



UConn Health Board of Directors

Finance Subcommittee of the
Board of Directors

June 12, 2023

8:30 am – FSC

9:00 am – BOD

To view a live stream of the meeting:

<https://uconnhealth.mediasite.com/Mediasite/Play/36036d26121d4b32b4d6b7fe690db05a1d>

Meeting location at UCH

UConn Health Munson Training Room
16 Munson Road, 4th floor
Farmington, CT

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NEXT REGULARLY SCHEDULED MEETING
September 11, 2023

Public Participation at UConn Health Board of Directors Meetings

UConn Health Board of Directors starts its agenda with Public Comments. The Board of Directors shall hear brief oral presentations from members of the public who wish to express their views on issues pending before the Board of Directors or on other issues of concern to UConn Health. The agenda for each regular public meeting of the UConn Health Board of Directors shall allot up to thirty minutes for this purpose:

- a. Requests to address the UConn Health Board of Directors shall be made to the Chair's designee at least one day prior to the meeting and may begin to be made the day following the last BOD meeting. The actual person who intends to speak must make the request.
- b. The Chair of the UConn Health Board of Directors shall recognize each speaker in the order of signing up, shall request the speaker identify himself/herself, and shall ensure adherence to time limits as will permit the orderly progress of the BOD through its agenda. Each speaker will be allotted a time period of three minutes to speak.
- c. At a special meeting of the UConn Health Board of Directors, comment by members of the public shall be limited specifically to the subject described in the call of the special meeting.

The UConn Health Board of Directors would like to give each constituency an opportunity to speak. Therefore, groups are encouraged to appoint a single spokesperson to present their point of view.

The purpose of Public Participation is to hear the views of the public and would like to give each constituency an opportunity to speak. Therefore, groups are encouraged to appoint a single spokesperson. The UConn Health Board of Directors will neither ask nor answer questions nor make comments during this portion of the agenda.

The Chair appoints the following person as his designee to receive requests to speak at the Public Comments portion of the Board of Directors Meetings

Deb Kaufman

Executive Assistant to the Chief Executive Officer

Office of Health Affairs | UConn Health

Phone: 860-679-6232

dkaufman@uchc.edu

Sanford Cloud, Chairman, called the meeting to order at 9:36 am.

1. Public Comment

No public comment.

2. Chair's Remarks**2.1 Welcome**

Chairman Cloud thanked everyone for being present at our regularly scheduled quarterly meeting which is recorded.

2.1.1 Approval of Meeting Minutes

The Board of Directors unanimously approved the minutes of the UConn Health Board of Directors meeting held on December 5, 2022.

3. Consent Items

Items 3.1, 3.2, and 3.3 were reviewed in the Finance Subcommittee meeting held earlier today.

3.1 Contracts > \$1,000,000 [F]

- 3.1.1 Abbott Laboratories
- 3.1.2 Medtronic USA Inc.
- 3.1.3 Agiliti Health
- 3.1.4 AmerisourceBergen Drug Corporation
- 3.1.5 Auris Health Inc.
- 3.1.6 Complete Holdings Group Inc. dba EnableComp LLC
- 3.1.7 Innovative Product Achievement LLC dba IPA LLC & Med One Capital FundingDbA IPA One
- 3.1.8 Lightning Bolt Solutions Inc.
- 3.1.9 Philips North America LLC
- 3.1.10 ScribeAmerica LLC
- 3.1.11 Medical Doctor Associates, LLC, dba Cross Country Locums
- 3.1.12 SHI International Corp / SHI Capital / De Lage Landen Financial Services Inc
- 3.1.13 Jackson Laboratory
- 3.1.14 Connecticut Children's Medical Center
- 3.1.15 Connecticut Ear, Nose and Throat Associates, P.C.
- 3.1.16 Connecticut Department of Veterans Affairs
- 3.1.17 Connecticut Department of Corrections

3.2 Leases [F]

- 3.2.1 Woodstock Academy
- 3.2.2 11 South Road LLC
- 3.2.3 Charles Orefice

3.3 Project Budgets [F]

- 3.3.1 Project Budget for the UConn Health CGSB and ARB Autoclave and Washer Replacement (Final: \$1,200,000)
- 3.3.2 Project Budget for the UConn Health Cardio Catheterization (Cath) & Electro Physiology (EP) Lab Renovation (Final: \$6,430,000)
- 3.3.3 Project Budget for the UConn Health Psychiatry Seclusion Suite & Nurse Station Security Renovation (Revised Final: \$1,197,000)
- 3.3.4 Project Budget for the UConn Health Main Building Lab Area Renovations 2nd Floor (Final: \$10,200,000)
- 3.3.5 Second Amendment to Access and Utility Easement w. 402 Farmington Avenue LLC

The Board of Directors unanimously approved agenda items 3.1, 3.2, and 3.3 as described in the board materials beginning on page 8.

[A] Academic Affairs [C] Clinical Affairs [F] Finance

4. EVP Report

4.1 Executive Vice President for Health Affairs/CEO Report – Dr. Bruce Liang

Dr. Bruce Liang reported key operational updates, including that a recent winter COVID-19 uptick appears to be behind us as detailed on the graph of weekly employee callouts, showing a decline in recent weeks. As reported in previous meetings, visits to our emergency department continue to break records which is important because 30% of the inpatient census comes in through the ED. Last week we saw 194 patients in a 24-hour period. We may need to look at expanding ED treatment rooms if these volumes continue. Director Freedman asked if ED wait times are impacted by the steep increase in ED volumes. Dr. Liang reported we would follow up with the Board. Dr. Liang reported the steep trajectory continues with patients seeking care at UConn Health and repurposing the 7th floor of the Connecticut Tower for observation beds may be needed sooner than previous estimates. Caryl Ryan noted that an area on Med 4 will return to inpatient/observation beds after May 10. This area has been staffed by float and traveler staff decreasing the need for those positions. A question was raised about accommodating volumes by creating new clinical space vs optimizing our existing clinical space to ensure its function is patient care and not used for non-clinical purposes. We will bring the data back to the board at the next meeting. In Outpatient activity, encounters and RVUs are ahead of budget and the prior year by more than 5%. The largest growth areas year to date include GI, Dermatology, Obstetrics/Maternal-Fetal Medicine and Primary care. Dr. Liang noted that as the only public medical center, the safety net care cost due to unreimbursed or under-reimbursed care is a cost driver for clinical activities at UCH totaling \$258.7M. We have been able to efficiently manage clinical operations to achieve financial improvement and to increase clinical margins to counteract these drivers beyond our control.

4.2 Financial Update - Jeffrey P. Geoghegan

4.2.1 Results of Operations: Fiscal Year 2023

Mr. Geoghegan reported the financial results of operations through January 31, 2023, reporting a \$1.854M favorable variance across all areas, in the first 7 months of the fiscal year.

4.3 FY24-25 Budget Update

Mr. Geoghegan reported that we are currently in the middle of the state budget process for FY24 & FY25. He presented numbers associated with UConn Health's budget requests to the state for FY24 and FY25, and the Governor's proposed budget numbers. The variance between our baseline request and the Governor's proposal is \$156M for UConn and UConn Health, approximately \$75M of which is for UConn Health. We continue to work with the Governor and the legislature on final budget numbers, which we expect around the first week of June. We are in the process of creating a detailed budget and are on track to present the final budget for approval at the June 12th meeting of the Board of Directors.

4.4 UConn Health Pharmacy Services & 340B Overview - Kevin Chamberlin

Kevin Chamberlin, the AVP of Pharmacy, provided the Directors with a comprehensive presentation on the new UConn Health Specialty Pharmacy, which opened in 2020. The Specialty Pharmacy provides medications that treat rare or complex diseases; that are costly; that require special handling; or that are difficult for patients to access. This is the fastest-growing area of prescription drug expenditures, and it greatly benefits patients both from a service perspective and financially. So far the program has been very successful, doubling its volume and the number of patients it served in 2022 compared to the prior year.

