contract Number</td>
<td>Contract Type</td>
<td>Fund Source</td>
<td>Dept./Individual Sponsor (Business Owner)</td>
<td>Expense (E)</td>
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</tr>
<tr>
<td>1</td>
<td>Alphatec Spine Inc.</td>
<td>UCHCFC-158492680</td>
<td>Amendment</td>
<td>Operating Funds</td>
<td>Karen Curley, Nursing Director Nursing Administration</td>
<td>E</td>
</tr>
<tr>
<td>2</td>
<td>ScribeAmerica LLC</td>
<td>UCHCFC-164432959</td>
<td>New</td>
<td>Operating Funds</td>
<td>Amy Chmielewski, Director Ambulatory Operations</td>
<td>E</td>
</tr>
<tr>
<td>3</td>
<td>FlashParking Inc.</td>
<td>UCHC4-161028932</td>
<td>New</td>
<td>Operating Funds</td>
<td>Allan Peterson, Director Parking &amp; Transportation</td>
<td>E</td>
</tr>
<tr>
<td>4</td>
<td>Hologic Inc. dba Gen-Probe Sales &amp; Service Inc.</td>
<td>UCHCFC-122554542</td>
<td>Amendment</td>
<td>Operating Funds-Clinical</td>
<td>Jessica Underwood, University Director Clinical Laboratory</td>
<td>E</td>
</tr>
<tr>
<td>5</td>
<td>Bioverativ</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Andy Kucia, Administrative Director NEAG Cancer Center</td>
<td>E</td>
</tr>
<tr>
<td>6</td>
<td>Cardinal Health Inc.</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Kevin Chamberlin, Associate Vice President Pharmacy</td>
<td>E</td>
</tr>
<tr>
<td>7</td>
<td>McKesson Corporation</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Kevin Chamberlin, Associate Vice President Pharmacy</td>
<td>E</td>
</tr>
<tr>
<td>8</td>
<td>Priority Healthcare Distribution Inc dba CuraScript Specialty Distribution</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Kim Metcalf, Associate Vice President Pharm &amp; Ancillary Svcs</td>
<td>E</td>
</tr>
<tr>
<td>9</td>
<td>Johnson &amp; Johnson</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Linda Manzelli, Director Calhoun Cardiology Center</td>
<td>E</td>
</tr>
<tr>
<td>10</td>
<td>Medtronic USA Inc.</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Linda Manzelli, Director Calhoun Cardiology Center</td>
<td>E</td>
</tr>
<tr>
<td>11</td>
<td>Owens &amp; Minor Inc.</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds-Clinical</td>
<td>Linda Manzelli, Director Calhoun Cardiology Center</td>
<td>E</td>
</tr>
<tr>
<td>12</td>
<td>Owens &amp; Minor Distribution Inc.</td>
<td>UCHCFC-166056780</td>
<td>New</td>
<td>Operating Funds-Clinical</td>
<td>Lori Acomb, Director Procurement and Supply Chain Operations</td>
<td>E</td>
</tr>
<tr>
<td>13</td>
<td>Fisher Scientific Company LLC</td>
<td>UC-17-CGP012016-A</td>
<td>Multiple POs</td>
<td>Multiple Sources</td>
<td>Lori Acomb, Director Procurement and Supply Chain Operations</td>
<td>E</td>
</tr>
<tr>
<td>No.</td>
<td>Contractor</td>
<td>PR, PO, Bid or Contract Number</td>
<td>Contract Type</td>
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<td>Fund Source</td>
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</tr>
<tr>
<td>14</td>
<td>Makiaris Media Services</td>
<td>UC-19-MF112618</td>
<td>Multiple POs</td>
<td>Multiple Sources</td>
<td>Catherine Cannon, Assistant Vice President Health Marketing</td>
<td>E</td>
</tr>
<tr>
<td>15</td>
<td>Connecticut Natural Gas</td>
<td>Multiple POs</td>
<td>Operating Funds</td>
<td>Eric Kruger, VP Facilities, Dev &amp; Oper, Campus Planning</td>
<td>E</td>
<td>Non-Competitive Purchase</td>
</tr>
<tr>
<td>16</td>
<td>Eversource (CL&amp;P)</td>
<td>Multiple POs</td>
<td>Multiple POs</td>
<td>Operating Funds</td>
<td>Eric Kruger, VP Facilities, Dev &amp; Oper, Campus Planning</td>
<td>E</td>
</tr>
<tr>
<td>17</td>
<td>Dell Marketing LP</td>
<td>UC-MF080913</td>
<td>Multiple POs</td>
<td>Multiple Sources</td>
<td>Rick McCarthy, Chief Information Officer Information Technology</td>
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<tr>
<td>18</td>
<td>NWN Corporation</td>
<td>UC-16-SF071116-C</td>
<td>Multiple POs</td>
<td>Multiple Sources</td>
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<td>19</td>
<td>SHI International Corporation</td>
<td>SO-19108</td>
<td>Multiple POs</td>
<td>Multiple Sources</td>
<td>Rick McCarthy, Chief Information Officer Information Technology</td>
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<tr>
<td>20</td>
<td>Industrial Electric &amp; Construction LLC</td>
<td>UCHC4-132684962</td>
<td>Amendment</td>
<td>Operating Funds</td>
<td>Joseph Paradise, Operations Manager Facilities Management Administration</td>
<td>E</td>
</tr>
<tr>
<td>21</td>
<td>iMethods LLC</td>
<td>UCHCFC-155915401-IMethods</td>
<td>Amendment</td>
<td>Operating Funds-Clinical</td>
<td>Ingrid Napoletano, Asst Vice President IT Clinical Systems</td>
<td>E</td>
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<tr>
<td>22</td>
<td>Mediant Health Resources Incorporated</td>
<td>UCHCFC-155915401-Mediant</td>
<td>Amendment</td>
<td>Operating Funds-Clinical</td>
<td>Ingrid Napoletano, Asst Vice President IT Clinical Systems</td>
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<tr>
<td>23</td>
<td>Superlanet Inc.</td>
<td>UCHCFC-155915401-Superlanet</td>
<td>Amendment</td>
<td>Operating Funds-Clinical</td>
<td>Ingrid Napoletano, Asst Vice President IT Clinical Systems</td>
<td>E</td>
</tr>
<tr>
<td>No.</td>
<td>Contractor</td>
<td>PR, PO, Bid or Contract Number</td>
<td>Contract Type</td>
<td>Fund Source</td>
<td>Dept./Individual Sponsor (Business Owner)</td>
<td>Expense (E) Revenue (R)</td>
</tr>
<tr>
<td>-----</td>
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<td>---------------</td>
<td>--------------------------</td>
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<td>24</td>
<td>The CSI Companies Inc.</td>
<td>UCHCFC-155915401-CSI</td>
<td>Amendment</td>
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<td>Ingrid Napoletano, Asst Vice President IT Clinical Systems</td>
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<td>25</td>
<td>Airgas USA LLC</td>
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<td>26</td>
<td>ASD Specialty Healthcare LLC</td>
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<td>Operating Funds-Clinical</td>
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<tr>
<td>27</td>
<td>Experian Health Inc.</td>
<td>UCHCFC2-81039931</td>
<td>Renewal</td>
<td>Operating Funds-Clinical</td>
<td>Sarah Ginnetti, AVP Clinical Business Services</td>
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<td>28</td>
<td>Immucor Inc.</td>
<td>UCHCFC1-52238700</td>
<td>Amendment</td>
<td>Operating Funds-Clinical</td>
<td>Jessica Underwood, University Director Clinical Laboratory</td>
<td>E</td>
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<tr>
<td>29</td>
<td>Datix USA Inc.</td>
<td>UCHCFC1-102045683</td>
<td>Renewal</td>
<td>Operating Funds-Clinical</td>
<td>Scott Allen, MD, Chief Medical Officer Clinical Effectiveness</td>
<td>E</td>
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<tr>
<td>30</td>
<td>Connecticut Children's Medical Center</td>
<td>UCHCFC-168390902</td>
<td>New</td>
<td>Operating Funds</td>
<td>Melissa Demetro, Finance Mgr Graduate Medical Education</td>
<td>E</td>
</tr>
</tbody>
</table>
### CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF $1,000,000 OR MORE FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

<table>
<thead>
<tr>
<th>No.</th>
<th>Contractor</th>
<th>PR, PO, Bid or Contract Number</th>
<th>Contract Type</th>
<th>Fund Source</th>
<th>Dept./Individual Sponsor (Business Owner)</th>
<th>Expense (E) Revenue (R)</th>
<th>Sourcing</th>
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</thead>
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<tr>
<td>31</td>
<td>Hartford Hospital</td>
<td>UCHCFC-168395517</td>
<td>New</td>
<td>Operating Funds</td>
<td>Melissa Demetro, Finance Mgr Graduate Medical Education</td>
<td>E</td>
<td>Non-Competitive Purchase</td>
</tr>
<tr>
<td>32</td>
<td>Saint Francis Hospital and Medical Center</td>
<td>UCHCFC-168393843</td>
<td>New</td>
<td>Operating Funds</td>
<td>Melissa Demetro, Finance Mgr Graduate Medical Education</td>
<td>E</td>
<td>Non-Competitive Purchase</td>
</tr>
<tr>
<td>33</td>
<td>The Hospital of Central Connecticut</td>
<td>UCHCFC-168393088</td>
<td>New</td>
<td>Operating Funds</td>
<td>Melissa Demetro, Finance Mgr Graduate Medical Education</td>
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<td>Non-Competitive Purchase</td>
</tr>
<tr>
<td>34</td>
<td>Arthrex Inc.</td>
<td>UCHCFC-170800074</td>
<td>New</td>
<td>Operating Funds-Clinical</td>
<td>Karen Curley, Nursing Director Nursing Administration</td>
<td>E</td>
<td>Non-Competitive Purchase</td>
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<td>35</td>
<td>Intuitive Surgical Inc.</td>
<td>Quote Q-00024370</td>
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<td>Multiple Sources</td>
<td>Karen Curley, Nursing Director Nursing Administration</td>
<td>E</td>
<td>Non-Competitive Purchase</td>
</tr>
<tr>
<td>36</td>
<td>CVS Pharmacy</td>
<td>UCHCFC-118864211</td>
<td>Renewal</td>
<td>Revenue Generating</td>
<td>Kevin Chamberlin, Associate Vice President Pharmacy</td>
<td>R</td>
<td>N/A - Revenue</td>
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<td>37</td>
<td>Optum Pharmacy 702 LLC</td>
<td>UCHCFC-135201102</td>
<td>Renewal</td>
<td>Revenue Generating</td>
<td>Kevin Chamberlin, Associate Vice President Pharmacy</td>
<td>R</td>
<td>N/A - Revenue</td>
</tr>
<tr>
<td>38</td>
<td>Pharmacy Corporation of America</td>
<td>UCHCFC1-75725220</td>
<td>Renewal</td>
<td>Revenue Generating</td>
<td>Kevin Chamberlin, Associate Vice President Pharmacy</td>
<td>R</td>
<td>N/A - Revenue</td>
</tr>
<tr>
<td>39</td>
<td>Asylum Hill Family Medicine Center</td>
<td>UCHCFC-170246254</td>
<td>New</td>
<td>Revenue Generating</td>
<td>Thomas Agresta, MD, Interim Chair Family Medicine</td>
<td>R</td>
<td>N/A - Revenue</td>
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<tr>
<td>40</td>
<td>Center for Advanced Reproductive Services PC</td>
<td>UCHCFC-172102892</td>
<td>New</td>
<td>Revenue Generating</td>
<td>Melissa Demetro, Finance Mgr Graduate Medical Education</td>
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<td>N/A - Revenue</td>
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<tr>
<td>No.</td>
<td>Contractor</td>
<td>PR, PO, Bid or Contract Number</td>
<td>Contract Type</td>
<td>Fund Source</td>
<td>Dept./Individual Sponsor (Business Owner)</td>
<td>Expense (E)</td>
<td>Revenue (R)</td>
</tr>
<tr>
<td>-----</td>
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<td>------------------</td>
<td>---------------------------------------------------------------------</td>
<td>-------------</td>
<td>--------------</td>
</tr>
<tr>
<td>41</td>
<td>Bruker BioSpin Corporation</td>
<td>UCHC-172865098</td>
<td>New</td>
<td>Grant-Federal</td>
<td>Jeffrey Hoch, Professor Molecular Biology &amp; Biophysics</td>
<td>E</td>
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</tr>
</tbody>
</table>
### UNIVERSITY AS LESSOR

<table>
<thead>
<tr>
<th>No.</th>
<th>Lessee</th>
<th>SMBE?</th>
<th>Annual Amount Payable</th>
<th>Price Per Sq. Ft.</th>
<th>Term</th>
<th>Yearly Increase</th>
<th>Type of Lease: Triple Net or Gross Lease</th>
<th>If any CAM, taxes, insurance for 1st year</th>
<th>Fund Source</th>
<th>Program Director</th>
<th>Purpose</th>
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</thead>
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</tbody>
</table>

### UNIVERSITY AS LESSEE

<table>
<thead>
<tr>
<th>No.</th>
<th>Lessor</th>
<th>SMBE?</th>
<th>Annual Amount Receivable</th>
<th>Price Per Sq. Ft.</th>
<th>Term</th>
<th>Yearly Increase</th>
<th>Type of Lease: Triple Net or Gross Lease</th>
<th>If any CAM, taxes, insurance for 1st year</th>
<th>Fund Source</th>
<th>Program Director</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Asylum Hill Family Medicine Center, Inc.</td>
<td>No</td>
<td>$115,404</td>
<td>$20.69</td>
<td>7/1/23 to 6/30/26</td>
<td>3% increase in years 2 &amp; 3</td>
<td>Gross</td>
<td>None</td>
<td>Operating Funds</td>
<td>Wendy Wigglesworth, Acad Adm Mgr Family Medicine</td>
<td>Three-year extension of UConn Health's existing lease of 5,577 square feet of office space used by UConn School of Medicine personnel who are based at the Family Medicine Center at Asylum Hill (99 Woodland Street, Hartford, CT).</td>
</tr>
<tr>
<td>2</td>
<td>11 South Road LLC</td>
<td>No</td>
<td>$145,730</td>
<td>$37.00</td>
<td>6/1/23 to 5/31/43</td>
<td>1.5% each year</td>
<td>Gross</td>
<td>None</td>
<td>Operating Funds</td>
<td>Anne Horbaluck, VP/COO Ambulatory Svcs UMG</td>
<td>Up to a 20-year extension of UConn Health's existing lease of space for cardiology and anticoagulation clinic located at 11 South Road in Farmington (3,915 sf on the 2nd floor and 100 sf in the basement).</td>
</tr>
</tbody>
</table>
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cryo Electron Microscope Installation
(Planning: $960,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Planning Budget in the amount of $960,000 as detailed in the attached project budget for the UConn Health Cryo Electron Microscope Installation project.

BACKGROUND:

The Molecular Biology department was awarded a $1,457,000 NIH grant to purchase a Cryo Electron Microscope for research activities. To operate properly the electron microscope requires very specific environmental parameters including seismic, vibration, humidity and temperature. This project will construct the specialized climate-controlled rooms required to house the electron microscope.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
## CAPITAL PROJECT BUDGET REPORTING FORM

### TYPE BUDGET:  PLANNING

### PROJECT NAME:  UCONN HEALTH - CRYO ELECTRON MICROSCOPE INSTALLATION

<table>
<thead>
<tr>
<th>BUDGETED EXPENDITURES</th>
<th>PROPOSED PLANNING 6/28/2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONSTRUCTION</td>
<td>$ 700,000</td>
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<tr>
<td>DESIGN SERVICES</td>
<td>113,000</td>
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<tr>
<td>TELECOMMUNICATIONS</td>
<td>35,000</td>
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<td>FURNITURE, FIXTURES AND EQUIPMENT</td>
<td>2,000</td>
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<tr>
<td>CONSTRUCTION ADMINISTRATION</td>
<td>-</td>
</tr>
<tr>
<td>OTHER AE SERVICES (including Project Management)</td>
<td>5,000</td>
</tr>
<tr>
<td>ART</td>
<td>-</td>
</tr>
<tr>
<td>RELOCATION</td>
<td>4,000</td>
</tr>
<tr>
<td>ENVIRONMENTAL</td>
<td>8,000</td>
</tr>
<tr>
<td>INSURANCE AND LEGAL</td>
<td>-</td>
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<tr>
<td>MISCELLANEOUS</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td><strong>$ 872,000</strong></td>
</tr>
<tr>
<td>PROJECT CONTINGENCY</td>
<td>88,000</td>
</tr>
<tr>
<td><strong>TOTAL BUDGETED EXPENDITURES</strong></td>
<td><strong>$ 960,000</strong></td>
</tr>
</tbody>
</table>

**SOURCE(S) OF FUNDING***

- UCONN HEALTH RESEARCH IDC CAPITAL  $ 960,000

**TOTAL BUDGETED FUNDING**  $ 960,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Connecticut Tower (CT) 7th Floor Med-Surg/Observation Unit Renovation (Planning: $2,500,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $2,500,000 as detailed in the attached project budget for the UConn Health Connecticut Tower (CT) 7th Floor Med-Surg/Observation Unit Renovation project.