Main Business

5.1 President Update

President Maric formally announced Jeff Geoghegan as CFO for UConn and UConn Health, explaining that she is looking for ways to consolidate staff and resources where possible. President Maric also reported that she is meeting with legislators, along with Jeff and Dr. Liang, to continue to advocate for UConn and UConn Health's budgets for FY24 and FY25.

5.2 Research Update

Julie Schwager provided the research report for Dr. Alpay. She stated that FY23 new sponsorship awards for the first 7 months are healthy, reporting the SOM awards of \$57M to date. UConn Health has secured six new awards of over \$2M each in this fiscal year, totaling \$13,767,630. Ms. Schwager also provided fiscal year-to-date data on Technology Commercialization activity.

5.2 Dean, School of Medicine Update – Bruce Liang

Dr. Liang provided a summary of tenured track junior and senior rank faculty recruitment activity for the last 5 years to illustrate the great clinicians, educators, and scientists we have at UConn Health. The School of Medicine reported \$79,641,038 in committed research awards for the fiscal year 2023 through January. Dr. Liang shared the dollar density benchmarked vs. all other medical schools, reporting that the SOM top 20% by expenditure per net square foot compared to all U.S. Medical Schools public or private.

5.3 Dean, School of Dental Medicine Update – Steven Lepowsky

Dean Lepowsky is away at a Dental Conference; a written update is provided in your board books beginning on page 78.

6. Financial Affairs – Andy Bessette

The Finance Subcommittee met before this meeting to approve the minutes of the March 13, 2023 meeting and to review and recommend approval of 27 contracts, 5 leases, and 4 project budgets. Information on contracts from \$500,000-\$999,999 and the personnel report can be found in the Board books beginning on page 82.

7. Building and Grounds – Rick Carbray

No report.

8. Academic Affairs – Fran Archambault

The Academic Affairs Subcommittee met on October 24, 2022. The committee approved recommendations from both schools for promotion, emeritus, and tenure decisions. The committee received a positive report from the Oversight Committee, that all department reports are on schedule. The committee had an excellent presentation from Dr. Christopher Steele and Medical Student Henry Siccardi about the UConn Health Leaders Program and their work with social determinants of health.

9. Clinical Affairs – Ken Alleyne

The Committee met on February 9, 2023 and was provided an overview of operations for the clinical enterprise, reporting that the average daily census shows steep growth in the number of patients seeking care at John Dempsey Hospital. Based on the trend of this growth, the need for hospital beds has grown by approximately 1.4 beds each month. As a result, the administration is planning to add staffed beds on the 7th floor of the Connecticut Tower to accommodate future needs. The Subcommittee also heard that UConn Medical Group is similarly reporting strong volumes. UMG is currently exceeding budgeted estimates by 4.5% for net patient revenue and 5.1% for encounters, respectively. We also heard about the new CHEERS program, an EPIC platform for Customer Relationship Management, currently being implemented in UMG.

During the Quality presentation, the Subcommittee reviewed the scorecard established to track clinical safety and quality metrics, as well as targeted patient satisfaction metrics. It was also announced that John Dempsey Hospital was awarded an “A” safety grade from Leapfrog for Fall 2022 – its 4th in a row.

To meet federal regulations and The Joint Commission accreditation standards that require Board oversight over certain matters, the Subcommittee also approved appointments of program leaders in Antibiotic Stewardship, Dietary Services, and Infection Prevention & Control; and we delegated operation of the hospital’s Grievance process to the UConn Health Grievance Committee. The 2022 Hospital Workplace Violence Report to DPH was also presented and discussed.

The School of Dental Medicine reported that clinical operations are meeting targets in revenues and patient visits, and that the school has made several operational improvements to streamline processes, reporting a 7% increase in revenue per visit. Operational challenges include recruitment and retention of high-quality auxiliary staff.

10. Joint Audit & Compliance Report – Mark Boxer

The committee met on December 16, 2022, reviewed and accepted two internal audit reports for UConn Health. There were 115 open matters with actions which is slightly up from the past quarter. JACC approved the appointment of Pharmacy Consultants Inc. to conduct audits of the 340B Drug Pricing Program. CliftonLarsenAllen (CLP) presented a clean opinion on the FY 22 financial statements audits of JDH, UMG and the Finance Corporation. The full report begins on page 103.

11. Other Reports – Informational

- 11.1 Recruitment and Retention MOU/MOAs
- 11.2 UConn Medical Group Operational Report
- 11.3 Naming of the Cato Laurencin Institute

Informational items may be found beginning on page 105 of the package.

12 Executive Session

To discuss preliminary notes and drafts that the Health Center has determined that the public interest in withholding such documents and discussions clearly outweighs the public interest in disclosure; trade secrets as defined by the Freedom of Information Act; Attorney-Client privileged communications; and responses related to requests for proposals, where the process still remains open.

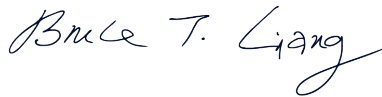
The Board of Directors unanimously approved entering Executive Session.

Guests admitted: A. Keilty, A. Horbatuck, B. Liang, C. Ryan, C. Hyers, J. Geoghegan J. Lombardo, M. Schweitzer, R. Rubin, R. McCarthy, S. Simpson

The Board returned to the Public Session at 10:55 am.

With no further business, the meeting was adjourned at 10:56 am.


Respectfully submitted,



Bruce T. Liang, M.D.
Interim Executive Vice President for Health Affairs
Dean, UConn School of Medicine

Voting Members Present: A. Bessette, B. Cole-Johnson, C. Gualtieri, F. Archambault, J. Freedman, M. Boxer, P. Baker, R. Maric, R. Barry, S. Cloud, T. Ressel

UConn | SCHOOL OF MEDICINE

TO: Members of the UConn Health Board of Directors
FROM: Dr. Bruce Liang, Dean, School of Medicine 
DATE: June 12, 2023
SUBJECT: Recognition of Dr. Zita Lazzarini as the recipient of the 2023 UConn Health Board of Directors Faculty Recognition Award

I am pleased to present Dr. Zita Lazzarini as the recipient of the 2023 Board of Directors Faculty Recognition Award. This award celebrates and rewards demonstrated academic, administrative, and/or excellence of UConn Health faculty.

Zita Lazzarini, J.D., M.P.H.

Zita Lazzarini, JD, MPH, is an associate professor in the Division of Public Health Law and Bioethics in the Department of Public Health Sciences and director of Social and Behavioral Sciences in the UConn School of Medicine. She has been with UConn Health since 1998.

At UConn School of Medicine, Lazzarini oversees courses addressing health systems sciences, including her fields of specialization, law, public health, and bioethics. To reduce health disparities through medical education of the next generation of future doctors, Lazzarini uniquely helped create and directs the medical school's innovative curriculum for its Certificate of Social Determinants of Health and Disparities. UConn is the first medical school in the nation to require its medical students to complete a curriculum in social determinants of health and disparities to receive their medical degree. The successful program is being emulated by other medical schools.

For Connecticut, Lazzarini's significant public service includes participating in Governor Ned Lamont's COVID-19 Vaccine Advisory Group. She was an expert advisor on the Advisory Group's subcommittee responsible for the critical roll-out of the first COVID-19 vaccines, the initial vaccination phases, and allocations to hospitals. She has also worked with the state's Department of Public Health on their Crisis Standards of Care Committee.

Lazzarini is also an accomplished author and researcher on health and human rights, public health law, reproductive justice, privacy and confidentiality, surrogate decision-making at the end of life, and HIV prevention among pregnant women and injection drug users.

In July 2022, in the prestigious New England Journal of Medicine she published a perspective article entitled, “The End of Roe v. Wade – States’ Power over Health and Well-Being.” In the article she evaluates the immediate and potential future impact of the end of Roe vs. Wade on health and well-being of women and how reproductive autonomy is central to a woman’s full participation in society.

Nationally, she has served as a special consultant for the Georgetown-Johns Hopkins Program on Law and Public Health, for the Centers for Disease Control and Prevention, and has worked with the World Health Organization on projects involving HIV.

Lazzarini received her juris doctorate and bachelor’s degree from the University of California. She was awarded her Master’s in Public Health from Harvard School of Public Health and completed her medical ethics fellowship training at Harvard Medical School.

In 2023 she received the UConn Health Board of Directors Faculty Recognition Award for her advancement of medical education at UConn and dedicated public service to the State of Connecticut.

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	SMBE?	Previous Contract Amount (if applicable)	Approval Amount	Term	Description
1	Alphatec Spine Inc.	No	\$4,000,000 (approved by Board June 2022 for 7/1/22 - 6/30/24)	\$6,000,000 (includes an additional \$2,000,000)	7/1/22 - 6/30/24	Spinal products for John Dempsey Hospital's OR Department. This amendment adds \$2,000,000 to the maximum value with no change to the term due to increased volume.
2	ScribeAmerica LLC	No	\$1,990,000 (approved by Board December 2022 for term 2/18/20 - 6/30/23)	\$6,000,000	7/1/23 - 6/30/26	In-person and virtual scribes document patient visits in UConn Health's electronic health record on behalf of UConn Health providers.
3	FlashParking Inc.	No	N/A	\$2,000,000	7/1/23 - 6/30/32 (two year initial term plus seven 1-year renewal options)	Parking access revenue control system replacement for Garages G1, G2 and G3 and Academic Lots 1 through 4.
4	Hologic Inc. dba Gen-Probe Sales & Service Inc.	No	\$2,500,000 (approved by Board September 2021 for term 10/1/19 - 9/30/24)	\$4,800,000 (includes an additional \$2,300,000)	10/1/19 - 9/30/24	This contractor currently supplies equipment and reagents used by the Department of Laboratory Medicine. This amendment adds \$2,300,000 to the maximum value to cover higher than anticipated use of these products with no change to the term.
5	Bioerativ	No	\$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$2,000,000	7/1/23 - 6/30/24	Purchase of Alprolix and other drugs during FY24 for patients in the John Dempsey Hospital Pharmacy's 340B program.
6	Cardinal Health Inc.	No	\$1,750,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$3,700,000	7/1/23 - 6/30/24	Purchase of pharmaceuticals during FY24 to replenish stock of retail pharmacies that are participating in the John Dempsey Hospital Pharmacy's 340B program.
7	McKesson Corporation	No	\$11,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$11,000,000	7/1/23 - 6/30/24	Purchase of pharmaceuticals during FY24 to replenish stock of retail pharmacies that are participating in the John Dempsey Hospital Pharmacy's 340B program.
8	Priority Healthcare Distribution Inc dba CuraScript Specialty Distribution	No	\$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$3,000,000	7/1/23 - 6/30/24	Replenishment of specialty pharmaceuticals during FY24 to Accredo from the required wholesaler (CuraScript) in the John Dempsey Hospital Pharmacy's 340B program.
9	Johnson & Johnson	No	\$1,900,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$1,900,000	7/1/23 - 6/30/24	Purchase of medical devices and cardiovascular products during FY24, some of which are accessed through GPO agreements.
10	Medtronic USA Inc.	No	\$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/32)	\$2,000,000	7/1/23 - 6/30/24	Purchase of medical devices and cardiovascular products during FY24, some of which are accessed through GPO agreements.
11	Owens & Minor Inc.	No	\$16,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$16,500,000	7/1/23 - 6/30/24	Purchase of medical and surgical supplies during FY24 from our primary med-surg supply distributor.
12	Owens & Minor Distribution Inc.	No	\$750,000 (for 1/1/17 - 12/31/22)	\$1,250,000	7/1/23 - 6/30/28	License for Qsight, a proprietary software application of Owens & Minor, our primary distributor of med-surg supplies. The Qsight application integrates with Epic and provides UConn Health's clinical supply chain and surgical specialty areas with inventory control functionality to document supply and implant utilization.
13	Fisher Scientific Company LLC	No	\$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$3,200,000	7/1/23 - 6/30/24	Laboratory supplies and equipment for both clinical and research labs during FY24, accessed through a University of Connecticut contract.
14	Makiaris Media Services	No	\$1,600,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$1,475,000	7/1/23 - 6/30/24	Various advertising services, including via social media, websites, TV, and radio in support of UConn Health ad campaigns during FY24, accessed through a University of Connecticut contract.
15	Connecticut Natural Gas	No	\$2,800,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$3,500,000	7/1/23 - 6/30/24	Natural gas to heat the buildings on the Farmington campus during FY24.
16	Eversource (CL&P)	No	\$12,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$12,000,000	7/1/23 - 6/30/24	Electricity for the buildings on the Farmington campus during FY24.

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	SMBE?	Previous Contract Amount (if applicable)	Approval Amount	Term	Description
17	Dell Marketing LP	No	\$2,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$2,000,000	7/1/23 - 6/30/24	Purchase of personal computers and related hardware, services, and support during FY24, accessed through a University of Connecticut contract.
18	NWN Corporation	No	\$2,400,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$2,400,000	7/1/23 - 6/30/24	Purchase of IT hardware, software, and services during FY24, accessed through a University of Connecticut contract.
19	SHI International Corporation	No	\$3,000,000 (approved by Board June 2022 for term 7/1/22 - 6/30/23)	\$3,000,000	7/1/23 - 6/30/24	Purchase of IT hardware, software, and services during FY24, accessed through a Board of Regents/Connecticut State Colleges and Universities contract.
20	Industrial Electric & Construction LLC	Yes	\$600,000 (for term 1/11/21 - 1/10/26, which includes a 3-year initial term plus two 1-year renewal options)	\$1,500,000 (includes an additional \$900,000)	1/11/21 - 1/10/26	IEC provides task labor personnel at the request of UConn Health's Campus Planning Department. This amendment adds \$900,000 to the maximum value with no change to the term because of the large volume of project requests that Campus Planning needs to complete.
21	iMethods LLC	No	\$499,999 (for term 11/10/22 - 11/9/29, which includes a 2-year initial term plus five 1-year renewal options)	\$2,000,000 (includes an additional \$1,500,001)	11/10/22 - 11/9/29	This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds \$1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.
22	Mediant Health Resources Incorporated	No	\$499,999 (for term 11/3/22 - 11/2/29, which includes a 2-year initial term plus five 1-year renewal options)	\$2,000,000 (includes an additional \$1,500,001)	11/3/22 - 11/2/29	This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds \$1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.
23	Superlanet Inc.	No	\$499,999 (for term 1/25/23 - 1/24/30, which includes a 2-year initial term plus five 1-year renewal options)	\$2,000,000 (includes an additional \$1,500,001)	1/25/23 - 1/24/30	This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds \$1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.
24	The CSI Companies Inc.	No	\$499,999 (for term 11/15/22 - 11/14/29, which includes a 2-year initial term plus five 1-year renewal options)	\$2,000,000 (includes an additional \$1,500,001)	11/15/22 - 11/14/29	This contractor provides IT staff resources on an as-needed basis to support the Epic system, deploy applications/modules to further UConn Health's operational and financial goals, and assist UConn Health's IT Department with strategic clinical and financial projects. This amendment adds \$1,500,001 to the maximum contract value with no change to the term, to enable ongoing use of this contractor, which has been successful in providing qualified candidates who meet UConn Health's needs.
25	Airgas USA LLC	No	\$999,999 (for term 10/1/19 - 9/30/24)	\$4,500,000 (includes an additional \$3,500,001)	10/1/19 - 6/30/28 (includes additional 3 years, 9 months)	Airgas supplies UConn Health with compressed gases that are used throughout the institution, including medical gases and refrigerant gases, and provides dedicated on-site technical and administrative support services. UConn Health accesses Airgas through an E&I Consortium contract. This amendment adds Intelli-Ox cylinders to UConn Health's product list, increases the maximum contract value to cover those new products as well as higher than anticipated usage, and extends the term.