BACKGROUND:

With the end of the COVID pandemic, the UConn Health John Dempsey Hospital has seen an increased demand for inpatient beds. The John Dempsey Hospital is consistently at full capacity which is putting strains on other areas such as the Emergency Department. Prior to the construction of the new hospital tower under Bioscience CT, the 7th floor of the Connecticut Tower was an inpatient unit. This project will implement upgrades necessary to reactivate the 7th floor as an inpatient/observation unit to address the demand/shortage of patient beds.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
## CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** PLANNING  
**PROJECT NAME:** UCONN HEALTH - CONNECTICUT TOWER (CT) 7th FLOOR MED-SURG/OBSERVATION UNIT RENOVATION

### BUDGETED EXPENDITURES  
**PROPOSED PLANNING**  
**6/28/2023**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
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<tr>
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<td>TELECOMMUNICATIONS</td>
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<tr>
<td>FURNITURE, FIXTURES AND EQUIPMENT</td>
<td>$1,020,000</td>
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<tr>
<td>CONSTRUCTION ADMINISTRATION</td>
<td>-</td>
</tr>
<tr>
<td>OTHER AE SERVICES (including Project Management)</td>
<td>-</td>
</tr>
<tr>
<td>ART</td>
<td>-</td>
</tr>
<tr>
<td>RELOCATION</td>
<td>$10,000</td>
</tr>
<tr>
<td>ENVIRONMENTAL</td>
<td>-</td>
</tr>
<tr>
<td>INSURANCE AND LEGAL</td>
<td>-</td>
</tr>
<tr>
<td>MISCELLANEOUS</td>
<td>$10,000</td>
</tr>
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</table>

**SUBTOTAL**  
$2,083,000

**PROJECT CONTINGENCY**  
$417,000

**TOTAL BUDGETED EXPENDITURES**  
$2,500,000

### SOURCE(S) OF FUNDING*

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>UCONN HEALTH CAPITAL FUNDS</td>
<td>$2,500,000</td>
</tr>
</tbody>
</table>

**TOTAL BUDGETED FUNDING**  
$2,500,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer  
George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Hybrid OR#2 Fit-out (Planning: $7,100,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $7,100,000 as detailed in the attached project budget for the UConn Health Hybrid OR#2 Fit-out project.

BACKGROUND:

A Hybrid Operating Room allows surgeons to perform a range of procedures in one setting, from minimally invasive treatments to the most complex neurosurgery, interventional cardiology, and vascular procedures by using advanced biplane x-ray imaging equipment that generates high-resolution 3D images of the surgical site.

Under Bioscience CT, the John Dempsey Hospital Operating suite was designed for two Hybrid Operating Rooms. At the time of construction, one Hybrid Operating room was fit-out and one remained as shell space to allow for future expansion. This project will fit-out the shelled area and install a new bi-plane imaging unit to create a 2nd Hybrid Operating Room.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:** PLANNING  
**PROJECT NAME:** UCONN HEALTH - HYBRID OR#2 FIT-OUT  

<table>
<thead>
<tr>
<th>BUDGETED EXPENDITURES</th>
<th>PROPOSED PLANNING 6/28/2023</th>
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<tbody>
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<tr>
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<td>TELECOMMUNICATIONS</td>
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<td>OTHER AE SERVICES (including Project Management)</td>
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<td>RELOCATION</td>
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<td>ENVIRONMENTAL</td>
<td>-</td>
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<tr>
<td>INSURANCE AND LEGAL</td>
<td>-</td>
</tr>
<tr>
<td>MISCELLANEOUS</td>
<td>13,000</td>
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<tr>
<td><strong>SUBTOTAL</strong></td>
<td>$ 6,173,000</td>
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<tr>
<td>PROJECT CONTINGENCY</td>
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</tr>
<tr>
<td><strong>TOTAL BUDGETED EXPENDITURES</strong></td>
<td><strong>$ 7,100,000</strong></td>
</tr>
</tbody>
</table>

**SOURCE(S) OF FUNDING**

| UCONN HEALTH CAPITAL FUNDS                                                          | $ 7,100,000              |

**TOTAL BUDGETED FUNDING**

|                                                                                     | $ 7,100,000              |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation (Planning: $4,700,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $4,700,000 as detailed in the attached project budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation project.

BACKGROUND:

A Master Plan for the renovation of the Radiology Department located on the Main Level of the Connecticut Tower has been developed to ensure outdated diagnostic radiology imaging equipment can be replaced in a manner that follows current Connecticut Department of Health design/construction guidelines, improve staff workflow and the patient experience. This project will renovate portions of the Radiology Department and replace an outdated Interventional Radiology (IR) imaging unit in accordance with the Master Plan.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
## CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** PLANNING  
**PROJECT NAME:** UCONN HEALTH - INTERVENTIONAL RADIOLOGY EQUIPMENT REPLACEMENT & RENOVATION

<table>
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<th>Budgeted Expenditures</th>
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<tr>
<td>Design Services</td>
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<tr>
<td>Telecommunications</td>
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</tr>
<tr>
<td>Furniture, Fixtures and Equipment</td>
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<tr>
<td>Construction Administration</td>
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<tr>
<td>Other AE Services (including Project Management)</td>
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</tr>
<tr>
<td>Art</td>
<td>$0</td>
</tr>
<tr>
<td>Relocation</td>
<td>$0</td>
</tr>
<tr>
<td>Environmental</td>
<td>$20,000</td>
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<tr>
<td>Insurance and Legal</td>
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</tr>
<tr>
<td>Miscellaneous</td>
<td>$0</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td><strong>$4,270,000</strong></td>
</tr>
</tbody>
</table>

**Project Contingency**                                                                 | **$430,000**

**Total Budgeted Expenditures**                                                              | **$4,700,000**

**Source(s) of Funding**                                                                  | **$4,700,000**

<table>
<thead>
<tr>
<th>Source(s) of Funding</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>UCONN Health Capital Funds</td>
<td><strong>$4,700,000</strong></td>
</tr>
</tbody>
</table>

**Total Budgeted Funding**                                                                  | **$4,700,000**

*This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Outpatient Pavilion 3rd Floor Backfill  
(Planning: $3,300,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $3,300,000 as detailed in the attached project budget for the UConn Health Outpatient Pavilion 3rd Floor Backfill project.

BACKGROUND:

The Women’s OB/GYN, Maternal Fetal Medicine (MFM) & Minimally Invasive Gynecologic Surgery (MIGS) clinical practices located in the Outpatient Pavilion need to expand to address the increased demand for services. This project will renovate portions of the 3rd floor of the Outpatient Pavilion to allow for the relocation and expansion of these clinical practices.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - OUTPATIENT PAVILION 3rd FLOOR BACKFILL

<table>
<thead>
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<td>INSURANCE AND LEGAL</td>
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<tr>
<td>MISCELLANEOUS</td>
<td>$9,000</td>
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</table>

SUBTOTAL                                                                 | $2,868,000       |

PROJECT CONTINGENCY                                                      | $432,000         |

TOTAL BUDGETED EXPENDITURES                                              | $3,300,000       |

SOURCE(S) OF FUNDING*

UCONN HEALTH CAPITAL FUNDS                                               | $3,300,000       |

TOTAL BUDGETED FUNDING                                                   | $3,300,000       |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Outpatient Pavilion X-Ray & Blood Draw Relocation (Planning: $650,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $650,000 as detailed in the attached project budget for the UConn Outpatient Pavilion X-Ray & Blood Draw Relocation project.

BACKGROUND:

Vacant space on the Outpatient Pavilion 1st floor will be renovated to accommodate the relocation of X-Ray and Blood Draw services from the 3rd floor of the Outpatient Pavilion to allow for the renovations required for the expansion of the Women’s OB/GYN, Maternal Fetal Medicine (MFM) & Minimally Invasive Gynecologic Surgery (MIGS) clinical practices.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
**CAPITAL PROJECT BUDGET REPORTING FORM**

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - OUTPATINET PAVILION X-RAY & BLOOD DRAW RELOCATION

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SUBTOTAL $ 580,000

PROJECT CONTINGENCY $ 70,000

TOTAL BUDGETED EXPENDITURES $ 650,000

SOURCE(S) OF FUNDING*

| UCONN HEALTH CAPITAL FUNDS                                 | $ 650,000                  |

TOTAL BUDGETED FUNDING $ 650,000

* This budget reflects the University’s current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Musculoskeletal Institute Rehabilitation Expansion (Planning: $640,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of $640,000 as detailed in the attached project budget for the Musculoskeletal Institute Rehabilitation Expansion project.

BACKGROUND:

To allow for the expansion of clinical programs on the 3rd floor of the Outpatient Pavilion, the Musculoskeletal Institute (MSI) & Outpatient Pavilion Physical Therapy /Rehabilitation programs will be consolidated in the MSI. An in-ground pool that is no longer used for water therapy located on the ground floor of the MSI will be removed and infilled to create the additional physical therapy treatment rooms needed for the consolidation of the two programs.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
SECTION THROUGH EXISTING THERAPY POOL

16" X 33" WINDOWS
CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET:  PLANNING

PROJECT NAME:  UCONN HEALTH - MUSCULOSKELETAL REHABILITATION EXPANSION

PROPOSED PLANNING 6/28/2023

BUDGETED EXPENDITURES

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TOTAL BUDGETED EXPENDITURES $640,000

SOURCE(S) OF FUNDING*

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<tr>
<td>UCONN HEALTH CAPITAL FUNDS</td>
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</tr>
</tbody>
</table>

TOTAL BUDGETED FUNDING $640,000

* This budget reflects the University’s current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cadaver Lab Renovation and Air Handling Unit Replacement (Design: $1,800,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of $1,800,000 as detailed in the attached project budget for the UConn Health Cadaver Lab Renovation and Air Handling Unit Replacement project.

BACKGROUND:

The Bioscience Connecticut project: Academic Additions and Renovations included an alternate for the renovation of the Cadaver Lab that is utilized by students in the School of Medicine. Due to budgetary reasons, the alternate was not implemented. This project will replace the outdated air handling unit (AHU) and renovate the cadaver lab to meet current academic standards.

We are requesting a waiver of the Planning Budget phase and approval of a Design Budget to allow the project to move forward with bidding as soon as the design work is completed.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:** DESIGN  
**PROJECT NAME:** UCONN HEALTH - CADAVER LAB RENOVATION & AIR HANDLING UNIT REPLACEMENT

<table>
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<tr>
<td>RELOCATION</td>
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<td><strong>SUBTOTAL</strong></td>
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**SOURCE(S) OF FUNDING**

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<td>UCONN 2000 PHASE III DM</td>
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**TOTAL BUDGETED FUNDING**  

<table>
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<th>TOTAL BUDGETED FUNDING</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

*This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Central Sterile Washer & Sterilizer Replacement (Design: $3,985,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of $3,985,000 for the UConn Health Central Sterile Washer & Sterilizer Replacement project.

BACKGROUND:

Central Sterile Services located in the basement level of the Connecticut Tower provides instrument sterilization services for the medical and dental clinics and outpatient surgical services. The main washer and sterilizer equipment is outdated and prone to downtime which significantly impacts clinical operations. This project will replace outdated equipment and supporting infrastructure.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
PROPOSED EQUIPMENT PLAN
## CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** DESIGN  

**PROJECT NAME:** UCONN HEALTH - CENTRAL STERILE WASHER & STERILIZER REPLACEMENT

<table>
<thead>
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<th>BUDGETED EXPENDITURES</th>
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**SOURCE(S) OF FUNDING**

- UCONN HEALTH CAPITAL FUNDS 1,905,000 2,135,000
- UCONN 2000 PHASE III DM 1,850,000

**TOTAL BUDGETED FUNDING**

- $1,905,000 $3,985,000

*This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cell & Genome Sciences Building Data Center Cooling System Upgrades (Design: $650,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of $650,000 as detailed in the attached project budget for the UConn Health Cell & Genome Sciences Building Data Center Cooling System Upgrades project.

BACKGROUND:

The data center located at the Cell & Genome Sciences Building (CGSB) supports the research of more than 1,000 users from the laboratories of more than 200 investigators across all UConn campuses, who currently have over $200 million in active research funding, more than half of which are NIH grants. This project will renovate the data center cooling system and make electrical upgrades to provide necessary redundancy to avoid a shutdown in case of system failure.

We are requesting a waiver of the Planning Budget phase and approval of a Design Budget to allow the project to move forward with bidding as soon as the design work is completed.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
ROOF TOP COOLING UNIT
# CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** DESIGN

**PROJECT NAME:** UCONN HEALTH - CELL & GENOME SCIENCES BUILDING DATA CENTER COOLING UPGRADES

<table>
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<th>BUDGETED EXPENDITURES</th>
<th>PROPOSED DESIGN 6/28/2023</th>
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| PROJECT CONTINGENCY                            | 59,000                    |

| **TOTAL BUDGETED EXPENDITURES**                | $ 650,000                 |

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<th><strong>SOURCE(S) OF FUNDING</strong>*</th>
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</tbody>
</table>

| **TOTAL BUDGETED FUNDING**                     | $ 650,000                 |

*This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer  
George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health New England Sickle Cell Institute Renovation (Design $4,865,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Design Budget in the amount of $4,865,000 for the UConn Health New England Sickle Cell Institute Renovation.

BACKGROUND:

The New England Sickle Cell Institute (NESCI) and Connecticut Blood Disorders (CBD) clinics were located on an under-utilized inpatient floor within the recently constructed University Tower. In response to the COVID pandemic, these clinics were downsized and relocated to allow for the expansion of inpatient services. This project will renovate the 4th floor of the Connecticut Tower to accommodate the relocation of the New England Sickle Cell Institute and Connecticut Blood Disorders clinics.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
# CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** DESIGN  
**PROJECT NAME:** UCONN HEALTH - NEW ENGLAND SICKLE CELL INSTITUTE RENOVATION

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**SOURCE(S) OF FUNDING**

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<td><strong>TOTAL BUDGETED FUNDING</strong></td>
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<td><strong>$4,865,000</strong></td>
</tr>
</tbody>
</table>

* This budget reflects the University’s current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23  
21-063
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Building D & Building N Roof Replacement (Final: $2,500,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of $2,500,000 for the UConn Health Building D & Building N Roof Replacement Project.

BACKGROUND:

The Administrative Service Building (Building D) and Musculoskeletal Institute (Building N) roofs are original construction. The roofing membrane has deteriorated beyond the scope of normal maintenance and a full replacement is required. These roofs will be replaced with a sustainable/high solar reflectance EPDM membrane system during the Summer of 2023.

The Final Budget is attached for your consideration. The Final budget is based on bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment
Building D Roof & Building N Roof
**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:** FINAL

**PROJECT NAME:** UCONN HEALTH - BUILDING D & BUILDING N ROOF REPLACEMENT

<table>
<thead>
<tr>
<th>BUDGETED EXPENDITURES</th>
<th>APPROVED PLANNING</th>
<th>APPROVED DESIGN</th>
<th>PROPOSED FINAL</th>
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<td>FURNITURE, FIXTURES AND EQUIPMENT</td>
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<tr>
<td>CONSTRUCTION ADMINISTRATION</td>
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</tr>
<tr>
<td>OTHER AE SERVICES (including Project Management)</td>
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<tr>
<td>ART</td>
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<td>RELOCATION</td>
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<td>INSURANCE AND LEGAL</td>
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<td>MISCELLANEOUS</td>
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<td>1,000</td>
<td>6,000</td>
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<td><strong>TOTAL BUDGETED EXPENDITURES</strong></td>
<td>$1,100,000</td>
<td>$2,565,000</td>
<td>$2,500,000</td>
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**SOURCE(S) OF FUNDING**

- **UCONN 2000 PHASE III DM**
  - APPROVED PLANNING: $1,100,000
  - APPROVED DESIGN: $2,565,000
  - PROPOSED FINAL: $2,500,000

**TOTAL BUDGETED FUNDING**

- **APPROVED PLANNING:** $1,100,000
- **APPROVED DESIGN:** $2,565,000
- **PROPOSED FINAL:** $2,500,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
      Executive Vice President for Finance and Chief Financial Officer
      
      George Karsanow, AIA LEED AP
      AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Building E & Building K Roof Replacement
         (Final: $2,160,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of
$2,160,000 for the UConn Health Building E & Building K Roof Replacement Project.

BACKGROUND:

The Academic Research Building (Building E) and the Transgenic Animal Facility (Building K)
roofs are original construction. The roofing membrane has deteriorated beyond the scope of
normal maintenance and a full replacement is required. These roofs will be replaced with a
sustainable/high solar reflectance EPDM membrane system over the Fall of 2023.

The Final Budget is attached for your consideration and upon approval will allow this project to
proceed into construction. The budget is based on estimates and may be subject to change when
bids are received. This Final Budget is anticipated to be approved by the Board of Trustees at
their June 28, 2023 meeting subject to your approval.

Attachment
Building E Roof & Building K Roof
### CAPITAL PROJECT BUDGET REPORTING FORM

**Type Budget:** Final  
**Project Name:** UConn Health - Building E & Building K Roof Replacement

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<td>Furniture, Fixtures and Equipment</td>
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<td>Construction Administration</td>
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</tr>
<tr>
<td>Other AE Services (including Project Management)</td>
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<td>-</td>
</tr>
<tr>
<td>ART</td>
<td>-</td>
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</tr>
<tr>
<td>Relocation</td>
<td>-</td>
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<td>$2,160,000</td>
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**Source(s) of Funding**

- UConn 2000 Phase III DM  
  - Approved Planning (12/8/2021): $630,000  
  - Approved Design (6/29/2022): $2,160,000  

**Total Budgeted Funding**

- $630,000  
- $2,160,000  
- $2,160,000

*This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health TB-121 Blood Bank Relocation (Final: $765,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Final Budget in the amount of $765,000, as detailed in the attached project budget for the UConn Health TB-121 Blood Bank Relocation Project.

BACKGROUND:

Prior to transfusion, blood is irradiated to prevent the donor white cells from replicating and mounting an immune response against a patient causing transfusion-associated graft-versus-host disease (TA-GvHD). The current irradiator in the UConn Health Blood Bank needs to be replaced. In addition, the current Blood Bank location on the 2nd floor of the Main Building Clinical complex is a great distance from the areas where the blood is required; John Dempsey Hospital Operating Rooms (ORs), the Emergency Department (ED) and Labor & Delivery (LD).

This project will relocate the Blood Bank to an unrenovated shell space on the ground floor of the John Dempsey Hospital which is adjacent to the ORs and significantly closer to the ED and LD. In addition, a new X-ray irradiator will be furnished and installed, and the existing irradiator removed through CIRP.

We are requesting a waiver of the Planning & Design Budget phases and approval of a Final Budget to allow the project to move forward with construction as soon as bids are received.