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	SMBE?	Previous Contract Amount (if applicable)	Approval Amount	Term	Description
26	ASD Specialty Healthcare LLC	No	\$499,999 (for term 9/29/20 - 6/30/23)	\$1,800,000 (includes an additional \$1,300,001)	9/29/20 - 2/29/24 (includes additional 8 months)	ASD provides Cubixx, which is an ASD-developed free-standing consignment refrigerator for the storage of infrequently used, high-cost medications. This is a service from ASD, the specialty arm of AmerisourceBergen. This renewal increases the maximum contract value and extends the term.
27	Experian Health Inc.	No	\$4,700,000 (approved by Board September 2022 for term 12/9/16 - 6/3/23)	\$6,300,000 (includes an additional \$1,600,000)	12/9/16 - 6/3/25 (includes additional 2 years)	Experian's full service claims management system integrates with Epic to support UConn Health's revenue cycle process and enable Epic end users to access Experian without requiring a separate log-in. The volume of transactions in Experian since go-live has been significantly more than originally projected, particularly due to new federal requirements. This renewal increases the maximum contract value and extends the term.
28	Immucor Inc.	No	\$825,749 (for term 1/22/15 - 4/22/24)	\$1,100,000 (includes an additional \$274,251)	1/22/15 - 4/22/24	UConn Health purchases reagents from Immucor to be used with fully-automated blood bank instruments that offer true STAT prioritization, linear racks and continuous access. This contract also includes annual preventative maintenance and software support and updates. This amendment increases the maximum contract value with no change to the term due to increased utilization of the Immucor reagents and equipment.
29	Datix USA Inc.	No	\$610,000 (for term 4/27/18 - 4/26/23)	\$1,260,000 (includes an additional \$650,000)	4/27/18 - 4/26/28 (includes additional 5 years)	Datix provides UConn Health with a license to use Datix's patient safety software and customer support services. This renewal increases the contract value and extends the term.
30	Connecticut Children's Medical Center	No	\$2,216,889 (approved by Board June 2020 for term 7/1/20 - 6/30/23)	\$3,500,000	7/1/23 - 6/30/26	Connecticut Children's will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.
31	Hartford Hospital	No	\$20,834,592 (approved by Board June 2020 for term 7/1/20 - 6/30/23)	\$33,000,000	7/1/23 - 6/30/26	Hartford Hospital will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.
32	Saint Francis Hospital and Medical Center	No	\$5,673,265 (approved by Board June 2020 for term 7/1/20 - 6/30/23)	\$6,500,000	7/1/23 - 6/30/26	Saint Francis will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.
33	The Hospital of Central Connecticut	No	\$3,500,000 (approved by Board June 2020 for term 7/1/20 - 6/30/23)	\$3,750,000	7/1/23 - 6/30/26	The Hospital of Central Connecticut will provide administrative and teaching personnel for various UConn School of Medicine Residency and Fellowship Programs that have been approved by the ACGME and incur program expenses as approved by the UConn Graduate Medical Education Council.
34	Arthrex Inc.	No	\$6,000,000 (approved by Board June 2020 for term 4/1/20 - 3/31/23)	\$9,000,000	4/1/23 - 3/31/30 (3-year initial term plus two 2-year renewal options)	Shoulder, hips, knees and sports medicine products for both John Dempsey Hospital and UConn Health Surgery Center
35	Intuitive Surgical Inc.	No	N/A	\$3,500,000	9/1/23 - 8/31/28	Purchase of one da Vinci robotic surgical system, including installation, a one-year warranty, and up to four additional years of service/maintenance after expiration of the warranty. UConn Health already has one da Vinci robot, which has been used successfully at John Dempsey Hospital for the past few years. Acquisition of this additional robot will enable more surgeries to be scheduled utilizing this advanced technology.
36	CVS Pharmacy	No	\$499,999 (for term 7/15/19 - 7/14/23)	\$1,600,000 (includes an additional \$1,100,001)	7/15/19 - 7/14/24 (includes additional 1 year)	CVS Pharmacy dispenses prescriptions for UConn Health's Ryan White patients. For each claim processed at a contracted CVS pharmacy, CVS adjudicates the prescription to the 3rd party payor. This renewal increases the contract value and extends the term.

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	SMBE?	Previous Contract Amount (if applicable)	Approval Amount	Term	Description
37	Optum Pharmacy 702 LLC	No	\$499,999 (for term 10/1/20 - 9/30/24)	\$5,000,000 (includes an additional \$4,501,000)	10/1/20 - 9/30/25 (includes additional 1 year)	UConn Health John Dempsey Hospital dispenses 340B drugs to outpatients through a contract pharmacy services arrangement with Optum Pharmacy. This renewal adds \$4,501,000 to the maximum contract value and extends the term.
38	Pharmacy Corporation of America	No	\$1,500,000 (approved by Board June 2019 for term 7/11/16 - 6/1/23)	\$2,200,000 (includes an additional \$700,000)	7/11/16 - 6/1/24 (includes additional 1 year)	The contractor provides administrative and pharmaceutical dispensing services to patients in the John Dempsey Hospital Pharmacy's 340B program. This renewal increases the maximum contract value and extends the term by one year.
39	Asylum Hill Family Medicine Center	No	\$9,000,000 (approved by Board June 2020 for term 7/01/2020 - 6/30/2023)	\$10,500,000	7/1/23 - 6/30/26	Compensation for family medicine faculty physicians, non-physicians, an administrative manager, and leadership services of the Chair of the Department of Family Medicine for the UConn Family Medicine Residency Program based at the Family Medicine Center at Asylum Hill and at Saint Francis Hospital and Medical Center.
40	Center for Advanced Reproductive Services PC	No	\$600,000 (approved by Board June 2021 for term 7/1/21 - 6/30/23)	\$1,100,000	7/1/23 - 6/30/26	CARS compensates UConn School of Medicine for the salaries, fringe benefits and program expenses of the SOM residents and fellows assigned by the School of Medicine for rotations in various programs at CARS' site.
41	Bruker BioSpin Corporation	No	N/A	\$2,200,000	5/15/23 - 5/14/24	UConn Health, Jeffrey Hoch, was awarded a NIH S10 grant to purchase a 700 MHz NMR instrument for his research.

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	PR, PO, Bid or Contract Number	Contract Type	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Sourcing
1	Alphatec Spine Inc.	UCHCFC-158492680	Amendment	Operating Funds	Karen Curley, Nursing Director Nursing Administration	E	Non-Competitive Purchase
2	ScribeAmerica LLC	UCHCFC-164432959	New	Operating Funds	Amy Chmielewski, Director Ambulatory Operations	E	Bid
3	FlashParking Inc.	UCHC4-161028932	New	Operating Funds	Allan Peterson, Director Parking & Transportation	E	Bid
4	Hologic Inc. dba Gen-Probe Sales & Service Inc.	UCHCFC-122554542	Amendment	Operating Funds- Clinical	Jessica Underwood, University Director Clinical Laboratory	E	Non-Competitive Purchase
5	Bioverativ	Multiple POs	Multiple POs	Operating Funds- Clinical	Andy Kucia, Administrative Director NEAG Cancer Center	E	Non-Competitive Purchase
6	Cardinal Health Inc.	Multiple POs	Multiple POs	Operating Funds- Clinical	Kevin Chamberlin, Associate Vice President Pharmacy	E	Non-Competitive Purchase
7	McKesson Corporation	Multiple POs	Multiple POs	Operating Funds- Clinical	Kevin Chamberlin, Associate Vice President Pharmacy	E	Non-Competitive Purchase
8	Priority Healthcare Distribution Inc dba CuraScript Specialty Distribution	Multiple POs	Multiple POs	Operating Funds- Clinical	Kim Metcalf, Associate Vice President Pharm & Ancillary Svcs	E	Non-Competitive Purchase
9	Johnson & Johnson	Multiple POs	Multiple POs	Operating Funds- Clinical	Linda Manzelli, Director Calhoun Cardiology Center	E	GPO/Consortium
10	Medtronic USA Inc.	Multiple POs	Multiple POs	Operating Funds- Clinical	Linda Manzelli, Director Calhoun Cardiology Center	E	GPO/Consortium
11	Owens & Minor Inc.	Multiple POs	Multiple POs	Operating Funds- Clinical	Linda Manzelli, Director Calhoun Cardiology Center	E	GPO/Consortium
12	Owens & Minor Distribution Inc.	UCHCFC-166056780	New	Operating Funds- Clinical	Lori Acomb, Director Procurement and Supply Chain Operations	E	Non-Competitive Purchase
13	Fisher Scientific Company LLC	UC-17-CGP012016-A	Multiple POs	Multiple Sources	Lori Acomb, Director Procurement and Supply Chain Operations	E	Storrs Bid

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
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No.	Contractor	PR, PO, Bid or Contract Number	Contract Type	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Sourcing
14	Makiaris Media Services	UC-19-MF112618	Multiple POs	Multiple Sources	Catherine Cannon, Assistant Vice President Health Marketing	E	Storrs Bid
15	Connecticut Natural Gas	Multiple POs	Multiple POs	Operating Funds	Eric Kruger, VP Facilities, Dev & Oper, Campus Planning	E	Non-Competitive Purchase
16	Eversource (CL&P)	Multiple POs	Multiple POs	Operating Funds	Eric Kruger, VP Facilities, Dev & Oper, Campus Planning	E	Non-Competitive Purchase
17	Dell Marketing LP	UC-MF080913	Multiple POs	Multiple Sources	Rick McCarthy, Chief Information Officer Information Technology	E	Storrs Bid
18	NWN Corporation	UC-16-SF071116-C	Multiple POs	Multiple Sources	Rick McCarthy, Chief Information Officer Information Technology	E	Storrs Bid
19	SHI International Corporation	SO-19108	Multiple POs	Multiple Sources	Rick McCarthy, Chief Information Officer Information Technology	E	GPO/Consortium
20	Industrial Electric & Construction LLC	UCHC4-132684962	Amendment	Operating Funds	Joseph Paradise, Operations Manager Facilities Management Administration	E	Bid
21	iMethods LLC	UCHCFC-155915401-IMethods	Amendment	Operating Funds-Clinical	Ingrid Napoletano, Asst Vice President IT Clinical Systems	E	Bid
22	Mediant Health Resources Incorporated	UCHCFC-155915401-Mediant	Amendment	Operating Funds-Clinical	Ingrid Napoletano, Asst Vice President IT Clinical Systems	E	Bid
23	Superlanet Inc.	UCHCFC-155915401-Superlanet	Amendment	Operating Funds-Clinical	Ingrid Napoletano, Asst Vice President IT Clinical Systems	E	Bid

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
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No.	Contractor	PR, PO, Bid or Contract Number	Contract Type	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Sourcing
24	The CSI Companies Inc.	UCHCFC-155915401-CSI	Amendment	Operating Funds-Clinical	Ingrid Napoletano, Asst Vice President IT Clinical Systems	E	Bid
25	Airgas USA LLC	UCHCFC-121632491	Amendment	Multiple Sources	Jeffrey Boyko, Director Logistics Management	E	GPO/Consortium
26	ASD Specialty Healthcare LLC	UCHCFC-132296078	Renewal	Operating Funds-Clinical	Kevin Chamberlin, Associate Vice President Pharmacy	E	Non-Competitive Purchase
27	Experian Health Inc.	UCHCFC2-81039931	Renewal	Operating Funds-Clinical	Sarah Ginnetti, AVP Clinical Business Services	E	Non-Competitive Purchase
28	Immucor Inc.	UCHCFC1-52238700	Amendment	Operating Funds-Clinical	Jessica Underwood, University Director Clinical Laboratory	E	Non-Competitive Purchase
29	Datix USA Inc.	UCHCFC1-102045683	Renewal	Operating Funds-Clinical	Scott Allen, MD, Chief Medical Officer Clinical Effectiveness	E	Non-Competitive Purchase
30	Connecticut Children's Medical Center	UCHCFC-168390902	New	Operating Funds	Melissa Demetro, Finance Mgr Graduate Medical Education	E	Non-Competitive Purchase

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023

No.	Contractor	PR, PO, Bid or Contract Number	Contract Type	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Sourcing
31	Hartford Hospital	UCHCFC-168395517	New	Operating Funds	Melissa Demetro, Finance Mgr Graduate Medical Education	E	Non-Competitive Purchase
32	Saint Francis Hospital and Medical Center	UCHCFC-168393843	New	Operating Funds	Melissa Demetro, Finance Mgr Graduate Medical Education	E	Non-Competitive Purchase
33	The Hospital of Central Connecticut	UCHCFC-168393088	New	Operating Funds	Melissa Demetro, Finance Mgr Graduate Medical Education	E	Non-Competitive Purchase
34	Arthrex Inc.	UCHCFC-170800074	New	Operating Funds- Clinical	Karen Curley, Nursing Director Nursing Administration	E	Non-Competitive Purchase
35	Intuitive Surgical Inc.	Quote Q-00024370	New	Multiple Sources	Karen Curley, Nursing Director Nursing Administration	E	Non-Competitive Purchase
36	CVS Pharmacy	UCHCFC-118864211	Renewal	Revenue Generating	Kevin Chamberlin, Associate Vice President Pharmacy	R	N/A - Revenue
37	Optum Pharmacy 702 LLC	UCHCFC-135201102	Renewal	Revenue Generating	Kevin Chamberlin, Associate Vice President Pharmacy	R	N/A - Revenue
38	Pharmacy Corporation of America	UCHCFC1-75725220	Renewal	Revenue Generating	Kevin Chamberlin, Associate Vice President Pharmacy	R	N/A - Revenue
39	Asylum Hill Family Medicine Center	UCHCFC-170246254	New	Revenue Generating	Thomas Agresta, MD, Interim Chair Family Medicine	R	N/A - Revenue
40	Center for Advanced Reproductive Services PC	UCHCFC-172102892	New	Revenue Generating	Melissa Demetro, Finance Mgr Graduate Medical Education	R	N/A - Revenue

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$1,000,000 OR MORE
FOR UCONN HEALTH BOARD OF DIRECTORS APPROVAL ON JUNE 12, 2023


No.	Contractor	PR, PO, Bid or Contract Number	Contract Type	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Sourcing
41	Bruker BioSpin Corporation	UHC-172865098	New	Grant-Federal	Jeffrey Hoch, Professor Molecular Biology & Biophysics	E	Non-Competitive Purchase

UConn Health Board Finance Subcommittee June 12, 2023
REAL ESTATE/SPACE LEASES
FOR UCONN HEALTH BOARD OF DIRECTORS AND UCONN BOARD OF TRUSTEES APPROVAL