The Final Budget is attached for your consideration. The Final budget reflects current design estimates and may change based on actual bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
X-RAY BLOOD IRRADIATOR
**CAPITAL PROJECT BUDGET REPORTING FORM**

**TYPE BUDGET:** FINAL

**PROJECT NAME:** UCONN HEALTH -TB-121 BLOOD BANK RELOCATION

<table>
<thead>
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<th>PROPOSED / FINAL</th>
<th>6/28/2023</th>
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### BUDGETED EXPENDITURES

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<th>Category</th>
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<td>TELECOMMUNICATIONS</td>
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<td>FURNITURE, FIXTURES AND EQUIPMENT</td>
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<td>ART</td>
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<td>RELOCATION</td>
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</tr>
<tr>
<td>INSURANCE AND LEGAL</td>
<td>-</td>
</tr>
<tr>
<td>MISCELLANEOUS</td>
<td>10,000</td>
</tr>
</tbody>
</table>

**SUBTOTAL**

| $ 665,000 |

**PROJECT CONTINGENCY**

| PROJECT CONTINGENCY | 100,000 |

**TOTAL BUDGETED EXPENDITURES**

| $ 765,000 |

### SOURCE(S) OF FUNDING*

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<th>Source Of Funding</th>
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<td>CIRP</td>
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</tbody>
</table>

**TOTAL BUDGETED FUNDING**

| $ 765,000 |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Transitional Nursery Renovation (Final: $1,800,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of $1,800,000 as detailed in the attached project budget for the UConn Health Transitional Nursery Renovation.

BACKGROUND:

The UConn Health Labor and Delivery currently uses a “rooming in” program where the mother and baby stay together during recovery and is served by a small satellite nursery that can accommodate 2 bassinets. This project would renovate space to create a 6 bassinet nursery including a transitional nursery for a baby that requires additional monitoring and care.

The Final Budget is attached for your consideration and upon approval will allow this project to proceed into construction. The budget is based on estimates and may be subject to change when bids are received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting, subject to your approval.

Attachment
# CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** FINAL

**PROJECT NAME:** UCONN HEALTH - TRANSITIONAL NURSERY RENOVATION

<table>
<thead>
<tr>
<th>BUDGETED EXPENDITURES</th>
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<tr>
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<tr>
<td>PROJECT CONTINGENCY</td>
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<td><strong>TOTAL BUDGETED EXPENDITURES</strong></td>
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<td>$1,800,000</td>
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**SOURCE(S) OF FUNDING**

- UCONN HEALTH CAPITAL FUNDS 1,800,000 1,800,000

**TOTAL BUDGETED FUNDING**

- $1,800,000 1,800,000

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23
21-016
TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA  
Executive Vice President for Finance and Chief Financial Officer  
George Karsanow, AIA LEED AP  
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Canzonetti (F) Building Wound Care Center Renovation (Final: $1,225,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Final Budget in the amount of $1,225,000 for the UConn Health Canzonetti (F) Building Wound Care Center Renovation.

BACKGROUND:

UConn Health and Restorix Health Inc. have entered into a Professional Service Agreement to create a Comprehensive Wound Care Center (CWC) utilizing Hyperbaric Oxygen Therapy within the Canzonetti Building (F) that will be designed, furnished, staffed and operated by Restorix Health Inc.

The Final Budget is attached for your consideration. The Final budget is based on bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment
## Capital Project Budget Reporting Form

**Type Budget:** Final

**Project Name:** UConn Health - Canzonetti (F) Building Wound Care Center Renovation

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<tr>
<th>Budgeted Expenditures</th>
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<tr>
<td>Art</td>
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<td>Project Contingency</td>
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**Source(s) of Funding**

- UConn Health Capital Funds: $500,000 / $875,000
- Restorix Health Inc Design & Construction Allowance: $350,000 / $350,000

**Total Budgeted Funding:**

$850,000 / $1,225,000

*This budget reflects the University’s current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.*
TO: Members of the UConn Health Board of Directors

FROM: The Academic Affairs Subcommittee of the Board of Directors

DATE: June 12, 2023

SUBJECT: Recommendation of the proposed amendments to the School of Medicine bylaws

RECOMMENDATION:

That the Board of Directors approve the proposed amendments to the School of Medicine bylaws

BACKGROUND

At the request of the Dean, the Oversight Committee is proposing to remove gendered pronouns from the SoM bylaws. The Dean is proposing to update all gendered pronoun references in Appendix A and asked that Oversight consider changing any gendered pronoun references throughout the rest of the Bylaws.

With the recent change to Footnote 20 of the SoM Bylaws that allows for corrections/updates such as these to be completed with consent of Oversight, and approval of the dean and the Board, it is the opinion of Oversight that this would not require a faculty forum / faculty vote to amend the bylaws. As required by Section IX of the School of Medicine By-Laws, the following steps were carried out:

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<thead>
<tr>
<th>No.</th>
<th>Section</th>
<th>Current/Proposed Language</th>
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<td>1.</td>
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<td>Section D</td>
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<td>Current:</td>
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</tr>
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<td></td>
<td>The department chair must notify the faculty member and the Dean’s Office in writing that he or she does not intend to nominate the faculty member by September 1 of the penultimate year.</td>
</tr>
<tr>
<td></td>
<td>Proposed:</td>
<td>a. Failure to Nominate by Department Chair</td>
</tr>
<tr>
<td></td>
<td></td>
<td>The department chair must notify the faculty member and the Dean’s Office in writing that the chair does not intend to nominate the faculty member by September 1 of the penultimate year.</td>
</tr>
</tbody>
</table>
TO: Members of the UConn Health Board of Directors

FROM: Clinical Affairs Subcommittee

DATE: June 12, 2023

SUBJECT: Anesthesiology Chief of Service

Recommendation: That the UConn Health Board of Directors approve Dr. Leonard Kulicki as Anesthesiology Chief of Service.

Background: The JDH Medical Staff Bylaws requires that each clinical service have a Chief of Service. The Chief of Service shall be responsible for the overall supervision of clinical work within his or her service and shall be responsible to the Medical Board for the functioning of that service. Each Chief of Service shall be a member of the Active Medical Staff qualified by training, experience and demonstrated ability for the position. He or she shall serve so long as his or her continuation is deemed desirable by those responsible for making and approving such appointments and so long as his or her membership on the Active Medical Staff is maintained.
Curriculum Vitae

Leonard E. Kulicki, M.D.
Integrated Anesthesia Associates, LLC
99 East River Drive, 5th Floor
East Hartford, CT 06108
860-218-2204

Education:
09/1982 – 05/1986  Bachelors of Arts, College of the Holy Cross, Worcester, MA
09/1986 – 05/1990  Doctor of Medicine, Tufts Medical School, Boston, MA
07/1990 – 06/1991  Internship, UCONN Health Center, Farmington, CT
07/1991 – 06/1993  Anesthesia Residency, Hartford Hospital, Hartford, CT
07/1993 – 06/1994  Critical Care Medicine Residency, Hartford Hospital, Hartford, CT

Professional Appointments:
05/1995 – Present  Active Senior Staff, Hartford Hospital, Hartford, CT
08/1997 – Present  Active Affiliated Staff, UCONN Health Center, Farmington, CT
01/2015 – Present  Active Affiliated Staff, Center for Advanced Reproductive Services, Farmington, CT

Academic Appointments:
06/1998 – Present  Assistant Clinical Professor, UCONN School of Medicine, Farmington, CT

Licensure:
State of Connecticut Physician
Connecticut Controlled Substance
Federal Controlled Substance

Certifications:
American Board of Anesthesiology
American Board of Anesthesiology - Critical Care Medicine

Initial Certification: 10/13/1995
Initial Certification: 09/06/1997

Advanced Cardiac Life Support

Professional Activities:
American Society of Anesthesiologists
Connecticut State Society of Anesthesiologists
TO: Members of the UConn Health Board of Directors

FROM: Clinical Affairs Subcommittee

DATE: June 12, 2023

SUBJECT: Medicine Chief of Service

Recommendation: That the UConn Health Board of Directors approve Dr. Mark Metersky as Medicine Chief of Service.

Background: The JDH Medical Staff Bylaws requires that each clinical service have a Chief of Service. The Chief of Service shall be responsible for the overall supervision of clinical work within his or her service and shall be responsible to the Medical Board for the functioning of that service. Each Chief of Service shall be a member of the Active Medical Staff qualified by training, experience and demonstrated ability for the position. He or she shall serve so long as his or her continuation is deemed desirable by those responsible for making and approving such appointments and so long as his or her membership on the Active Medical Staff is maintained.
MARK LEWIS METERSKY, M.D., F.C.C.P., F.A.C.P.
10 Paper Chase Trail
Avon, CT 06001

Home: (860) 675-9744
Work: (860) 679-3582

EDUCATION

1977 - 1981
B.A., Franklin and Marshall College
Lancaster, PA. Major – Biology, Cum Laude, with Honors

1981 - 1985
M.D., New York University School of
Medicine New York, NY

PROFESSIONAL TRAINING

1985 - 1988
Internship and residency, Internal
Medicine Boston City Hospital,
Boston, MA

1989 - 1992
Fellow, Division of Pulmonary and Critical Care Medicine, University of
California San Diego Medical Center, San Diego, CA

PROFESSIONAL EXPERIENCE

1988 - 1989
Emergency Physician, AtlantiCare Hospital,
Lynn, MA

1992 - 1993
Director, Burgdorf Pulmonary Clinic, Hartford,
CT

1992 - 1993
Director, Intensive Care Unit
Associate Director of Pulmonary Diseases
Mount Sinai Hospital, Hartford, CT

1992 - 1993
Director, City of Hartford Chest (TB) Clinic,
Hartford, CT

1993 - Present
Attending Physician
Division of Pulmonary, Critical Care and Sleep Medicine
UConn Health, Farmington, CT

1994
Co-Director, Pulmonary Fellowship Program
University of Connecticut School of Medicine, Farmington, CT

1994 - 2013
Director, Pulmonary/Critical Care Fellowship Program
University of Connecticut School of Medicine, Farmington, CT

1996 - 2004
Associate Director, Sleep Disorders Center
University of Connecticut Health Center, Farmington, CT

2000 - 2020
Consultant to Qualidigm (Connecticut’s Quality Improvement Organization) on
various state and national-level quality and patient safety related projects

Page 1 of 26
2002 - 2008 Associate Director, Pulmonary Hypertension Center
University of Connecticut Health Center, Farmington, CT

2006 - Present Clinical Lead - Medicare Patient Safety Monitoring System (Currently an Agency for Healthcare Research and Quality project led by Qualidigm)

2008 - Present Director, Center for Bronchiectasis Care, University of Connecticut Health Center, Farmington, CT


2016 – Present Associate Chief of Service, Department of Medicine, UConn Health, Farmington, CT

2017 – 2019 Interim Chief, Division of Pulmonary, Critical Care and Sleep Medicine, UConn Health, Farmington, CT

2019 – Present Chief, Division of Pulmonary, Critical Care and Sleep Medicine, UConn Health, Farmington, CT

2020 – Present Consultant to Yale’s Center for Outcomes Research and Evaluation for the AHRQ-funded Medicare Patient Safety Monitoring System (MPSMS) and Quality and Safety Review System (QSRS). Yale University, New Haven, CT

ACADEMIC APPOINTMENTS

1991 - 1992 Instructor in Medicine
University of California - San Diego Medical Center, San Diego, CA

1992 - 1999 Assistant Professor of Clinical Medicine
University of Connecticut School of Medicine, Farmington, CT

1999 - 2005 Associate Professor of Clinical Medicine
University of Connecticut School of Medicine, Farmington, CT

2005 – Present Professor of Clinical Medicine
University of Connecticut School of Medicine, Farmington, CT

PROFESSIONAL MEMBERSHIP

Fellow, American College of Chest Physicians Member, American Thoracic Society Member,
Connecticut Thoracic Society Member, American Medical Association
CEO Update

Bruce T. Liang, MD
Interim Chief Executive Officer & EVP for Health Affairs
Dean, School of Medicine
CEO Update

Clinical Activities

Overall Finances/Budget-We are thankful to the Governor, Secretary of the OPM and the Legislature for their support

Follow-up Feedbacks on BoD’s March Questions

Awards and Recognitions
Emergency Room Visits

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Discharges
including OBS/OEXT

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Average Daily Census
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### Discharges
#### Inpatient

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Steep Growth of Patients Seeking Care at UConn Health

Average Daily Census
(\# Patients in the Hospital)

- July 2021: 130
- August 2021: 135
- September 2021: 140
- October 2021: 145
- November 2021: 150
- December 2021: 155
- January 2022: 160
- February 2022: 165
- March 2022: 170
- April 2022: 175
- May 2022: 180
- June 2022: 185
- July 2022: 190
- August 2022: 195
- September 2022: 200
- October 2022: 205
- November 2022: 210
- December 2022: 215
- January 2023: 220
- February 2023: 225
- March 2023: 230

2021
2022
2023
JDH - Main OR

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PROCEDURE CENTER
GI ENDOSCOPY

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Encounters:
- YTD encounters are ahead of budget by 4.8% & ahead of the prior year by 6.5%

wRVU:
- YTD wRVUs are ahead of budget by 5.3% & ahead the prior year by 6.5%

Revenues:
- YTD net revenues are ahead of budget by 3.1% & ahead of the prior year by 7.0%
- Largest Growth Areas for YTD April in charges/stats are Dermatology, OB/MFM, and Primary Care when compared to budget
Encounters & wRVU's (Excludes Anesthesiology)

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NOTE: FY 20 & 21 COVID
Space Utilization

Analysis of space allocation within clinical practices

The Outpatient Pavilion is a standalone clinical building (approximately 200,000 sf) that contains 250 exam / treatment rooms

- **61%** Exam/Treatment Rooms
- **Clinical Support - Utility (non office)**
- **18%** Offices integral to clinical practice: check in, staff & touchdown
- **14%** Faculty and administration offices on floors 7 & 8
- **6%** General Use (Food Service, Breakrooms, Locker rooms)
- **1%** Support: Central Storage and Logistics

**Note:**
- UConn Health is an academic medical center.
- The clinical providers are also considered Faculty.
- Each Faculty member is provided with only one office.
- Within the clinical setting that office is doing double duty as a provider and a faculty office.
- If the faculty offices are not convenient to the clinic, shared provider offices are required.

*Outpatient Pavilion Space Allocation*
Fiscal Year 2024
Budget/Spending Plan

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and
Chief Financial Officer
UConn and UConn Health
## FY23 Year End Forecast

### UConn Health Center

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<th>Revenue and Expense ($M)</th>
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<th>Fiscal Year 2023 Budget</th>
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<th>% Variance</th>
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**Total Operating Revenue**

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<thead>
<tr>
<th>Fiscal Year 2023 Forecast</th>
<th>Fiscal Year 2023 Budget</th>
<th>Variance</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,695.9</td>
<td>$1,608.5</td>
<td>$87.4</td>
<td>5.2%</td>
</tr>
</tbody>
</table>

| Personal Services          | $545.8                  | $529.5   | $16.3     | 3.0%       |
| Fringe Benefits            | 358.1                   | 351.3    | 6.8      | 1.9%       |
| Temporary/Contractual Support | 145.4                | 120.8    | 24.6     | 16.9%      |
| Drugs/Medical Supplies     | 270.3                   | 261.3    | 9.0      | 3.3%       |
| Resident and Fellow house staff | 63.2                   | 63.2     | 0.0      | -0.1%      |
| Utilities                  | 14.4                    | 15.2     | -0.9     | -6.0%      |
| Interest Expense on Debt Service | 8.3                    | 8.3      | 0.0      | 0.5%       |
| Purchased Services         | 128.1                   | 138.6    | -10.4    | -8.1%      |
| Other Expenses             | 71.0                    | 79.7     | -8.7     | -12.3%     |
| Capital Projects/Lease and Debt Payments | 68.7                | 40.0     | 28.7     | 41.8%      |

**Total Operating Expense**

<table>
<thead>
<tr>
<th>Fiscal Year 2023 Forecast</th>
<th>Fiscal Year 2023 Budget</th>
<th>Variance</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,673.3</td>
<td>$1,607.9</td>
<td>$65.4</td>
<td>3.9%</td>
</tr>
</tbody>
</table>

**Excess/(Deficiency)**

| Excess/(Deficiency)        | $22.6                   | $0.6     | $22.0      |

*Note: Use of decimals may result in rounding differences.*
Change in Fringe Benefits

We continue to be grateful to the Governor, the Office of Policy and Management, and the General Assembly for continuous investment in UConn Health. This state budget also incorporates a budget-neutral element related to employee fringe benefit costs. We want to express our sincere gratitude to the Governor and General Assembly for making this change.