PROPERTY LEASE AGREEMENTS											
UNIVERSITY AS LESSOR											
No.	Lessee	SMBE?	Annual Amount Receivable	Price Per Sq. Ft.	Term	Yearly Increase	Type of Lease: <i>Triple Net or Gross Lease</i>	If any CAM, taxes, Insurance for 1st year	Fund Source	Program Director	Purpose
	None										
PROPERTY LEASE AGREEMENTS											
UNIVERSITY AS LESSEE											
No.	Lessor	SMBE?	Annual Amount Payable	Price Per Sq. Ft.	Term	Yearly Increase	Type of Lease: <i>Triple Net or Gross Lease</i>	If any CAM, taxes, Insurance for 1st year	Fund Source	Program Director	Purpose
1	Asylum Hill Family Medicine Center, Inc.	No	\$115,404	\$20.69	7/1/23 to 6/30/26	3% increase in years 2 & 3	Gross	None	Operating Funds	Wendy Wigglesworth, Acad Adm Mngr Family Medicine	Three-year extension of UConn Health's existing lease of 5,577 square feet of office space used by UConn School of Medicine personnel who are based at the Family Medicine Center at Asylum Hill (99 Woodland Street, Hartford, CT).
2	11 South Road LLC	No	\$145,730	\$37.00	6/1/23 to 5/31/43 (10-year initial term plus two 5-year renewal options)	1.5% each year	Gross	None	Operating Funds	Anne Horbatuck, VP/COO Ambulatory Svcs UMG	Up to a 20-year extension of UConn Health's existing lease of space for cardiology and anticoagulation clinic located at 11 South Road in Farmington (3,915 sf on the 2nd floor and 100 sf in the basement).

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cryo Electron Microscope Installation
(Planning: \$960,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Planning Budget in the amount of \$960,000 as detailed in the attached project budget for the UConn Health Cryo Electron Microscope Installation project.

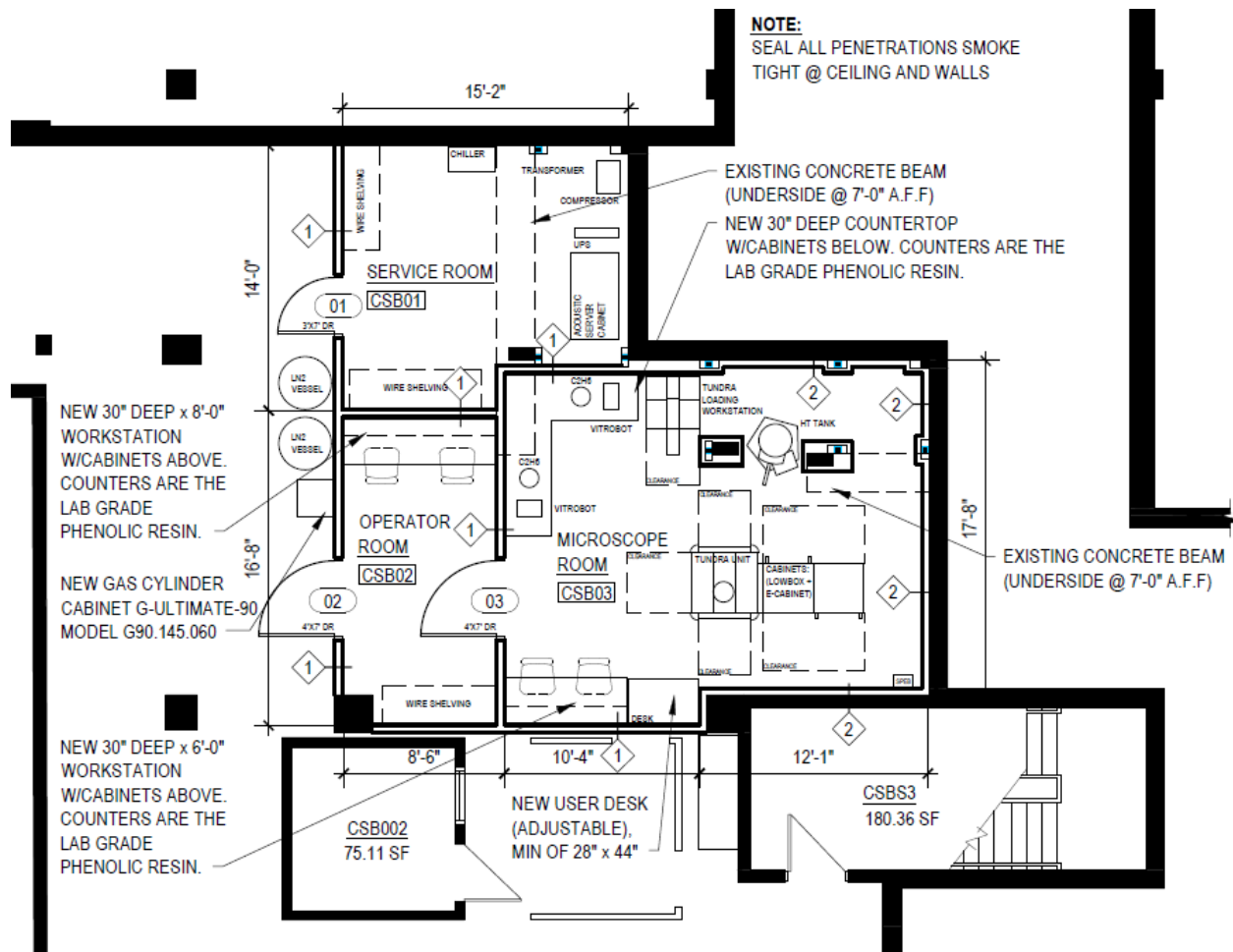
BACKGROUND:

The Molecular Biology department was awarded a \$1,457,000 NIH grant to purchase a Cryo Electron Microscope for research activities. To operate properly the electron microscope requires very specific environmental parameters including seismic, vibration, humidity and temperature. This project will construct the specialized climate-controlled rooms required to house the electron microscope.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

CRYO ELECTRON MICROSCOPE RENOVATION CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - CRYO ELECTRON MICROSCOPE INSTALLATION

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/28/2023</u>
CONSTRUCTION	\$ 700,000
DESIGN SERVICES	113,000
TELECOMMUNICATIONS	35,000
FURNITURE, FIXTURES AND EQUIPMENT	2,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	5,000
ART	-
RELOCATION	4,000
ENVIRONMENTAL	8,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 872,000
PROJECT CONTINGENCY	88,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 960,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH RESEARCH IDC CAPITAL	<u>\$ 960,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 960,000</u>


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

22-055

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Connecticut Tower (CT) 7th Floor Med-Surg/Observation Unit Renovation (Planning: \$2,500,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$2,500,000 as detailed in the attached project budget for the UConn Health Connecticut Tower (CT) 7th Floor Med-Surg/Observation Unit Renovation project.

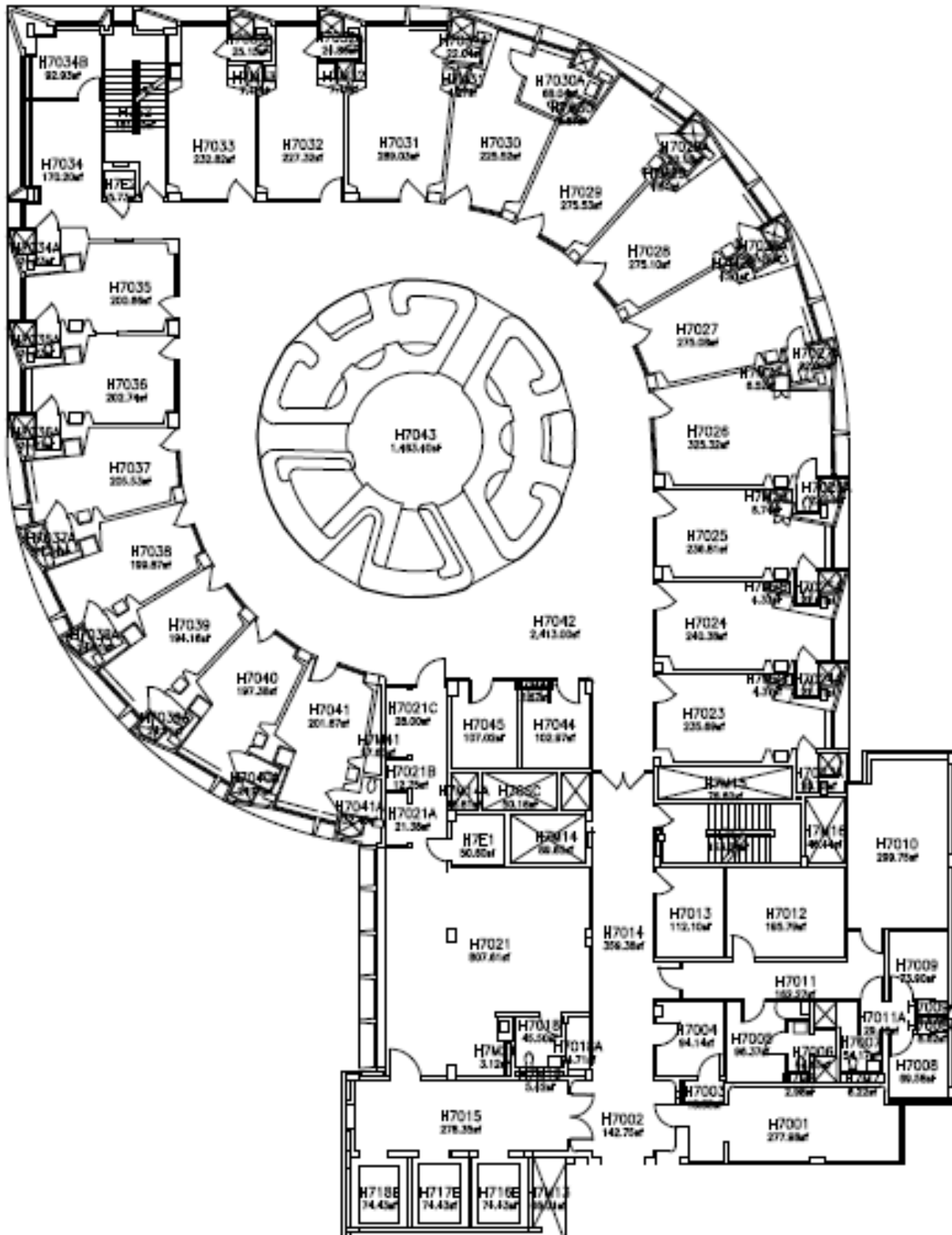
BACKGROUND:

With the end of the COVID pandemic, the UConn Health John Dempsey Hospital has seen an increased demand for inpatient beds. The John Dempsey Hospital is consistently at full capacity which is putting strains on other areas such as the Emergency Department. Prior to the construction of the new hospital tower under Bioscience CT, the 7th floor of the Connecticut Tower was an inpatient unit. This project will implement upgrades necessary to reactivate the 7th floor as an inpatient/observation unit to address the demand/shortage of patient beds.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

CONNECTICUT TOWER (CT) -7 FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - CONNECTICUT TOWER (CT) 7th FLOOR MED-SURG/OBSERVATION UNIT RENOVATION

<u>BUDGETED EXPENDITURES</u>	PROPOSED PLANNING 6/28/2023
CONSTRUCTION	\$ 300,000
DESIGN SERVICES	43,000
TELECOMMUNICATIONS	700,000
FURNITURE, FIXTURES AND EQUIPMENT	1,020,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	10,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
SUBTOTAL	\$ 2,083,000
PROJECT CONTINGENCY	417,000
TOTAL BUDGETED EXPENDITURES	\$ 2,500,000
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	\$ 2,500,000
TOTAL BUDGETED FUNDING	\$ 2,500,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

23-027

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Hybrid OR#2 Fit-out (Planning: \$7,100,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$7,100,000 as detailed in the attached project budget for the UConn Health Hybrid OR#2 Fit-out project.

BACKGROUND:

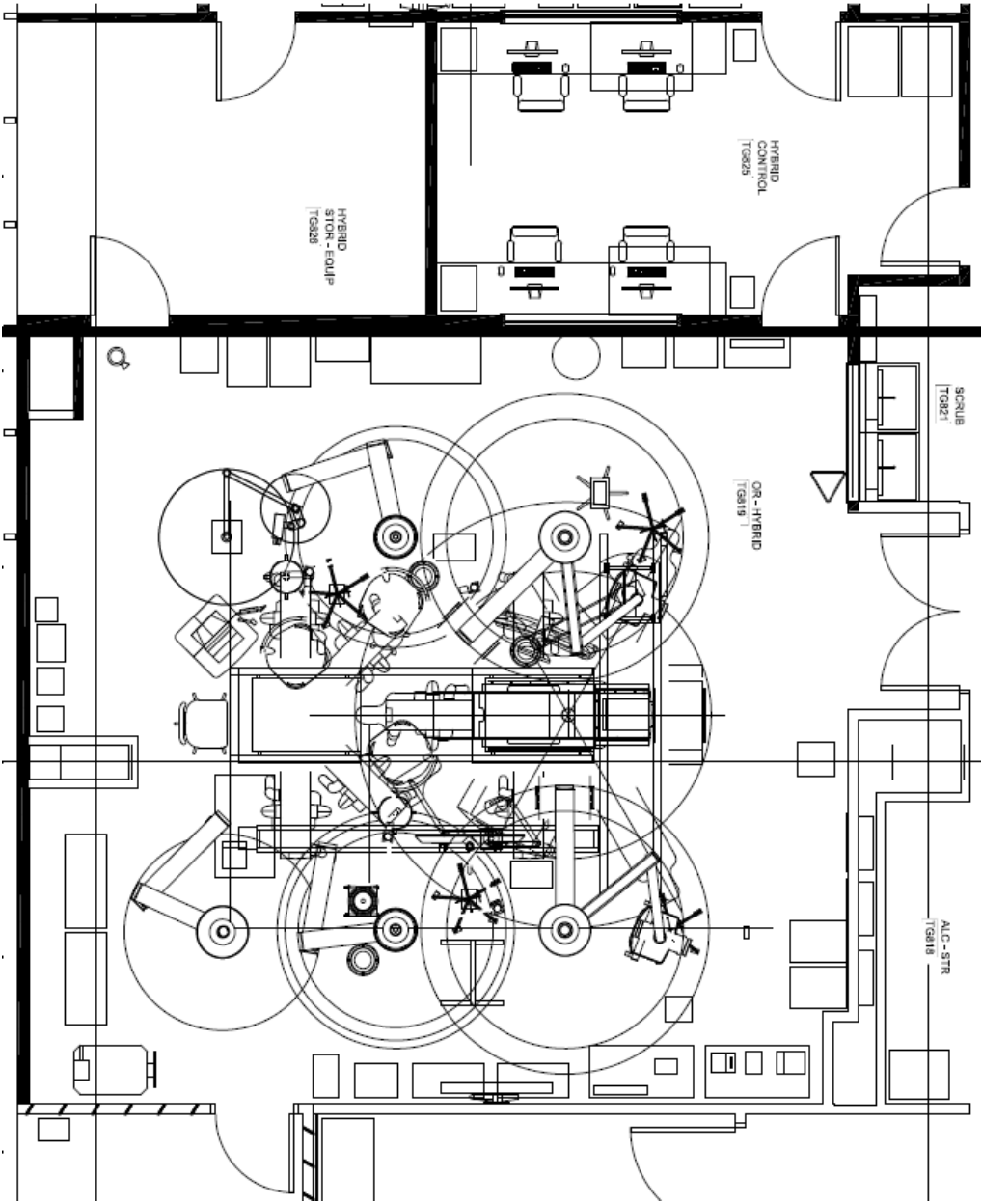
A Hybrid Operating Room allows surgeons to perform a range of procedures in one setting, from minimally invasive treatments to the most complex neurosurgery, interventional cardiology, and vascular procedures by using advanced biplane x-ray imaging equipment that generates high-resolution 3D images of the surgical site.