• This change in methodology will result in the state funding all retirement costs for all employees and the university funding all non-retirement costs for all employees.
• To accomplish this budget-neutral change, the block grant support for UConn Health will be reduced by $39.8M.
• The resulting reduction in overall fringe rates means the constituent units of higher education will no longer be required to fund a portion of the state’s unfunded liabilities. This change removes any future risk of increased costs of those unfunded liabilities and we are hopeful it will make our faculty even more competitive when applying for externally funded research grants.
UConn Health is presenting a balanced budget for FY2024

### FY24 Proposed Spending Plan

<table>
<thead>
<tr>
<th>Revenue and Expense ($M)</th>
<th>Fiscal Year 2024</th>
<th>Fiscal Year 2023</th>
<th>Variance</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>State Support Salary</strong></td>
<td>$111.6</td>
<td>$153.2</td>
<td>-$41.6</td>
<td>-27.2%</td>
</tr>
<tr>
<td><strong>State Support Fringe</strong></td>
<td>0.0</td>
<td>160.7</td>
<td>-160.7</td>
<td>-100.0%</td>
</tr>
<tr>
<td><strong>Fringe Benefit Differential</strong></td>
<td>4.5</td>
<td>13.5</td>
<td>-9.0</td>
<td>-66.7%</td>
</tr>
<tr>
<td><strong>Additional State Support</strong></td>
<td>86.5</td>
<td>110.4</td>
<td>-23.9</td>
<td>-21.6%</td>
</tr>
<tr>
<td><strong>Tuition and Fees</strong></td>
<td>33.4</td>
<td>32.8</td>
<td>0.6</td>
<td>1.8%</td>
</tr>
<tr>
<td><strong>Grants &amp; Contracts</strong></td>
<td>122.5</td>
<td>110.7</td>
<td>11.8</td>
<td>10.7%</td>
</tr>
<tr>
<td><strong>Interns/Residents</strong></td>
<td>82.8</td>
<td>77.5</td>
<td>5.2</td>
<td>6.8%</td>
</tr>
<tr>
<td><strong>Net Patient Revenue</strong></td>
<td>895.0</td>
<td>830.4</td>
<td>64.6</td>
<td>7.8%</td>
</tr>
<tr>
<td><strong>Other Revenue</strong></td>
<td>183.0</td>
<td>206.8</td>
<td>-23.7</td>
<td>-11.5%</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$1,519.2</strong></td>
<td><strong>$1,695.9</strong></td>
<td><strong>-$176.7</strong></td>
<td><strong>-10.4%</strong></td>
</tr>
<tr>
<td><strong>Personal Services</strong></td>
<td>$590.5</td>
<td>$545.8</td>
<td>$44.7</td>
<td>8.2%</td>
</tr>
<tr>
<td><strong>Fringe Benefits</strong></td>
<td>171.9</td>
<td>358.1</td>
<td>-186.2</td>
<td>-52.0%</td>
</tr>
<tr>
<td><strong>Temporary/Contractual Support</strong></td>
<td>148.7</td>
<td>145.4</td>
<td>3.2</td>
<td>2.2%</td>
</tr>
<tr>
<td><strong>Drugs/Medical Supplies</strong></td>
<td>287.2</td>
<td>270.3</td>
<td>16.9</td>
<td>6.3%</td>
</tr>
<tr>
<td><strong>Resident and Fellow house staff</strong></td>
<td>69.0</td>
<td>63.2</td>
<td>5.8</td>
<td>9.2%</td>
</tr>
<tr>
<td><strong>Utilities</strong></td>
<td>14.7</td>
<td>14.4</td>
<td>0.4</td>
<td>2.4%</td>
</tr>
<tr>
<td><strong>Interest Expense on Debt Service</strong></td>
<td>8.0</td>
<td>8.3</td>
<td>-0.3</td>
<td>-3.6%</td>
</tr>
<tr>
<td><strong>Purchased Services</strong></td>
<td>141.8</td>
<td>128.1</td>
<td>13.7</td>
<td>10.7%</td>
</tr>
<tr>
<td><strong>Other Expenses</strong></td>
<td>82.4</td>
<td>71.0</td>
<td>11.5</td>
<td>16.2%</td>
</tr>
<tr>
<td><strong>Capital Projects/Lease and Debt Payments</strong></td>
<td>27.0</td>
<td>68.7</td>
<td>-41.7</td>
<td>-60.7%</td>
</tr>
<tr>
<td><strong>Total Operating Expense</strong></td>
<td><strong>$1,541.2</strong></td>
<td><strong>$1,673.3</strong></td>
<td><strong>-$132.1</strong></td>
<td><strong>-7.9%</strong></td>
</tr>
</tbody>
</table>

### Prior Year Unrestricted Fund Balance

- **$22.1**

### Excess/(Deficiency)

- **$0.0**

### Non Operating Expense

<table>
<thead>
<tr>
<th>Non Operating Expense</th>
<th>2013</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Retirement/Pension expense</td>
<td>210.3</td>
<td>0.0</td>
</tr>
<tr>
<td></td>
<td></td>
<td>210.3</td>
</tr>
</tbody>
</table>

Note: Use of decimals may result in rounding differences.
UConn Health is grateful for the generous support provided by the State in FY24. The significant one-time funding in FY24 and FY25 will require UConn Health to implement Financial Improvement Plans over the next biennial budget.

### State Support Salary

<table>
<thead>
<tr>
<th></th>
<th>FY2023</th>
<th>FY2024</th>
<th>FY2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$133.4</td>
<td>$94.3</td>
<td>$94.5</td>
</tr>
<tr>
<td>AHEC</td>
<td>0.4</td>
<td>0.4</td>
<td>0.4</td>
</tr>
<tr>
<td>Block Grant CBI</td>
<td>14.3</td>
<td>16.9</td>
<td>19.2</td>
</tr>
<tr>
<td>27th Payperiod</td>
<td>5.1</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total State Support - Salary</strong></td>
<td><strong>$153.2</strong></td>
<td><strong>$111.6</strong></td>
<td><strong>$114.1</strong></td>
</tr>
</tbody>
</table>

### Additional State Support

<table>
<thead>
<tr>
<th>Additional State Support</th>
<th>FY2023</th>
<th>FY2024</th>
<th>FY2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Temporary Operating Support - ARPA</td>
<td>$72.7</td>
<td>$51.5</td>
<td>$25.7</td>
</tr>
<tr>
<td>Temporary Operating Support - Carry Forward</td>
<td>37.7</td>
<td>35.0</td>
<td>17.5</td>
</tr>
<tr>
<td><strong>Total Additional State Support</strong></td>
<td><strong>$110.4</strong></td>
<td><strong>$86.5</strong></td>
<td><strong>$43.2</strong></td>
</tr>
<tr>
<td><strong>Total Appropriation</strong></td>
<td><strong>$263.6</strong></td>
<td><strong>$198.1</strong></td>
<td><strong>$157.3</strong></td>
</tr>
<tr>
<td>JDH FB Differential</td>
<td>$13.5</td>
<td>$4.5</td>
<td>$4.3</td>
</tr>
<tr>
<td>In-Kind Fringe*</td>
<td>160.7</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total State Support Fringe</strong></td>
<td><strong>$174.2</strong></td>
<td><strong>$4.5</strong></td>
<td><strong>$4.3</strong></td>
</tr>
<tr>
<td><strong>Total State Support</strong></td>
<td><strong>$437.8</strong></td>
<td><strong>$202.6</strong></td>
<td><strong>$161.6</strong></td>
</tr>
</tbody>
</table>

*New Fringe Methodology - Comptroller covers retirement fringe costs and UCH covers all other fringe costs

Retirement/Pension estimated at $210.3M
FY2024 Proposed Spending Plan

FY24 Revenue Budget by Source of Funds - $1,519.2M

- Clinical: 61.6%
- Academic: 7.6%
- Research: 8.1%
- Other Revenue: 9.4%
- State Support: 13.3%

Over 60% of total revenues is funded by patients.

"Other Revenue" includes auxiliary services, gifts/endowments and internal income (offset by internal expense).
FY2024 Proposed Spending Plan

FY24 Revenue Budget - $1,519.2M

- Net Patient Revenue: 58.9%
- Other Revenue: 12.1%
- State Support: 13.3%
- Tuition and Fees: 2.2%
- Interns/Residents: 5.4%
- Grants & Contracts: 8.1%

"Other Revenue" includes auxiliary services, contractual external income, gifts/endowments and internal income (offset by internal expense)
Clinical

Net Patient Revenue ($M) (JDH, UMG, Dental Clinics and Specialty Pharmacy)

Net Patient Revenue more than doubled over the last decade
Clinical

John Dempsey Hospital
DISCHARGES BY FISCAL YEAR

*Discharges include inpatient and observations
Clinical

Pharmacy Revenues and Drugs ($M)

- 340B Contract Pharmacy
- Hemophilia Clinic
- Ryan White 340B
- Specialty Pharmacy
Research

TOTAL F&A Recoveries by Fiscal Year ($M)

- FY2015: $20.4
- FY2016: $21.0
- FY2017: $20.6
- FY2018: $19.2
- FY2019: $20.8
- FY2020: $21.8
- FY2021: $25.2
- FY2022: $29.6
- FY2023 FORECAST: $31.3
- FY2024 BUDGET: $32.4
FY2024 Proposed Spending Plan

FY24 Expense Budget - $1,541.2M

- Personal Services: 38.3%
- Fringe Benefits: 11.2%
- Temporary/Contractual Support: 9.6%
- Resident and Fellow house staff: 4.5%
- Drugs/Medical Supplies: 18.6%
- Interest Expense on Debt Service: 0.5%
- Utilities: 1.0%
- Purchased Services: 9.2%
- Other Expenses: 5.2%
- Capital Projects/Lease and Debt Payments: 1.8%

63.6% of total expense is allocated to personnel cost.

“Other Expenses” includes items such as Subcontracts for Grants, Library E-Resources, Insurance and Repairs/Maintenance.
FY2024 Proposed Spending Plan

Salary Expense Budget - $590.5M - 5,416 FTEs

Growth in FY24 salaries is driven by Collective Bargaining increases of 4.5% and faculty/staff hiring due to clinical volume growth.

As part of the Financial Improvement Plan, vacant and new positions are reviewed and approved biweekly by the Position Control Review Committee.
FY2024 Proposed Spending Plan

Other Operating Expenses $82.4M

- Grants Sub Contracts
- Other (Employee Education, Property Taxes, fellowships, etc)
- Loan Forgiveness Expense
- Student Grants and Aid - Graduate
- Library E-Resources
- Supplies
- Minor equipment
- Repairs and Maintenance
- Insurance

Millions

$0.0 $5.0 $10.0 $15.0 $20.0 $25.0 $30.0
FY24 Spending Items to Monitor

**Staffing**

- Employee turnover is greater than historical trends; Overtime, Travel/Temporary Staff, Stipends

**Fringe Costs**

- New Fringe Benefit methodology - new process and the unknown of how to precisely determine retirement cost amounts

**Other Expenses**

- Increased inflationary pressures and supply chain shortages, backorders and outages

**Patient Revenue**

- DSS Supplement/Enhanced payments Federal match
- 340B eligibility and the restriction of 340B pricing by manufacturers in the Contract Pharmacy realm of our 340B program
- Proposed payment reductions and overall shift of services to outpatient

**FY 25 Forward**

- Our Fiscal Year 2025 forecast leaves UConn Health with a shortfall and will require financial improvement plans to generate new revenues and reduce expenses.
Resolution

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a Spending Plan for Fiscal Year 2024 in the amount of $1,541.2 million for UConn Health.
June 12, 2023

TO: Members of the Board of Directors

FROM: Bruce T. Liang, MD
Interim Chief Executive Officer
Dean UConn School of Medicine

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
UConn and UConn Health

RE: Fiscal Year 2024 Spending Plan for UConn Health

RECOMMENDATION:

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a spending plan for Fiscal Year 2024 in the amount of $1,541.2 million for UConn Health.

RESOLUTION:

“Be it resolved that the Board of Directors endorses and recommends that the University Board of Trustees approve the Fiscal Year 2024 spending plan in the amount of $1,541.2 million for UConn Health.”

BACKGROUND:

The FY24 spending plan includes $1,519.2 million of revenue, including estimated state support of $202.6 million, plus $22.1 million of unrestricted fund balances from FY23 operations, to cover $1541.2 million in expenses.

The General Assembly has approved an FY24 budget that includes a block grant of $111.6 million for UConn Health. It also includes additional one-time state operating support and fringe benefit differential funds of $91 million. We are grateful to the Governor and General Assembly for their continued support of UConn Health.

UConn Health will continue to manage its budget closely monitoring State support, clinical volume and operating costs. We will also continue to focus on providing excellent patient care, protecting academic excellence, and supporting the research mission.
<table>
<thead>
<tr>
<th>UConn Health Center</th>
<th>Fiscal Year 2024 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue and Expense ($M)</strong></td>
<td></td>
</tr>
<tr>
<td>State Support Salary</td>
<td>$111.6</td>
</tr>
<tr>
<td>State Support Fringe</td>
<td>0.0</td>
</tr>
<tr>
<td>Fringe Benefit Differential</td>
<td>4.5</td>
</tr>
<tr>
<td>Additional State Support</td>
<td>86.5</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>33.4</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>122.5</td>
</tr>
<tr>
<td>Interns/Residents</td>
<td>82.8</td>
</tr>
<tr>
<td>Net Patient Revenue</td>
<td>895.0</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>183.0</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$1,519.2</strong></td>
</tr>
<tr>
<td>Personal Services</td>
<td>$590.5</td>
</tr>
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<td>Resident and Fellow house staff</td>
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<td>Other Expenses</td>
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</tr>
<tr>
<td>Capital Projects/Lease and Debt Payments</td>
<td>27.0</td>
</tr>
<tr>
<td><strong>Total Operating Expense</strong></td>
<td><strong>$1,541.2</strong></td>
</tr>
<tr>
<td><strong>Prior Year Unrestricted Fund Balance</strong></td>
<td><strong>$22.1</strong></td>
</tr>
<tr>
<td><strong>Excess/(Deficiency)</strong></td>
<td><strong>$0.0</strong></td>
</tr>
<tr>
<td><strong>Non Operating Expense</strong></td>
<td></td>
</tr>
<tr>
<td>Retirement/Pension expense</td>
<td>210.3</td>
</tr>
</tbody>
</table>

Note: Use of decimals may result in rounding differences.
Fiscal Year 2024
Capital Budget Spending Plan
### FY24 Capital Budget Spending Plan

<table>
<thead>
<tr>
<th>State GO Bonds</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred maintenance, code compliance and infrastructure improvements</td>
<td>30.0</td>
</tr>
<tr>
<td>System telecommunications infrastructure upgrades, improvements and expansions</td>
<td>3.0</td>
</tr>
<tr>
<td>Equipment, library collections and telecommunications</td>
<td>10.0</td>
</tr>
<tr>
<td><strong>Total State GO Bonds</strong></td>
<td><strong>$43.0</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UConn Health Operating Funds*</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Campus Renovations</td>
<td>12.0</td>
</tr>
<tr>
<td>Clinical Equipment</td>
<td>12.0</td>
</tr>
<tr>
<td>Deferred Maintenance</td>
<td>3.1</td>
</tr>
<tr>
<td>Information Technology Security and equipment</td>
<td>13.0</td>
</tr>
<tr>
<td>Revenue Growth Investment</td>
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</tr>
<tr>
<td>Research Capital Use Allowance</td>
<td>8.1</td>
</tr>
<tr>
<td>Other/Contingency</td>
<td>1.3</td>
</tr>
<tr>
<td><strong>Total UConn Health Operating Funds</strong></td>
<td><strong>$61.5</strong></td>
</tr>
</tbody>
</table>

**Grand Total FY24 Capital Budget**                                            **$104.5**

*Categories/Projects may be redistributed based on UConn Health Capital Prioritization
Approval of FY 2024 Capital Budget Spending Plan

Resolution

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a capital budget of $104.5 million, for Fiscal Year 2024, which is comprised of $43.0 million of State GO bond funds, and $61.5 million of UConn Health Operating funds.
June 12, 2023

TO: Members of the Board of Directors

FROM: Bruce T. Liang, MD
Interim Chief Executive Officer
Dean, UConn School of Medicine

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
UConn and UConn Health

RE: Fiscal Year 2024 Capital Budget Spending Plan for UConn Health

RECOMMENDATION:

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a capital budget spending plan of $104.5 million for Fiscal Year 2024, which is comprised of $43 million of State GO bond funds and $61.5 million of UConn Health Operating funds.

RESOLUTION:

“Be it resolved that the Board of Directors endorses and recommends that the University Board of Trustees approve a capital budget spending plan in the amount of $104.5 million for Fiscal Year 2024 for UConn Health.”

BACKGROUND:

In order to manage all capital fund sources in a strategic and transparent manner, UConn Health is proposing an all funds capital budget for approval.

The proposed capital budget spending plan for FY24 of $104.5 million is comprised of $43 million of State GO bond funds, and $61.5 million of UConn Health Operating funds. The following chart provides the proposed capital budget spending plan. These categories/projects may be redistributed based on UConn Health need and prioritization.
## FY24 Capital Budget Spending Plan

<table>
<thead>
<tr>
<th>UConn Health Operating Funds</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Campus Renovations</td>
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</tr>
<tr>
<td>Other/Contingency</td>
<td>1.3</td>
</tr>
<tr>
<td>Total UConn Health Operating Funds</td>
<td>$61.5</td>
</tr>
</tbody>
</table>

### State GO Bonds

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred maintenance, code compliance and infrastructure improvements</td>
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<tr>
<td><strong>Total State GO Bonds</strong></td>
<td><strong>$43.0</strong></td>
</tr>
</tbody>
</table>

**Grand Total FY24 Capital Budget** $104.5
Update on SOM Recruitment of Faculty/Faculty Leadership

• **Linda Sprague Martinez** Ph.D. from Brandeis will join as the new director of the Health Disparities Institute.
  - Currently associate professor of Macro Practice at Boston University and is nationally recognized for community-engaged research and action approaches to improve living environments and health of communities.
  - Dr. Sprague Martinez is an NIH-funded scientist who co-directs the NIH-funded Clinical Translational Science Institute Community Engagement Program at BU School of Medicine.

• **Danielle Rux Ph.D.** from University of Michigan, joins as tenure-track assistant professor of Orthopedics and Musculoskeletal Institute as an expert on articular cartilage.
  - Currently at Children’s Hospital of Philadelphia Research Institute, University of Pennsylvania School of Medicine
  - Dr. Rux will bring her NIH K99/R00 grant to further develop the cartilage research program
Update on SOM Recruitment of Faculty Leadership

- **Benjamin Sinder** Ph.D. from University of Michigan joins as assistant professor of Orthopedics and Musculoskeletal Institute as an expert on spine and rib cage deformities. Currently at Children’s Hospital of Philadelphia Research Institute, University of Pennsylvania School of Medicine as director of the Wyss/Campbell Center for Thoracic Outlet Syndrome.

- **US News update:** Our School’s national ranking in research has moved up eight spots to No. 53 among all 180 medical schools ranked nationwide and we are No. 27 in research among all public medical schools. Our Diversity Index ranking is now No. 21 (up from No. 23) among all public medical schools and No. 33 (up from 35) among all private and public schools. Also, at No. 49 our medical school remains in the top 50 in primary care among public medical schools (down a bit from No. 43 due to a change in U.S. News’ methodology).
Mr. Bessette called the meeting to order at 8:30 a.m.

1. **Public Comment**
   
   There was no public comment.

2. **Chair’s Remarks**
   
   2.1 Mr. Bessette welcomed everyone to the meeting.
   
   2.2 Approval of Minutes
   
   2.2.1 *In a motion duly made and seconded, the Committee approved the minutes of December 5, 2022.*

3. **Financial Reports and Updates**

   3.1 Results of Operations: January 31, 2023

   Mr. Geoghegan reviewed the key financial results through January 31, 2023, reporting a $1.9M favorable variance to the budget, driven by consistent volumes across all clinical activity and state support on in-kind fringe benefits. Institutional support remains right on budget and Research is 7.3M favorable but expects this variance to reduce in the coming months due to the timing of payments and subcontract awards. Still, we are confident research activity will remain positive to budget this fiscal year. The Schools of Medicine and Dental Medicine are also reporting a positive variance primarily due to the faculty budget line below budget, which is only a one-time saving. Travel and conference expenditures are trending below budget for added savings.

   3.2 Fiscal Year 2024-2025 Budget Update

   Mr. Geoghegan reviewed the state operating support since FY 19 through current FY 24 and FY25 requests that include a breakdown by block grant, legacy and fringe support, the 22 SEBAC agreement, as well as one-time sources such as COVID-19 support. In FY 24 the Governors proposed support falls $156.3 M short of our requests and in FY 24 $195.6.

4. **Items Needing Approval**

   **Contracts/PO’s/Amendments $1 million – J. Geoghegan**

   4.1 Contracts > $1,000,000 [F]
   
   4.1.1 AMN Leadership Solutions Inc.
   
   4.1.2 Becton, Dickinson & Co.
   
   4.1.3 Capital Area Consortium
   
   4.1.4 Capital Area Consortium
   
   4.1.5 Cardinal Health Inc.
   
   4.1.6 Caremark LLC
   
   4.1.7 Central Admixture Pharmacy Services Inc.
   
   4.1.8 Ciox Health LLC
   
   4.1.9 Courier Express Inc.
   
   4.1.10 Dialysis Clinic Inc.
   
   4.1.11 Fisher Scientific Company
   
   4.1.12 Hologic Sales and Service LLC
   
   4.1.13 Howmedica Osteonics Corporation
   
   4.1.14 Howmedica Osteonics Corporation
4.1.15 InSight Health Corporation
4.1.16 Integrated Anesthesia Associates
4.1.17 Johnson Controls Inc
4.1.18 Johnson Controls Inc
4.1.19 Olympus America Inc.
4.1.20 Philips Healthcare
4.1.21 ProHealth Pharmacy Solutions LLC, d subsidiary of CarepathRx
4.1.22 Savista LLC
4.1.23 Siemens Medical Solutions USA Inc.
4.1.24 Unum Life Insurance Company
4.1.25 Wellpartner LLC
4.1.26 Federation for Children with Special Needs
4.1.27 The Jackson Laboratory

4.2 Leases [F]
   4.2.1 1137-1145 West Street, LLC
   4.2.2 21 South Road LLC
   4.2.3 Farmington Exchange LLC
   4.2.4 Day Kimball Medical Group Inc.
   4.2.5 Woodstock Academy

4.3 Project Budgets [F]
   4.3.1 Project Budget for the UConn Health HIM Workplace Improvements
        (Final: $763,000)
   4.3.2 Project Budget for the UConn Health Transitional Nursery Renovation
        (Design: $1,800,000)
   4.3.3 Project Budget for the UConn Health 16 Munson Road Parking Lot Paving
        (Revised Final: $1,615,000)
   4.3.4 Project Budget for the UConn Health Tomotherapy Unit Replacement
        (Planning: $5,220,000)

In a motion duly made and seconded, the Committee approved agenda items 4.1, 4.2 and 4.3
as described in detail in the board materials beginning on page 8.

5. Updates and Informational Items

   5.1 Contracts to $999,999
   5.2 Personnel List

   Other informational items may be found in the package beginning on page 82.

With no further business, the Finance Subcommittee meeting was adjourned at 9:15 am

Respectfully submitted,

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance
UConn and UConn Health
<table>
<thead>
<tr>
<th>No.</th>
<th>Contractor</th>
<th>SMBE?</th>
<th>PO/Contract Number</th>
<th>Contract Type</th>
<th>Total Amount</th>
<th>Term</th>
<th>Fund Source</th>
<th>Dept./Individual Sponsor (Business Owner)</th>
<th>Expense (E) Revenue (R)</th>
<th>Description</th>
<th>Sourcing</th>
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<tbody>
<tr>
<td>1</td>
<td>Oregon Social Learning Center</td>
<td>No</td>
<td>P0545900 UCHC7-145884197-A3</td>
<td>Amendment</td>
<td>$639,565</td>
<td>4/1/21 - 2/29/24</td>
<td>Grant-Federal</td>
<td>Kristyn Zajac, Assistant Professor of Medicine</td>
<td>E</td>
<td>Subaward for collaboration on the project entitled, &quot;Enhancing Substance Use Treatment Services to Decrease Dropout and Improve Outpatient Treatment Utilization in Emerging Adults.&quot; This amendment provides additional funding of $184,392 to the period of performance ending 2/29/2024.</td>
<td>Collaborative Grant (pass-through)</td>
</tr>
<tr>
<td>2</td>
<td>University of Michigan</td>
<td>No</td>
<td>P0592236 UCHC7-159078491-A1</td>
<td>Amendment</td>
<td>$515,094</td>
<td>4/1/21 - 1/31/24</td>
<td>Grant-Federal</td>
<td>Ivo Kalajic, Associate Professor of Reconstructive Sciences</td>
<td>E</td>
<td>Subaward for collaboration on the project entitled, &quot;Notch signaling and Bone Fracture Healing.&quot; This amendment provides additional funding of $241,731 to the period of performance ending 1/31/2024.</td>
<td>Collaborative Grant (pass-through)</td>
</tr>
<tr>
<td>3</td>
<td>Brigham &amp; Women's Hospital</td>
<td>No</td>
<td>P0498677 UCHC7-133607910-A4</td>
<td>Amendment</td>
<td>$607,495</td>
<td>11/1/19 - 8/31/23</td>
<td>Grant-Federal</td>
<td>Ali Tamayo, Associate Professor of Biomedical Engineering</td>
<td>E</td>
<td>Subaward for collaboration on the project entitled, &quot;Micro engineered scaffolds carrying patient-specific cells and growth factors for treatment of volumetric muscle loss.&quot; This amendment provides additional funding of $5,833.73 to the period of performance ending 8/31/2023.</td>
<td>Collaborative Grant (pass-through)</td>
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<tr>
<td>4</td>
<td>CT Department of Public Health</td>
<td>No</td>
<td>Fund 602376</td>
<td>Amendment</td>
<td>$827,770</td>
<td>3/1/19 - 9/29/23</td>
<td>Grant-Federal</td>
<td>Sarakei Wakai, Assistant Professor of Medicine</td>
<td>R</td>
<td>The amendment adds $40,000 of additional funds for the period of 9/30/22 - 9/29/23 to support evaluation services and evaluation deliverables for CT DPH's CDC cooperative agreement CT SPAN/1807.</td>
<td>Collaborative Grant (pass-through)</td>
</tr>
<tr>
<td>5</td>
<td>Sarazin General Contractors</td>
<td>Yes</td>
<td>P0625515 UGC-170707597</td>
<td>New</td>
<td>$509,400</td>
<td>4/28/23 - 9/30/23</td>
<td>Capital Project</td>
<td>Richard Spash, Project Manager 2 Campus Planning</td>
<td>E</td>
<td>UConn Health is renovating approximately 3,500 square feet in the Health Information Management (HIM) department located on the ground floor of the Clinic Building.</td>
<td>Bid</td>
</tr>
<tr>
<td>6</td>
<td>O&amp;G Industries Inc</td>
<td>No</td>
<td>P0622076 UCHC-167369515</td>
<td>New</td>
<td>$710,849</td>
<td>4/3/23 - 8/31/23</td>
<td>Capital Project</td>
<td>Richard Spash, Project Manager 2 Campus Planning</td>
<td>E</td>
<td>UConn Health will be renovating approximately 1000 square feet in the Psychiatric Inpatient Unit Connecticut Tower on the first-floor space located at UConn Health.</td>
<td>Bid</td>
</tr>
<tr>
<td>7</td>
<td>STERIS Corporation</td>
<td>No</td>
<td>P0620500</td>
<td>PO</td>
<td>$989,784</td>
<td>One time purchase</td>
<td>Capital Project</td>
<td>Richard Spash, Project Manager 2 Campus Planning</td>
<td>E</td>
<td>Provide new Central Sterile equipment as part of project #21-034 Central Sterile Renovation.</td>
<td>GPO/Consortium</td>
</tr>
<tr>
<td>8</td>
<td>Nihon Kohden America Inc</td>
<td>No</td>
<td>P0620193</td>
<td>PO</td>
<td>$530,827</td>
<td>One time purchase</td>
<td>Capital Project</td>
<td>Ken Blier, Director of Clinical Engineering</td>
<td>E</td>
<td>Replacement of 11 CNS Central Patient Monitoring System Stations.</td>
<td>GPO/Consortium</td>
</tr>
</tbody>
</table>
UNIVERSITY OF CONNECTICUT HEALTH CENTER

PERSONNEL LIST

JUNE 2023

ACTIONS FOR INFORMATION

What follows is a list of actions taken by the Executive Vice-President for Health Affairs under the authority delegated to him by the Board for the period January 27, 2023 through May 4, 2023. This list is presented to the Members of the UCH Board of Directors FOR INFORMATION at the meeting of June 12, 2023.

Leaves of Absence

1. Aiello, Judy, Physical Therapist 2, Department of Rehabilitation Services - Inpatient, medical leave with pay for the period March 6, 2023 through March 19, 2023.

2. Almeida, Patricia L., Nurse Practitioner, Department of Endocrinology, medical leave with pay for the period March 31, 2023 through April 18, 2023.

3. Amato, Mary E., Clinical Practice Manager 2, Department of UMG - Administration, medical leave with pay for the period March 30, 2023 through April 16, 2023.

4. Anderson, Patricia R., Executive Assistant, Department of Neag Cancer Center, medical leave with pay for the period April 4, 2023 through May 1, 2023.

5. Arafat, Mohammod, Assistant Professor/Clinical, Department of General Medicine, family leave with pay for the period March 9, 2023 through March 23, 2023.

6. Arcari-Couture, Jill M., Nurse Practitioner, Department of UMG - Orthopedics, medical leave with pay for the period April 19, 2023 through June 5, 2023.

7. Baker, Emily S., Social Worker 2, Department of Neag Cancer Center, medical leave with pay for the period April 3, 2023 through May 15, 2023.

8. Baron, Barbara B., Nurse Practitioner, Department of Medicine 3 Unit, medical leave with pay for the period February 6, 2023 through February 27, 2023.

9. Begey, Carrie T., Administrative Program Coordinator, Department of Psychiatry, maternity leave with pay for the period March 23, 2023 through May 17, 2023, family leave with pay for the period May 18, 2023 through June 20, 2023 and family leave without pay for the period June 21, 2023 through August 1, 2023.

10. Belnavis-Garvey, Debbie-Ann M., Human Resources Specialist 2, Department of Human Resources Administration, medical leave with pay for the period March 17, 2023 through April 5, 2023.
Leaves of Absence continued

11. Bernier, Patricia R., Quality Assurance Specialist, Department of Clinical Effectiveness Administration, medical leave with pay for the period March 17, 2023 through May 15, 2023.

12. Bochicchio, Beth A., Business Services Manager, Department of Facilities Management Administration, medical leave with pay for the period February 6, 2023 through February 19, 2023.


15. Cassineri, Cathy A., Clinical Coordinator 2, Department of Cardiology, family leave with pay for the period April 7, 2023 through April 21, 2023.

16. Chasse, Jodi C., Supervising Accountant, Department of Patient Financial Services, medical leave with pay for the period February 27, 2023 through March 5, 2023.


21. Dauphinee, Ewelina M., Clinical Coordinator 2, Department of UMG–Call Center, family leave with pay for the period February 17, 2023 through April 10, 2023 and family leave without pay for the period April 11, 2023 through April 16, 2023.

22. Duguay, Nicole M., Nurse Practitioner, Department of N.N.I.C.U. Unit, medical leave with pay for the period February 16, 2023 through March 4, 2023.
Leaves of Absence continued

23. Falotico, Katharine O., Infection Control Specialist 2, Department of Epidemiology, medical leave with pay for the period March 3, 2023 through March 19, 2023.


25. Fasano, Tiffany L., Diagnostic Radiologic Technician, Department of Radiology, maternity leave with pay for the period March 30, 2023 through May 3, 2023, maternity leave without pay for the period May 4, 2023 through May 24, 2023 and family leave without pay for the period May 25, 2023 through January 7, 2024.


27. Foster, Jennifer L., Academic Curriculum Coordinator, Department of Curricular Affairs, maternity leave with pay for the period February 22, 2023 through April 18, 2023 and family leave with pay for the period April 19, 2023 through May 16, 2023.

28. Grant, Stephen E., IT Project Manager, Department of IT Project Management Office, medical leave with pay for the period March 6, 2023 through March 12, 2023.

29. Hackett, Kimberly A., Administrative Program Coordinator, Department of Neag Cancer Center, medical leave with pay for the period March 3, 2023 through March 17, 2023.

30. Kamath, Jayesh, Professor/Clinical, Department of Psychiatry, family leave with pay for the period February 17, 2023 through March 1, 2023.

31. Killiebrew, Karen S., Reimbursement Analyst 1, Department of Patient Financial Services, medical leave with pay for the period April 10, 2023 through April 30, 2023.

32. Killoh, Shaelyn A., Lab Animal Tech Services Specialist, Center for Comparative Medicine, medical leave with pay for the period March 22, 2023 through April 23, 2023.

33. Koziol, Hanna, Sponsored Program Specialist, Department of Sponsored Program Services, medical leave with pay for the period March 3, 2023 through March 26, 2023.
Leaves of Absence continued

34. Lopez, Luis M., Application Analyst 2, Department of IT Clinical Systems, medical leave with pay for the period February 15, 2023 through April 12, 2023 and medical leave without pay for the period April 13, 2023 through April 30, 2023.

35. Madden, Darryl E., Technical Analyst 1, Department of IT Enterprise Technology, medical leave with pay for the period April 18, 2023 through May 7, 2023.

36. Marquis, Hillary K., Assistant Professor/Clinical, Department of Otolaryngology, maternity leave with pay for the period February 11, 2023 through March 24, 2023, family leave with pay for the period March 25, 2023 through May 10, 2023 and family leave without pay for the period May 11, 2023 through July 2, 2023.

37. Mathew, Babitha P., Lead Nurse Practitioner, Department of Psychiatric Clinic, family leave with pay for the period April 4, 2023 through April 19, 2023.

38. McGrath, Molly M., Nurse Anesthetist, Department of Operating Room Unit, maternity leave with pay for the period February 24, 2023 through April 6, 2023, family leave with pay for the period April 7, 2023 through April 7, 2023 and family leave without pay for the period April 8, 2023 through June 19, 2023.

39. Millea, Ryan, Assistant Professor/Clinical, Department of Surgery - Administration, medical leave with pay for the period April 3, 2023 through April 23, 2023.

40. Mustabasic, Sedin, Business System Analyst, Department of Budget and Data Analytics, family leave with pay for the period February 21, 2023 through March 20, 2023.

41. Myles, Heather C., Radiation Therapy Technologist, Department of Radiation Therapy, medical leave with pay for the period April 26, 2023 through May 3, 2023.

42. Napolitano, Christopher M., Mental Health Clinician, Department of Psychiatric Clinic, medical leave with pay for the period March 20, 2023 through July 5, 2023.

43. Nichols, Mary E., Nurse Anesthetist, Department of Operating Room Unit, medical leave with pay for the period April 26, 2023 through July 180, 2023.

44. Normandeau, Rebekah C., University Director, Department of Patient Access, medical leave with pay for the period May 4, 2023 through May 23, 2023.

45. Ozimek, Jennifer A., Assistant Professor/Clinical, Department of Internal Medicine Associates, medical leave with pay for the period April 8, 2023 through April 25, 2023.
Leaves of Absence continued

46. Panaro, Stephen V., Assistant Professor/Clinical, Department of Anesthesiology, medical leave with pay for the period May 1, 2023 through June 12, 2023.

47. Pfeiffer, Kevin S., Magnetic Resonance Imaging Technician 2, Department of Radiology-MRI, medical leave with pay for the period January 27, 2023 through May 29, 2023 and medical leave without pay for the period May 30, 2023 through January 24, 2024.


50. Rucker, Pamela S., Talent Acquisition Specialist, Department of Human Resources Administration, medical leave with pay for the period April 17, 2023 through April 30, 2023.

51. Sak, Cheryl L., Coding Trainer, Department of UMG-Administration, medical leave with pay for the period April 27, 2023 through May 23, 2023.

52. Savino, Deborah A., Administrative Program Coordinator, Department of Surgery-Administration, medical leave with pay for the period May 5, 2023 through May 19, 2023.

53. Schwartz, Beth P., Nurse Manager, Department of Neag Cancer Center, medical leave with pay for the period February 28, 2023 through April 28, 2023.

54. Szymanski, Mariah L., Diagnostic Radiologic Technician, Department of Radiology, maternity leave with pay for the period March 22, 2023 through May 4, 2023 and family leave with pay for the period May 5, 2023 through June 12, 2023.

55. Tate, Suzanne M., University Director, Department of Curricular Affairs, medical leave with pay for the period February 22, 2023 through March 8, 2023.

56. Torres, Andrea L., Clinical Documentation Specialist, Department of Health Information Management, family leave with pay for the period March 27, 2023 through April 16, 2023.
Leaves of Absence continued

57. Touloumi, Foteini, Assistant Professor/Clinical, Department of Prosthodontics, maternity leave with pay for the period March 11, 2023 through April 21, 2023 and family leave with pay for the period April 22, 2023 through May 26, 2023.

58. Vera-Licona, Martha Paola, Assistant Professor/Basic Sciences, Center for Quantitative Medicine, medical leave with pay for the period March 1, 2023 through April 23, 2023.


60. Wiggins, Kathleen A., Histology Supervisor, Department of Histology, medical leave with pay for the period March 20, 2023 through April 13, 2023 and medical leave with pay for the period May 2, 2023 through May 15, 2023.

61. Williams, Lenora S., Assistant Professor/Clinical, Department of Obstetrics and Gynecology, medical leave with pay for the period April 21, 2023 through May 7, 2023.

62. Woodward, Milissa R., Director, Ambulatory Access, Department of UMG-Call Center, family leave with pay for the period March 2, 2023 through March 10, 2023.

63. Wozniak, Paula J., Administrative Program Coordinator, Department of Medicine-Administration, medical leave with pay for the period March 20, 2023 through April 2, 2023.

64. Yue, Zhichao, Medical Technologist 2, Department of Core Lab, family leave with pay for the period April 28, 2023 through May 4, 2023.

Resignations

1. Boafo, William K., Assistant Nursing Manager, Department of Infectious Diseases, effective February 24, 2023.

2. Ferris, Charlene, Nurse Anesthetist, Department of Operating Room Unit, effective May 1, 2023.


Resignations continued


6. Redding, Lauren M., Administrative Program Coordinator, Department of Curricular Affairs, effective February 6, 2023.

7. Reese, Jason M., Physician Assistant, Department of Surgery/Orthopedics Unit, effective May 4, 2023.

8. Robles Mijangos, Flor de Maria, Instructor/Clinical, Department of General Dentistry, effective March 10, 2023.


10. Sorak, Matthew M., Nurse Anesthetist, Department of Operating Room Unit, effective April 6, 2023.


12. Yadav, Sumit, Professor/Clinical, Department of Orthodontics, effective March 5, 2023.

13. Yu, Mingfu, Assistant Professor/Clinical, Department of Pathology and Lab Medicine, effective February 28, 2023.

Retirements

1. Cianciolo, Dominic M., Biomedical Technician 2, Department of Clinical Engineering, effective March 31, 2023.


3. Foxe, Lee E., Mammography Technologist 2, Department of Radiology, effective April 30, 2023.

Retirements continued


7. Tripp, Lorrie E., Operations Manager, Department of Facilities Management Administration, effective April 30, 2023.

Deceased

1. Black, Robin G., Clinical Radiologic Supervisor, Department of Interventional Radiology, effective February 27, 2023.
Present (Voting): Richard Carbray, Dr. Francis Archambault, Patricia Baker & Britt-Marie Cole-Johnson


The meeting was convened by Chairman, Richard Carbray at 8:32 a.m.

1. **Public Comment:** No public comment.

2. **Action Item:**

   In a motion duly made and seconded the UConn Health Buildings & Grounds Subcommittee approved the meeting minutes of November 17, 2022.

3. **Discussion Items:**

   a. **COVID-19: Facilities Response Update**

   George Karsanow reported that the Public Emergency has ended effective May 11, 2023, UConn Health is now mask optional and the Garage 1 testing site has been decommissioned. Walk-in COVID-19 testing is combined with the vaccination administration location in the Outpatient Pavilion. This will be the last COVID-19 update to the Committee.

   b. **UConn Health Capital Projects Update** – George Karsanow

   Campus Planning Design and Construction

   1. **Space Utilization**

   Mr. Karsanow provided an overview of the space utilization in the Outpatient Pavilion. The Outpatient Pavilion is comprised of 61% Exam/Treatment rooms, 18% Clinical Offices integral to operations, 14% faculty and admin offices, and 7% General use for food services, locker rooms & central storage. It should be noted that faculty members are provided with only one office and within a clinical setting the offices often serve double duty as a provider and faculty office.
2. Project Funding

Mr. Karsanow reported the status FY 23 Capital Pool of $17M, used to fund requests for Clinical Equipment, IT and Capital Projects. The under 50K Capital pool was reduced to $3M and has $1.58M remaining. Over 50K Capital pool was increased to $14M and $662K remains.

Deferred Maintenance Project funding of $22.5M is committed to active projects. Leadership is reviewing options to utilize $40M in FY23 Bonds funds on a few larger projects that align with our strategic goals vs. 50 plus smaller projects that will require more resources and time to implement.

<table>
<thead>
<tr>
<th>CAPITAL PROJECT METRICS</th>
<th>DIVISION</th>
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<tr>
<td>Phase</td>
<td>Admin</td>
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<td>Initiation</td>
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<tr>
<td>Pending Approval</td>
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<td>Procurement</td>
<td>1</td>
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<tr>
<td>Construction</td>
<td>1</td>
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<tr>
<td>Substantially Complete</td>
<td>11</td>
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</tbody>
</table>

Project Data
- Project Total Last Report: 211
- Projects Added: 18
- Projects Closed: 19

We will be bringing 16 project budgets to the June 12th meeting of the UConn Health Board of Directors:

- CT-7 Med Surg/Observation Unit Renovation
- Interventional Radiology Equipment Replacement
- Hybrid OR #2 Fit-Out
- TB-121 Blood Bank Relocation
- Outpatient Pavilion 3rd floor Backfill
- Outpatient Pavilion X-Ray & Blood Draw Relocation
- MSI Rehabilitation Expansion
- Cryo-Electron Microscope Installation
- Cadaver Lab Renovation & AHU Replacement
- Buildings D & N Roof Replacement
• Buildings E & K Roof Replacement
• Canzonetti (F) Building Wound Care Center Renovation
• Central Sterile Washer & Sterilizer Replacement
• New England Sickle Cell Institute Renovation
• Transitional Nursery Renovation
• Cell and Genome Sciences Building Data Center

Project Status/Updates:

• Replace Buildings F&H Hot Water Tanks
  The original domestic hot water tanks that serve the Connecticut Tower have reached the end of their useful life and will be replaced with instantaneous units powered by steam and electricity. The contractor preparing submittals and mobilization is scheduled for August, pending the arrival of long lead materials. Project completion is expected in November 2023. The project is currently tracking under budget. Delays in the delivery of materials could impact the schedule.

• 16 Munson Road Emergency Lighting & Egress Upgrades
  This project will address code violations the UConn Fire Marshal issued related to the building’s emergency lighting and egress systems. Revised documents are being finalized and contractor prequalification is underway with bids expected in the summer of 2023. The final budget is to be submitted at the September meeting of the Board of Directors.

• 16 Munson Road Parking Lot Repaving
  This project will replace the parking lot pavement at 16 Munson Road which is in poor shape and continues to deteriorate despite patching efforts. The project budget was revised and finalized at $1,615,000 and scheduled for an early June start.

• Buildings D&N Roof Replacement
  The project will replace the roofs on the Administrative Service Building (D) and the Muscular Skeletal Institute (N) that have been leaking and are in poor shape. The bidding process is on schedule and expected in early June. A final design budget will be presented at the June Board of Directors meeting.

• Buildings E&K Roof Replacement
  The project will replace the roofs on the Academic Research Building (E) and the Transgenic Animal Facility (K) that have been leaking and are in poor shape. The design work is ongoing, and the contractor prequalification process is underway. The project will be put out to bid for work to occur in the summer of 2023. The design budget is $2,160,000 and is based on architects’ and roofing contractors’ estimates but will be finalized for the June BOD meeting.
The issue/concern with this project is the volatility in construction materials could impact the project schedule and budget.

- **Chilled Water Pump #4 Replacement**
  The project will replace the 450 hp pumps that provide chilled water to the Main building complex. Significant lead times and the failure of a major isolation valve have prevented the progress. Necessary repairs and new pump installation is moving forward now on budget, and on schedule for completion in early July.

- **836 Hopmeadow Street, Simsbury Clinical Practice Relocation**
  This project will fit out leased space to combine the Simsbury Primary Care and Avon Orthopedic clinical practices. The Clinic opened on May 8, 2023. The final budget based on bids received is $4,297,000. A delay claim submitted by the contractor could push the project over budget.

- **Main Bldg. Lab (L) Area Renovations – 2nd Floor**
  This project continues to implement the lab renovation scheme developed under the Main Building Lab Area Master Plan. The design for the 2nd Lab Renovations is similar in scope to the recently completed 3rd-floor renovation project with a budget of $10,200,000. Construction mobilization is scheduled for May 22nd and will approximately one year to complete. Volatility in the availability of aluminum window systems could impact the schedule.

- **Cardio Catheterization (Cath) & Electrophysiology (EP) Lab Renovation**
  This project will renovate the existing Cardiac Imaging Surgical to comply with the CT Dept. of Health guidelines and replace outdated Cath and EP Lab imaging equipment. The contractor is preparing submittals. Phase I EP Labe is scheduled to start in September 2023 with Go Live expected in March 2024. Phase 2 Cath Lab is scheduled to start in March 2024 with go-live completion in September 2024. The $6,430,000 project is on budget. The project schedule is tied to the actual delivery dates for the roof mechanical unit. Delivery delays can impact the schedule.

- **5 Munson Road Clinical Fit-Out**
  This project will relocate the Neurology, Neurosurgery and Spine clinics from the Outpatient Pavilion into leased spaced at 5 Munson Road which allows for an expansion of the clinical programs within the OP. Construction started in February 2023 and is expected to be completed this December with a budget of $8,380,000. The landlord is responsible for $3.4M of the costs per the lease. This project is tracking on budget and schedule currently.

- **Canzonetti (F) Building Wound Care Center Renovation**
  The project will create a Comprehensive Wound Care Center (CWC) utilizing Hyperbaric Oxygen therapy that will be designed, furnished, and operated by
Restorix. The current design budget is $850,000 and a final budget will be submitted at the June BOD meeting based on bids received. Restorix will be responsible for $350,000 of the design and construction costs.

- **Psychiatry Seclusion Suite & Nurses Station Security Renovation**
  This project will renovate portions of the existing inpatient Psychiatry unit located in the CT Tower to create a seclusion suite and install security barriers at the existing nurses’ station to protect staff from potentially violent patients. The contractor submittal process is ongoing, and mobilization is scheduled for July 2023. The $1,197,000 project is tracking on budget.

- **Central Sterile Washer & Sterilizer Replacement**
  This project will replace outdated equipment in the original Central Sterile Services area of the CT Tower used to wash and sterilize instruments serving our medical and dental clinics and outpatient surgical services. Bid documents are being prepared to go out to bid in August 2023. The current planning budget is $1,905,000. The replacement of additional mechanical infrastructure has increased the design budget to $3,985,00 which may change based upon bids received.

- **New England Sickle Cell Institute Renovation**
  This project will renovate the 4th floor of the CT Tower to accommodate the New England Sickle Cell Institute and the Connecticut Blood Disorders clinics. Design documents are being prepared based and the planning budget is $3,000,000. Volatility in construction materials could impact the project schedule and budget.

- **CGSB & ARB Autoclave & Washer Replacement**
  Research facilities located in the Cell and Genome Science Building (CGSB) and the Academic Research Building (ARB) utilize autoclaves and washers to clean and sterilize laboratory instruments and containers. This project is budgeted for $1,200,000 and is scheduled to start in June 2023.

- **Health Information Management Workplace Improvements**
  This project will renovate the Health Information Management (HIM) office area including furniture replacement. This $763,000 project is scheduled to begin in June 2023 with expected completion in October 2023.

- **Transitional Nursery Renovation**
  This project will create a Level 1 Transitional Nursery for 5 bassinets and an infant isolation room. The current design budget is $1,800,00 and is expected to go out for bid in July 2023. Last-minute changes to the project scope have delayed the completion of the design documents.

- **Tomotherapy Unit Replacement**
This project will fit out a shelled vault within the Neag Comprehensive Cancer Center to accommodate a new Tomotherapy unit. The selection of a design consultant is underway.

- **CT-7 Med Surg/Observation Unit Renovation**
  This project will implement upgrades necessary to reactivate the CT-7 as an inpatient/observation unit. Preliminary design work is underway with a $2,500,000 budget based on conceptual estimates.

- **Interventional Radiology Equipment Replacement and Renovation**
  A radiology masterplan has been developed to ensure outdated Imaging equipment is replaced in a manner that complies with DPH guidelines. This project will renovate portions of the department and replace Interventional Radiology (IR) imaging unit. Preliminary design work is underway with a budget of $4,700,000 based on conceptual estimates.

- **Hybrid OR#2 Fit-Out**
  This project will fit out a shelled operating room within JDH to create a 2nd hybrid operating room and fit out shelled space for 6 additional PACU bays. The project budget is based on conceptual estimates and the development of a RFP for design consultants is underway.

- **Cryo Electron Microscope Installation**
  The Molecular Biology department was awarded a grant to purchase a Cryo-Electron Microscope for research activities. This project will construct the specialized room required to house the microscope. Design work is underway with a planning budget of $960,000 which is subject to change as the design is developed.

- **Cadaver Lab Renovation & AHU Replacement**
  This project will renovate the Cadaver Lab utilized by the School of Medicine, including the replacement of an outdated air handling unit. Design work is nearly complete with a design budget of $1,800,000 which is subject to change based on actual bids received.

4. **Executive Session** – The Board did not enter Executive Session.

With no further business to discuss, the meeting was adjourned at 9:37 a.m.

Respectfully submitted,

Andrea Keilty, JD
Chief of Staff & Administrative Liaison to the Board
Time: 10:00 a.m. – 12:00 p.m.

Attendees: Jeffrey Blumenthal, Steven Lepowsky, Marc Hansen, Fran Archambault, Joel Freedman, Christine Thatcher, Bruce Liang, Tannin Schmidt, Amy Gorin, Kiki Nissen, Marja Hurley, Sanford Cloud, Andrea Keilty, Barbara Kream, Melissa Held, Rick McCarthy, Scott Simpson, Eric Bernstein, Patricia Baker, Ellen Nestler, Manisha Juthani, Anton Alerte

1. Public Comment

2. Chair's Remarks
   a. Welcome and updates
      i. The meeting came to order with the Chair welcoming everyone to the meeting and taking roll call of attendees.
   b. Approval of minutes from January 30, 2023 Meeting

A motion to approve the minutes was made. Seconded. Approved 8-0-0

3. Consent Items
   a. Approval of School of Medicine Recommendations for Appointment at Senior Rank, Appointment as Professor Emeritus, ad Reappointment of Tenure Track Faculty (Dr. Bruce Liang)
      a. Dr. Matthew E. Lissauer, appointment to Professor – Affiliated Institution (Hartford Healthcare Corporation)
      b. Dr. Brian Reichow, appointment to Associate Professor – Tenure Track (Public Health Sciences)
      c. Dr. Allison S. Cowl and Dr. Adam Czynski, appointment to Associate Professors – Affiliated Institution (Connecticut Children’s)
      d. Dr. John C. Nulson, appointment to Professor Emeritus – Dept. of Obstetrics and Gynecology
   e. Reappointment of Tenure Track Faculty, see page 18 of the Board Book
      i. Dr. Archambault asked if it is permissible for a retiree to be chairing an academic promotion committee. Dr. Liang replied that it is permissible. He stated that the role is advisory to the chair of the department, who will nominate the faculty member who will then be evaluated by the SAPC (which is advisory to the Dean). The Dean would then evaluate those recommendations and send to the Provost for review. The Provost would then send the recommendation to this committee for final approval.
ii. Dr. Hurley then asked if it would be appropriate in this situation to have a vice chair of the committee. Dr. Liang replied that he typically leaves that decision to the department chair. In bigger departments, there is usually a vice chair.

A motion to approve all consent items was made. Seconded. Approved 8-0-0

4. Business Items
   a. Oversight Committee Report (Dr. Marc Hansen)
      i. Dr. Hansen reported that we are on schedule for our departmental reviews for 2023. We will be reviewing the Department of Medicine and the Department of Anesthesiology.
      ii. Dr. Hansen reported that the committee is continuing to conduct a study regarding Faculty Participation in Governance Councils and Governance Elections (about 44% participate in governance elections). The results will be communicated in spring once the study has concluded.
   b. Revision to the Bylaws of the School of Medicine (Dr. Marc Hansen)
      i. Dr. Hansen reported that the committee has voted to approve a request of the Dean to change gendered pronouns from “he or she” to “the chair”.

A motion to approve all consent items was made. Seconded. Approved 8-0-0

5. Informational Items
   a. School of Dental Medicine: Faculty Diversity and Recruitment (Dr. Steven Lepowsky)
      • Dr. Lepowsky reported that in terms of gender, the SODM has 48.5% female faculty, compared to the national average of 38%. In terms of race & ethnicity, the SODM has 46% white, 18% Hispanic, and 20% brown faculty, which are all above the national averages. SODM currently has 0 black faculty members, something that is currently in process to be changed.
      • To enhance the diversity of their faculty, SODM is working to enhance the diversity of their applicant pools.
      • Some highlights of the targeted efforts to diversify the faculty of SODM are:
         i. All search committees provided with the ADEA Faculty Diversity Toolkit
ii. Position announcements being sent to all dental schools in the US/Canada

iii. Personal outreach to individuals of color currently serving on the faculty of other dental schools

iv. Focused efforts to expand activities through ADEA Student Chapter to solicit/generate interest in academic careers

v. Outreach to HUMRE alumni and dentists in CT

- Pat Baker mentioned that the numbers for black/African Americans are quite appalling and hopes that for meetings in the coming months & years we can not only meet the national standard but exceed it. Ms. Baker asked if SODM has considered working with a diverse-led search firm to aid in our search. Dr. Lepowsky replied that he has reached out to colleagues at other institutions to see what they had identified as best practices regarding this issue – it was confirmed that diverse-led search firms had in fact been used to address this issue of diversity. However, it was reported that because the applicant pool is so small, even the search firms had no greater success than just the schools themselves. Ms. Baker then asked if we look at the top 25 dental schools in the country, is there something environmentally that tips the scale in their favor over SODM. Dr. Lepowsky replied that geographical location has been a huge factor and the schools which see the most success are located in or near urban centers (ie. LA, NYC, Chicago).

- Mr. Cloud echoed Ms. Baker’s sentiments regarding the the numbers of black/African American faculty. He suggested to more frequently engage & inform our own students about potential academic careers. Mr. Cloud also asked if we are in touch with our residents to gain interest and also asked if SODM reached out to Dr. Jeff Hines to partner with him on this. Dr. Lepowsky replied that it is a main focus to talk to students/residents about potential academic careers and confirmed that he has been in contact with Dr. Hines on this topic.

- Dr. Hurley stated that SODM recently had about 20-25 black alumni and she wondered if there was outreach to those individuals – regarding either full-time or part-time faculty positions. Dr. Hurley mentioned there is concern among prospective students due to the lack of representation. Dr. Hurley suggested it may be worthwhile to consider a seminar series or
something similar to promote academic careers to our alumni and/or residents. This could potentially be a virtual initiative. Dr. Lepowsky confirmed that SODM has been reaching out to its alumni nationally, not just within CT. He also stated that he will be happy to work with Dr. Hurley to continue to conversation about further engagement with our residents.

- Dr. Liang asked if there is any opportunity for the dental residency program to take dental students from other schools for an elective experience. Dr. Lepowsky reported that a number of the residency programs do offer short-term, observational-type experiences, however they are not popular. Dr. Liang mentioned there is a similar program within SOM and it has grown to be quite successful. Dr. Liang shared how Dr. Henderson established a pathway program from residency to attending faculty. Dr. Hurley contributed to Dr. Liang’s suggestion by stating that SODM conducts dental research, which may be of interest to students from other schools.

b. Notice from Provost D’Alleva: Cato T. Laurencin Institute for Regenerative Engineering (Dr. Amy Gorin)

- Dr. Gorin reported that there has been a change in the naming of the institute for which Dr. Laurencin is associated with. The Connecticut Convergence Institute for Translation in Regenerative Engineering has been renamed to: The Cato T. Laurencin Institute for Regenerative Engineering. This change has been made to recognize Dr. Laurencin’s incredible achievements in regenerative engineering.

c. Urban Service Track: AHEC Scholars Program (Dr. Anton Alerte)

- Dr. Alerte gave an overview of the Urban Service Track, which is now in its 16th year. The goal of the program is to provide training to healthcare students to care for vulnerable, underserved communities. Dr. Alerte reported there has been 844 scholars since the program’s inception, with a 95% completion rate.

- As for participating schools, the top 3 are the SOM, SODM, and School of Nursing. In terms of demographics, 76% of participants are female; 57% are white, 20% are Asian, and 12% are black; and 30% of participants are educationally disadvantaged and economically disadvantaged.
In terms of residency matching, overall, students who participate in AHEC are typically matched to a primary care residency program, over those students who are simply SOM students. The average is about 54%.

Dr. Alerte reported that the CT disproportionate share hospitals where most UST students end up at are: Bridgeport Hospital, Gaylord, CCMC, CT Valley Hospital, and St. Mary Hospital. It was also reported that 39% of UST graduates are currently working in medically underserved communities (areas with the greatest need). When asked if the students have intentions to serve medically underserved communities in the future, 67% said they do have intentions for that, 62% would prefer to work in an urban area, and 15% would prefer to work in a rural area.

Pat Baker thanked Dr. Alerte for his presentation and the data provided. She asked Dr. Alerte, as the director of this program, how would he measure success of the UST, where are areas of improvement, and what is the success they have achieved. Dr. Alerte replied that his short-term goals are to recruit a diverse class of students from across all 6 fields, instilling a sense of community within that class, and to provide a relevant curriculum. Additionally, Dr. Alerte would like to provide an enriched/explorative community and he would like the community to see our students as well. In terms of long-term success, the goals are to have students get into Primary Care residencies, but most importantly, to guide the students towards commitment for their community, to academia, and to providing care for patients who may need it the most. Other objectives mentioned by Dr. Alerte are more resources and more “face time”, such as the opportunity to meet with Senator Anwar on this topic.

Pat Baker had one additional question regarding the statistic of 39% of UST graduates who currently work in medically underserved communities – she asked to what level of success would Dr. Alerte rate that number. Dr. Alerte replied that he would categorize that as a medium level of success. He is encouraged but knows they can do better.

Dr. Archambault also thanked Dr. Alerte for his presentation and offered his best wishes for the program’s continued success.
Before adjourning the meeting, Dr. Liang had news to present to the committee. He announced that a great friend and supporter of UConn and UConn Health, for 2 decades, has passed away: Mrs. Carole Neag. Mrs. Neag, along with her husband were extremely generous supporters of the Carole and Ray Neag Cancer Center, the Calhoun Cardiology Center, and the departments of Orthopaedics, Radiology, Diagnostic Imaging, Ophthalmology, and Dermatology. Additionally, they had recently made a pledge for an $8 million endowment to establish the Carole and Ray Neag Medical Innovation Center, at the UConn School of Medicine. Dr. Liang praised Carole for her philanthropic work and stated that her legacy will live on throughout the many centers, departments, and programs which she made possible. A moment of silence was held in Carole’s memory. Mr. Cloud echoed Dr. Liang’s words about Carole Neag, and concurred that Carole was a great friend and wonderful supporter of our institution. He also thanked Dr. Liang and the team at SOM for their excellent care of Carole during her last few weeks. Dr. Archambault thanked Mr. Cloud for his words and also applauded Carole’s work, regarding the Neag School of Education at UConn Storrs.

Next Regularly Scheduled Meeting
Monday, August 7, 2023
10 a.m. – 12 p.m. via WebEx
Chair, Cheryl Chase, called the meeting to order at 2:03 pm.

1.1 No public comment

2. Chair’s remarks
   2.1 Welcome
       Ms. Chase welcomed everyone to the regularly scheduled quarterly meeting which was being recorded.

2.2 Approval of Minutes
   The Clinical Affairs Subcommittee approved the motion to accept the minutes of the Subcommittee meeting held on February 9, 2023.

3. Chief Executive Officer Report – Dr. Bruce Liang

   Dr. Bruce Liang provided a report on current hospital operations. He provided the COVID-19 update to this committee for the last time, due to the continued downward trend of cases at UConn Health and throughout our state. UConn Health has been steadily loosening up COVID restrictions for employees, patients, and visitors over the past several months due to this downward trend. The official end of the COVID-19 public health emergency (PHE) is today, May 11. A workgroup facilitated by our Healthcare Compliance team has reviewed all applicable PHE waivers and taken necessary actions to return to pre-pandemic processes. The average daily census and discharge reports for John Dempsey Hospital continue to exceed budget forecasts. As reported at previous meetings, we are seeing a steep growth of patients seeking care and anticipate needing an additional 1.4 beds every month to keep up with demand. Surgery in main OR, GI and UHSC continues to be at or exceeding budget currently. UConn Medical Group’s net patient revenue is ahead of budget by 4.4% and the prior year by 6.7%. The largest growth areas YTD are Dermatology, OB/MFM, and Primary Care when compared to budget. UMG is a busy practice reporting encounters to be 5.5% better than budget and 6.6% ahead of the prior year. The UMG Simsbury practice was relocated to 836 Hopmeadow Road and opened for business on May 5th.

4. Quality Reports
   4.0 John Dempsey Hospital/UConn Medical Group – Dr. Scott Allen

   Dr. Scott Allen announced that John Dempsey Hospital was recognized with an international designation, as one of the 2023 World’s Best Hospitals, recognizing the best medical institutions across 28 countries. In addition, HealthGrades awarded the hospital the 2023 Outstanding Patient Experience Award, the only hospital in Connecticut to achieve this level. For the 5th time in a row, John Dempsey Hospital was awarded an A Safety grade by Leapfrog. Dr. Allen reviewed the Hospital Safety Scorecard metrics and highlighted some key metrics such as Hand Hygiene, CLABSI, CAUTI events – and noted the last serious safety event was January of this year.

5. Approvals
JDH Medical Staff Bylaws require that each Clinical Service of the Medical Staff have a Chief of Service that is responsible for all professional and clinically related activity.

5.1 Anesthesiology Chief of Service – Dr. Leonard Kulicki

5.2 Medicine Chief of Service – Dr. Mark Metersky

*The Clinical Affairs Subcommittee unanimously approved the appointments described in Agenda items 5.1 and 5.2 as detailed on the Resolutions in the Board materials on pages 23-27.*

5.3 Utilization Review Report

The UCH BOD has delegated authority to this Subcommittee to act on behalf of the Board to approve the JDH Utilization Management Plan, which is designed to ensure effective and efficient utilization of the hospital's resources.

*The Clinical Affairs Subcommittee approves the 2022 Utilization Review Report as described in the Resolution in the Board materials on page 28 (Director Rawlins abstained).*

6. School Reports

6.1 School of Medicine Update

Dr. Steven Angus provided an overview of the Graduate Medical Education activity reporting four new programs will start in July 2023. Epilepsy, Foot and Ankle Orthopedic Surgery, MSK Radiology and Sleep Medicine join our 70 existing residency and fellowship programs. All residency programs are filled in their respective match. There are 214 incoming trainees starting in June, selected from 3,119 interviewed applicants. 13% of our trainees identify as URiM, and over 55% are female.

6.2 School of Dental Medicine Update

Dr. Sophia Saeed provided an update on the goals set and actions taken after the 2021 inaugural administration of the Patient Safety and Culture Survey. A significant amount of effort was made in the last year to make meaningful changes in areas of weakness. In April 2023 the survey was administered again, and most areas saw improvements, specifically office processes and organizational learning where we met our goals. In operations, the total number of visits remained below budget, but revenue remains favorable. If we look at gross charges per visit year to date, we are 11% positive to budget with is an improvement from last quarter.

Dean Lepowsky shared the sad news that Dr. Christy Lottinger will be leaving UConn Health later this summer, relocating to New Hampshire. Her remarkable contributions to both our educational and patient care programs have been extraordinary. She is an outstanding educator, receiving the 2023 Excellence Award, and we wish her only the best in the next phase of her professional career.
7. Informational Items

A summary of activities undertaken by the JDH Medical Board over the last quarter is included on page 44, and the UConn Medical Group quarterly Operations Report begins on page 45.

8. Executive Session

A motion was made and seconded to enter executive session to discuss attorney-client privileged communications and other items exempt from public disclosures under the state Freedom of Information Act.

*The Clinical Affairs Subcommittee unanimously approved the motion to enter executive session at 3:00pm.*

*The following guests were invited to attend executive session: A. Keilty, A. Horbatuck, B. Liang, C. Ryan, J. Blumenthal, J. Geoghegan, S. Simpson S. Simpson, R.*

Return to public session at 3:35 pm.

There being no further business the meeting was adjourned at 3:36 pm.

Respectfully submitted,

Bruce T. Liang, MD
Interim Chief Executive Officer, John Dempsey Hospital
Interim Executive Vice President for Health Affairs
Dean, UConn School of Medicine


**Absent:** n/a

**Next Regularly Scheduled Meeting**

August 10. 2023
JACC met on March 23, 2023

1. Audit Activities

   Internal

   - JACC reviewed and accepted two UConn Health internal audit reports. Management agrees with the recommendations and provided corrective action plans.

   - Status of open audit findings – UConn Health has 118 open audit findings as of February 28, 2023, which is a slight increase of 3 from the prior quarter (net new observations/action items). Overall, the reduction of open findings continues to trend in the right direction over the last 12 months.

   External


   - Mayer Hoffman McCann P.C. presented on the FY22 UConn 2000 Infrastructure Program Agreed Upon Procedures Report. No significant issues were noted.

2. Compliance Activities

   - The 2023 Annual University Compliance and Ethics Training launched for UConn and UConn Health on February 6. This includes a module specific to procurement and contracting staff, as required by statute.

   - OUC has received 29 reported concerns as of March 6, 2023. Of those, 17 were reported in February alone. As of January 2023, OUC compliance investigations are fully tracked and monitored online via the EthicsPoint case management system.

   - Thirty (30) departments/units at UCH were asked to identify Policy Contacts to prepare any standards documents not already captured in the larger manuals. Information sessions are scheduled to provide a software demo, review document prep requirements, and answer questions.

Presentation – Elle Box, Chief Healthcare Compliance and Privacy Officer, presented the annual Board healthcare compliance and privacy review.

JACC approved the new Healthcare Compliance & Privacy Committee Charter.
3. **Information Systems**

An update was provided on UConn Health’s Information Technology.

The next regularly scheduled JACC meeting will be held on June 15, 2023.
Committee Chair, Sanford Cloud, Jr. called the meeting to order at 12:08 pm.

1. Public Comment
   There were no public speakers

2. Approvals
   A motion was made and seconded to approve the September 16, 2022 Conflict of Interest Special Meeting minutes.

   *The Conflict-of-Interest Committee of the UConn Health Board of Directors unanimously approved the minutes from September 16, 2022 special meeting.*

3. Executive Session
   A motion was made and unanimously approved to enter executive session at 12:11 pm, to discuss:

   *Confidential matters relating to potential conflicts of interest of board matters, pursuant to Connecticut General Statutes 1-200(6)(A) and exemptions including but not limited to Connecticut General Statutes Sections 1-210(b)(1) and 1-210(b)(5)(B).*

   At 12:26 pm public session was resumed.

4. Recommendations: Management Plans

   A motion was made and seconded to recommend that the Chair of the UConn Health Board of Directors adopt the 2023 Conflict of Interest Management Plan as outlined here:

   **Recommended COI Management Plan for Calendar Year 2023**

<table>
<thead>
<tr>
<th>Board Members</th>
<th>Recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patricia Baker</td>
<td>Director Baker is the Chair of the Connecticut Hospice Board of Directors, an in-patient hospice hospital. Ms. Baker should refrain from commenting in Board meetings or to other UConn Health Board members about any matter that could impact Connecticut Hospice. Ms. Baker should also be recused from voting on any such matter in her capacity as a Board member.</td>
</tr>
<tr>
<td>Andy Bessette</td>
<td>Director Bessette is an Officer at Travelers. Mr. Bessette should refrain from commenting in Board meetings or to other Board</td>
</tr>
</tbody>
</table>
| **Britt Marie Cole-Johnson** | Director Cole-Johnson is an attorney with Robinson + Cole, a firm that may represent the University on legal matters. Ms. Cole-Johnson should refrain from commenting in Board meetings or to other Board members about any matter that may impact Robinson + Cole. 

Ms. Cole-Johnson should also be recused from voting on any such matters in her capacity as the Board member. |
| **Joel Freedman** | Director Freedman’s spouse Susan is Of Counsel at Shipman & Goodman. Mr. Freedman should refrain from voicing his opinion or making comments to other Board members on any matters that may impact Shipman & Goodwin. 

Mr. Freedman should also be recused from voting on any such matters in his capacity as the Board member. |
| **Wayne Rawlins** | Director Rawlins is CMO at WellSpark Health, part of the Emblem Health family of companies that includes ConnectiCare; UConn Health is in ConnectiCare’s provider network. 

Dr. Rawlins should refrain from commenting in Board meetings or to other Board members about any matter that could impact ConnectiCare or WellSpark, such as rate setting for UConn Health contracts with ConnectiCare. Dr. Rawlins should also be recused from voting on any such matters in his capacity as a Board member. 

Dr. Rawlins also serves as a consultant for HealthNEXT, assisting clients with wellness initiatives. Dr. Rawlins should be recused from voting on any matter that may impact his work for HealthNEXT. |

* This COI Management Plan shall remain in effect until the Board Chair modifies it or adopts a new Plan.*

The Conflict of Interest Subcommittee voted unanimously to recommend that UConn Health Board of Directors Chairman Sanford Cloud, Jr. adopt the Conflict of Interest Management Plan recommendations for the calendar year 2023, as outlined above.

Chairman Cloud accepted the Subcommittee’s recommendations and declared the 2023 Annual Conflict of Interest Management plan to be effective immediately and that it will remain in effect until the Board Chair modifies it or adopts a new policy.

At 12:29, a motion was made, seconded, and unanimously approved to adjourn.
Respectfully Submitted,

Andrea Keilty, JD
Administrative Liaison to the BOD

Voting members in attendance:
F. Archambault, M. Boxer R. Carbray, S. Cloud, T. Holt

Non-voting members in attendance:
D. Kaufman, A. Keilty, S. Simpson
TO: Members of the UConn Health Board of Directors

FROM: Karen Buffkin, Esq., Executive Director of Employee Relations

DATE: June 12, 2023

SUBJECT: Recruitment and Retention MOU/MOAs

For informational purposes, below is a listing of Memoranda of Agreement/Understanding relating to recruitment and retention, between UConn Health and its bargaining units from March – June 2023.

<table>
<thead>
<tr>
<th>Title</th>
<th>Terms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recruitment and Retention Stipend CRNAs (Nurse Anesthetists)</td>
<td>CRNAs will receive a $770 per pay period stipend payable as a lump sum. $20,020.00 paid annually. The agreement will be in effect from March 24, 2023 to June 26, 2025.</td>
</tr>
<tr>
<td>Notice of Addition of Lab Medicine Informatics to MOA Department of IT On Call</td>
<td>Laboratory Medicine requires 24/7 support coverage. Employees who volunteer to be on call will be paid a flat rate of $500 per week. Employees who are assigned to be on call will be paid a flat rate of $300 per week.</td>
</tr>
<tr>
<td>Lead CRNA Compensation</td>
<td>Lead CRNA (salary Group 22) will receive an additional $10,400.00 each year paid biweekly.</td>
</tr>
<tr>
<td>Cath Lab on Call-Temporary Extension</td>
<td>On-call payment for on-call hours that begin after the combination of hours worked and hours on-call exceeding 60 hours shall be $10/hour. This agreement is May 5, 2023 through November 2, 2023.</td>
</tr>
<tr>
<td>Cardio-Thoracic On Call -Temporary Extension</td>
<td>Employees assigned to the main OR shall be paid at the rate of $10.00 per hour for on-call hours that begin after the combination of hours worked and hours on-call exceeds sixty (60) hours in a week.</td>
</tr>
</tbody>
</table>
TO: UConn Health Board of Directors

FROM: Anne Horbatuck, RN, BSN, MBA
Chief Operating Officer, University Medical Group
Vice President, Ambulatory Operations

Denis Lafreniere, MD, FACS
Professor and Chief, Division of Otolaryngology, Head and Neck Surgery,
Associate Dean of Clinical Affairs

DATE: June 12, 2023

SUBJECT: UConn Medical Group (UMG) / Ambulatory Operations Report

PROGRESS ON AMBULATORY ORGANIZATIONAL GOALS and INITIATIVES

Brief highlights for Q3 FY23:

Operational Updates / Pandemic:

• **COVID-19 Vaccination Policy:** UConn Health continues to align with the CDC changes and recommendations for vaccine administration. This requirement applies to workforce members regardless of whether they work on site or remotely, unless the individual qualifies for an exemption, or a deferral as provided by our policy and procedure. Booster shots are strongly recommended for those eligible but are not mandated at this time.
  - In compliance with the Governors executive order,
    - As of May 22, 2023, 99% of our employees have received their booster and uploaded the information into our database or have applied for a deferral or exemption.
  • **Return to work guidelines:** Students and workforce members who are not needed on-site to address critical staffing shortages are able to return to work after five days of isolation with a negative COVID test. Clinical workforce members are to return to work after 5 days of isolation if they are needed on-site to address critical staffing shortages. All returning to work must follow heightened safety protocols for 10 calendar days from onset of illness or positive test. Updated guidelines and decision trees are posted to the COVID-19 HR Resources for Employees site, [https://hr.uconn.edu/covid-19-hr-resources-employees](https://hr.uconn.edu/covid-19-hr-resources-employees)

• **Masking policy updates:** Effective April 27th, 2023, UConn Health updated its masking protocol – Masks are now Optional in all UConn Health Clinics, urgent cares, hallways, cafes/cafeteria, and UConn Health shuttle buses. Masks continue to be required for inpatient care/hospital patient rooms, surgical and procedural areas and in the Emergency department as well as anyone with respiratory symptoms.
• **COVID-19 Vaccination:** UConn Health continues to make large strides against COVID-19 with administering the COVID-19 vaccine and adhering to ever changing recommendations from the CDC. We continue to meet with senior leadership, Infection Disease /Prevention and the COVID Call Center team to adjust to the changes, review our policies and guidelines to stay current and consistent with other local hospitals. [https://health.uconn.edu/coronavirus/](https://health.uconn.edu/coronavirus/)

  o **Vaccine Administration Volume:** As of close of business on May 22, 2023, we have administered a total of 113,873 vaccines for COVID-19. Of this total, 44,815 are first doses, 43,259 are second doses and 25,799 are 3rd dose/boosters.

• **COVID 19 Call Center** - Since the start of COVID, we have continued to answered thousands of calls from employees, UConn Storrs and community who have either been exposed to or have symptoms of COVID-19. We have continued to track, assess, provide guidance scheduling of tests, contact trace for these groups. We also provide guidance with home self-swab tests and track those in our data as well.

• **COVID 19 Testing** – UCH is no longer using Garage 1 for drive-thru COVID sampling. As of April 17, 2023, the testing site has been relocated to the first floor of the Outpatient Pavilion. COVID testing and vaccination services will be provided within the clinical area on alternating weekdays. We are presently looking to administer testing, with specific precautions in certain clinical areas.

**Population Health Program Outcomes:**

Figure 1. Population Health Clinical Outcome Scorecard

<table>
<thead>
<tr>
<th>Population Health Program</th>
<th>Metric</th>
<th>Reporting Period</th>
<th>Trend</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FY22 Average</td>
<td>FY23 Q1</td>
<td>FY23 Q2</td>
<td>FY23 Q3</td>
</tr>
<tr>
<td></td>
<td>(July ’21-Jun ’22)</td>
<td>(Jul-Sep)</td>
<td>(Oct-Dec)</td>
<td>(Jan-Mar)</td>
</tr>
<tr>
<td>Transitional Care Management</td>
<td>Appointment Adherence</td>
<td>79%</td>
<td>79%</td>
<td>76%</td>
</tr>
<tr>
<td></td>
<td>30-Day Readmission Rate</td>
<td>11.4%</td>
<td>15.7%</td>
<td>13.01%</td>
</tr>
<tr>
<td>Care Coordination-Social Determinants</td>
<td>Patients Referred (Monthly Average)</td>
<td>42</td>
<td>28</td>
<td>29</td>
</tr>
<tr>
<td>ED High Utilizer Outreach</td>
<td>Engagement Rate</td>
<td>53%</td>
<td>46%</td>
<td>48%</td>
</tr>
</tbody>
</table>

This quarter appointment adherence rates and patient referral volume remained relatively stable. The volume of ED high utilizers continued to decrease this quarter. Frequent outreach to this population, screening for social determinants of health and reconnecting patients to their primary care provider are some of the interventions used to manage this patient population. We continue to connect patients struggling with opioid use disorder (OUD) and substance use disorder (SUD) to a community recovery coaching program through the CT Community for Addiction Recovery which assists in the follow-up, reinforcement of treatment plan and coordination of detox or outpatient substance use treatment services. The Q2 readmission rate decreased in comparison to Q1. Collaborative efforts continue with hospitalist medicine, case management and population health to develop cross continuum interventions aimed at readmission rate reductions. This quarter the multi-disciplinary team reviewed primary contributing factors and has prioritized three top areas to address in the coming months; medication-related readmissions, appropriate follow-up for identified social determinants and post-discharge follow-up appointments. The team will continue to meet monthly to develop interventions to address these areas of focus.

**Community Health**

This quarter, the Population Health department went live with the Million Hearts Grant deliverable of providing the Preeclampsia Foundation Cuff Kit™ to our at-risk and high-risk maternal women. The Cuff Kit™ is given at time of clinic visit or at time of JDH Labor & Delivery hospital discharge and includes a maternal calibrated automated blood pressure cuff and bilingual health literate education. The Cuff Kit™ fosters home self-measured blood pressure (SMBP) which has been linked to improved maternal and neonatal health outcomes for
hypertension management in maternal women. The practices and inpatient unit are thrilled to be to offer the Cuff Kits™ to our patients. Since our launch date we have already provided over 70 Cuff Kits™.

Our free monthly virtual education series was launched in February to help educate patients to actively engage in managing their own health. Our UConn Health faculty are excited about participating in this initiative and have already requested it continue into 2024. The presentations are recorded and shared on our website (https://health.uconn.edu/about/community-programs/virtual-community-education-series) for access and on-demand viewing. Below is a list of our topics and presenters.

<table>
<thead>
<tr>
<th>Month</th>
<th>2023 Topics</th>
<th>Speaker</th>
</tr>
</thead>
<tbody>
<tr>
<td>Feb 15</td>
<td>Learning how to use MyChart 101</td>
<td>Harmony Lipeika</td>
</tr>
<tr>
<td>March 15</td>
<td>Colon Cancer Risk, Detection, yes, Prevention: It is not what you think</td>
<td>Joel Levine, MD</td>
</tr>
<tr>
<td>April 19</td>
<td>My Health, My Medicine-Managing Medications at Home</td>
<td>Jill Carey, Pharm D, BCCACP</td>
</tr>
<tr>
<td>May 17</td>
<td>Stop a Stroke: The Importance of Detection and Prevention</td>
<td>Brooke Medel, RN</td>
</tr>
<tr>
<td>June 21</td>
<td>Preventing Falls In and Outside Your Home</td>
<td>Marlena Wojtylo, IN &amp; Natalia Zaniewski, RN</td>
</tr>
<tr>
<td>July 19</td>
<td>Understanding Depression</td>
<td>Jain Neha, MD</td>
</tr>
<tr>
<td>Aug 16</td>
<td>Who should be screened for lung cancer?</td>
<td>Electra Kakoudis, MD</td>
</tr>
<tr>
<td>Sept 20</td>
<td>Optimizing Heart Health, Cardiovascular Risk Assessment and High Cholesterol</td>
<td>John Glenn Tiu, MD</td>
</tr>
<tr>
<td>Oct. 18</td>
<td>Healthy Aging through Geroscience</td>
<td>George Kuchel, MD</td>
</tr>
<tr>
<td>Nov. 15</td>
<td>Diabetes</td>
<td>Luriza Glynn, APRN</td>
</tr>
<tr>
<td>Dec. 20</td>
<td>What is an Annual Wellness Visit and How to Make the Most of Your Medical</td>
<td>Wendy Martinson, MSN, RN</td>
</tr>
</tbody>
</table>

**Performance Improvement**

Performance improvement assessment and interventions are underway in the gastroenterology (GI) practice to improve patient access and streamline processes. The current scheduling workflow for referred patients (internal and external) has been process mapped. Scheduling templates have been reviewed for each clinician (physicians and APRNs) and areas of opportunity have been identified. GI will be one of the next schedule optimizations with Cheers epic optimization. Presently working with the Operating room on procedure flow to increase room utilization with the 4 rooms. Working on detailed workflows and “fast track” for patients that do not need visit prior to colonoscopy based on risk factors.

Press Ganey survey results for this quarter indicate upward trending across outpatient practices within several focus area Top Box scores when compared to last quarter. These areas include physician communication quality, office staff quality and care coordination. Most notable was the patient’s likelihood to recommend with a percentile rank growth from 63 to 87. The volume of surveys collected each period continue to grow substantially with a 51% increase since last quarter and a 274% increase from this time last year. A direct result of a recent initiative which altered the logic of the survey distribution frequency.

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Q3 2021</th>
<th>Q4 2021</th>
<th>Q1 2022</th>
<th>Q2 2022</th>
<th>Q3 2022</th>
<th>Q4 2022</th>
<th>Q1 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Time Period</td>
<td>July - Sept</td>
<td>Oct - Dec</td>
<td>Jan - March</td>
<td>April - June</td>
<td>July - Sept</td>
<td>Oct - Dec</td>
<td>Jan - March</td>
</tr>
<tr>
<td>n</td>
<td>4224</td>
<td>3958</td>
<td>3678</td>
<td>3472</td>
<td>4062</td>
<td>9113</td>
<td>13745</td>
</tr>
<tr>
<td>Top Box Score</td>
<td>92.00%</td>
<td>92.22%</td>
<td>92.20%</td>
<td>90.61%</td>
<td>90.99%</td>
<td>91.93%</td>
<td>93.31%</td>
</tr>
<tr>
<td>Percentile Rank</td>
<td>52</td>
<td>58</td>
<td>61</td>
<td>31</td>
<td>39</td>
<td>63</td>
<td>87</td>
</tr>
</tbody>
</table>

**Likelihood to Recommend**
**Patient Experience**

In this quarter we concluded the PG Fusion training (Press Ganey’s web-based platform utilized to view patient experience scores and qualitative comments) ensuring that leadership and management of each ambulatory practice have access to patient experience data and share it with the members of their care teams. Following the PG Fusion training for ambulatory practices’ directors, manager and clinical coordinators, additional weekly patient experience office hours were held to provide everyone opportunity to ask additional questions regarding PG Fusion and assist them with setting up automated patient experience reports for their clinical areas to be sent to their email accounts. The next wave of training was conducted with Chief and Chairs of the department. This education for the providers is underway and is concluding. The meetings have included identifying a survey measure as an initiative for cross-team participation and analysis of qualitative feedback to learn trends and themes.

**Quality**

All quality data has been submitted to the various payor programs to meet value-based care or pay for performance incentive requirements for CY 2022. Final reconciliations should be available in late summer of 2023. The UMG reporting for the mandatory CMS Merit- based Incentive Payment System (MIPS) program was submitted in March of 2023. Preliminary performance was favorable. Final performance will include cost calculations and will not be available in August 2023. Preliminary scoring in available MIPS categories included below:

<table>
<thead>
<tr>
<th>Category</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quality</td>
<td>27.54</td>
</tr>
<tr>
<td>Promoting Interoperability</td>
<td>25.00</td>
</tr>
<tr>
<td>Improvement Activities</td>
<td>15.00</td>
</tr>
</tbody>
</table>

**Pay for Performance (P4P) / Population Health Q3 Financial Incentives**

- **Anthem’s Value-Based Care Program - EPHC (Enhanced Personal Health Care) Care Coordination**
  - UMG earned $171,007

- **Aetna CY2021 P4P Incentive Payment**
  - UMG earned $224,788

- **United Healthcare MA-PCPi Quality Care Bonus Payment**
  - UMG earned $73,529

- **Wellcare Medicare Advantage P4P**
  - UMG earned $3,105

- **Optum In Office Assessment Program**
  - UMG earned $15,485

Total incentives earned for FY23 Q3- $487,914

**Growth and Development**

For FY23 there are 65 faculty hires, 43 of which are clinical and 22 are basic science.
- Of the 43 clinical positions 28 are new and 15 are replacements.
Space

Space continues to be a challenge as we grow our practices. Early in the Q2 we expanded our Surgical specialties in our West Hartford location. This allowed for patient convenience, direct referrals from Internal Medicine and allowed to decant the space in the Outpatient Pavilion. Services include General Surgery, Vascular Surgery, Urology and Plastics.

We opened our new location in Simsbury, CT at 836 Hopmeadow Street on May 8th. The present Simsbury Internal Medicine group has moved into this new location with the goal of expanding by 2 providers (1 APRN/hired and 1 MD, in process of recruitment). In addition, the orthopedic group from our Avon location moved into the right side of the space along with a blood draw area, radiology and rotating specialties. These specialties include Cardiology, Pulmonary, Vascular surgery, Urology and OBGYN. A ribbon-cutting ceremony has been scheduled to take place Tuesday, June 13th at 5:30pm at the new location.

The new Laser Center located within our Dermatology suite at 21 South Road in our Dermatology suite opened on May 22nd. We were fortunate to receive a donation of over $1 million dollars in equipment from Dr. M. Perez. With the new equipment being added to our present lasers, a specific UMG location has been established within the suite.

The new 5 Munson Road building construction is underway with a new target occupancy date of early October 2023. The new space will comprise of the UConn Health Brain and Spine Institute. This includes clinical components from Neurology, Comprehensive Spine, Neurosurgery/cranial and Radiology, as well as academic space for these specialties.

Plans to expand our Southington clinic space at 1115 West Street are also underway. An additional 5,000 sq ft of space will be added to the lower level of the building to allow for specialty services (ENT, Dermatology, OB/GYN Pulmonary, Endocrinology and Nephrology) to move down and grow by four exam rooms. This will allow our existing Primary Care practice on the second floor to expand to accommodate the three to four new physicians to be hired post-construction.

In addition to the above space moves, we are working on a growth and “domino” plans that are financially focused, increase services that are continuing to grow within UConn Health. The first move involves relocating the UConn Geriatrics & Healthy Aging to a new leased space at 21 South Road Farmington. The 10,000 square foot space allows for the expansion of our existing geriatric clinic and includes targeted specialty services with the opportunity to provide coordinated care for our older adult patient population with a focus on health aging.
Along with this we are working on opportunities to expand Women’s health to the 3rd floor of the OPPV, move the lab and radiology that are on OPPV3 to OPPV1 and expand services.

**CHEERS**

UConn Health began implementation of CHEERS, Epic’s Customer Relationship Management (CRM) suite in February 2023. UConn Health is one of five Epic customers chosen to implement this complete product. They have implemented each component separately, but they are integrated so have moved to this new platform. Governance structure has been set up with an Executive Committee, financial experience and metrics monitoring. The three modules for CHEERS include:

- **Schedule/Template/Referral Optimization** – largest component and will involve faculty, online scheduling options, template review and patient flow opportunities for access and increase revenues. The first four with Cheers is Internal Medicine, Family Medicine, Dermatology and Orthopedic Surgery.

- **Call Management** - to assist the call centers in accessing information and scheduling to improve efficiency of triage and patient experience. This section will go live June 13th as we have six call centers using this new and updated application. This provides helpful patient information and augments existing scheduling and clinical workflows, allows tracking of calls to better serve the customer.

- **Campaigns** - will focus on marketing healthcare opportunities to targeted patient populations, automation of outreach and increase engagement. This involves focusing on MyChart marketing and the Diabetic Eye program to start.

**MyChart** - March 2023, we have seen an **increase to 56% active** patients. This is an excellent accomplishment, and we will continue to focus on additional growth. This will also be a part of the CHEERS initiative for patient engagement and Campaigns. Each month our numerator and denominator increase, keeping in mind that when we started our MyChart we were less than 16%.

**On Call System**

The on-call system that we are implementing for our providers, after the RFP process is called Lightenbolt. This system would allow us to document our doctors on call /schedules in an automated manner so that the hospital call operators would know who to call when needed. Presently, the process is on paper, excel, word, calendars, etc., which was not a safe or efficient system. Our goal was to have an integrated and automated system which would allow for real time information for all. Initially there was 105 unique schedules that have been provided to the company for build. Offered three ways for the providers to participate in the mandatory training. There is ongoing training and Kronos integration, downtime procedures being addressed. 92% completed.
## Finance

**Encounters:**
- YTD encounters are ahead of budget by 4.8% & ahead of prior year by 6.2%

**wRVU's:**
- YTD wRVU's are ahead of budget by 5.3% & ahead prior year by 6.5%

**Revenues:**
- YTD net revenues are ahead of budget by 3.1% & ahead of prior year by 7.0%
- Largest Growth Areas for YTD April in charges/stats are Dermatology, OB/MFM, Primary Care when compared to budget.

## Recognition and Awards

- On Saturday April 15th, 2023, Dr. Bernardo Rodrigues of UConn’s Parkinson’s Disease and Movement Disorders Program presented on the "Advanced Care Planning for Parkinson's Disease" at the Free Educational Symposium hosted by The American Parkinson's Disease Association. It was a great opportunity for networking and strengthening our relationships within the PD community and other organizations.
- Dr. Kathrine Coyner, named an Atlantic 10 Conference “Title IX Trailblazer”. This recognition and honor is a reflection of her outstanding basketball career, leadership and commitment to women in sports and the virtues of Title IX.
- UConn Health earns Echocardiography Reaccreditation by IAC. Pat and Jim Calhoun Cardiology Center located in Farmington, CT has been granted a three-year term of accreditation by the Intersocietal Accreditation Commission (IAC) in Echocardiography in the area(s) of Adult Transthoracic, Adult Transesophageal, and Adult Stress.
- UConn Health’s Musculoskeletal Institute Neurophysiology Laboratory has successfully met the accreditation standards and has been awarded AANEM Electrodiagnostic Laboratory Accreditation with Exemplary status.
- The American Association of Neuromuscular & Electrodiagnostic Medicine (AANEM). This achievement recognizes the labs demonstrated clinical excellence in EDX medicine to patients, referral sources, and payers; and its commitment to providing the highest quality healthcare.