Under Bioscience CT, the John Dempsey Hospital Operating suite was designed for two Hybrid Operating Rooms. At the time of construction, one Hybrid Operating room was fit-out and one remained as shell space to allow for future expansion. This project will fit-out the shelled area and install a new bi-plane imaging unit to create a 2nd Hybrid Operating Room.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

HYBRID OPERATING ROOM #2 CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - HYBRID OR#2 FIT-OUT

BUDGETED EXPENDITURES

**PROPOSED
PLANNING
6/28/2023**

CONSTRUCTION	\$ 975,000
DESIGN SERVICES	202,000
TELECOMMUNICATIONS	30,000
FURNITURE, FIXTURES AND EQUIPMENT	4,901,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	52,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	13,000
SUBTOTAL	\$ 6,173,000
PROJECT CONTINGENCY	927,000
TOTAL BUDGETED EXPENDITURES	\$ 7,100,000

SOURCE(S) OF FUNDING*

UCONN HEALTH CAPITAL FUNDS	\$ 7,100,000
TOTAL BUDGETED FUNDING	\$ 7,100,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

23-035

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Interventional Radiology Equipment
Replacement & Renovation (Planning: \$4,700,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$4,700,000 as detailed in the attached project budget for the UConn Health Interventional Radiology Equipment Replacement & Renovation project.

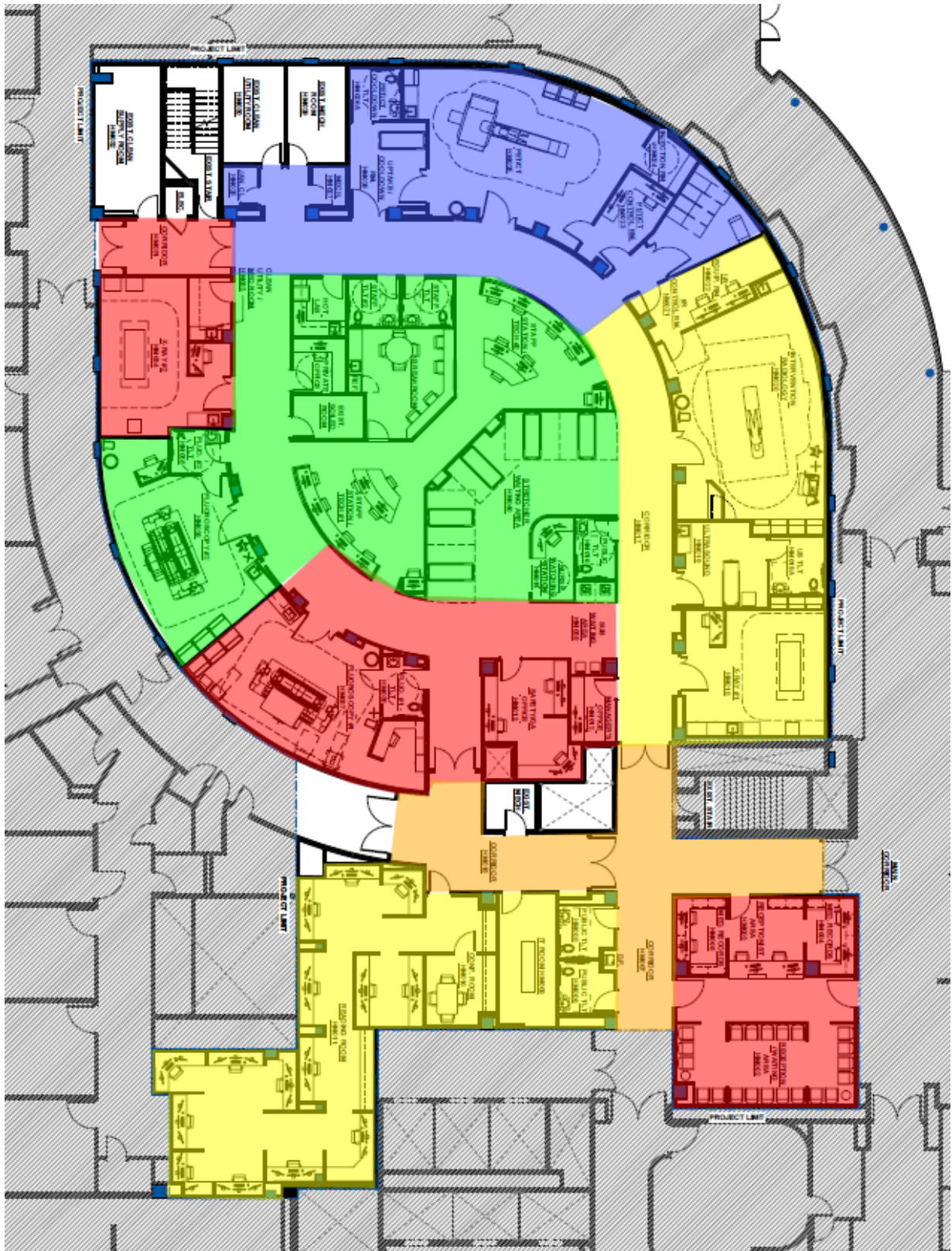
BACKGROUND:

A Master Plan for the renovation of the Radiology Department located on the Main Level of the Connecticut Tower has been developed to ensure outdated diagnostic radiology imaging equipment can be replaced in a manner that follows current Connecticut Department of Health design/construction guidelines, improve staff workflow and the patient experience. This project will renovate portions of the Radiology Department and replace an outdated Interventional Radiology (IR) imaging unit in accordance with the Master Plan.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

RADIOLOGY MASTER PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - INTERVENTIONAL RADIOLOGY EQUIPMENT
REPLACEMENT & RENOVATION**

<u>BUDGETED EXPENDITURES</u>	PROPOSED PLANNING 6/28/2023
CONSTRUCTION	\$ 1,500,000
DESIGN SERVICES	200,000
TELECOMMUNICATIONS	50,000
FURNITURE, FIXTURES AND EQUIPMENT	2,500,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	-
ENVIRONMENTAL	20,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
SUBTOTAL	\$ 4,270,000
PROJECT CONTINGENCY	430,000
TOTAL BUDGETED EXPENDITURES	\$ 4,700,000
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	\$ 4,700,000
TOTAL BUDGETED FUNDING	\$ 4,700,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

20-001

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Outpatient Pavilion 3rd Floor Backfill
(Planning: \$3,300,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$3,300,000 as detailed in the attached project budget for the UConn Health Outpatient Pavilion 3rd Floor Backfill project.

BACKGROUND:

The Women's OB/GYN, Maternal Fetal Medicine (MFM) & Minimally Invasive Gynecologic Surgery (MIGS) clinical practices located in the Outpatient Pavilion need to expand to address the increased demand for services. This project will renovate portions of the 3rd floor of the Outpatient Pavilion to allow for the relocation and expansion of these clinical practices.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

OUTPATIENT PAVILION 3RD FLOOR CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

PROJECT NAME: UCONN HEALTH - OUTPATIENT PAVILION 3rd FLOOR BACKFILL

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/28/2023</u>
CONSTRUCTION	\$ 1,650,000
DESIGN SERVICES	290,000
TELECOMMUNICATIONS	120,000
FURNITURE, FIXTURES AND EQUIPMENT	757,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	
ART	32,000
RELOCATION	10,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	9,000
SUBTOTAL	\$ 2,868,000
PROJECT CONTINGENCY	432,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 3,300,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	<u>\$ 3,300,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 3,300,000</u>


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

22-060

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Outpatient Pavilion X-Ray & Blood Draw
Relocation (Planning: \$650,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$650,000 as detailed in the attached project budget for the UConn Outpatient Pavilion X-Ray & Blood Draw Relocation project.

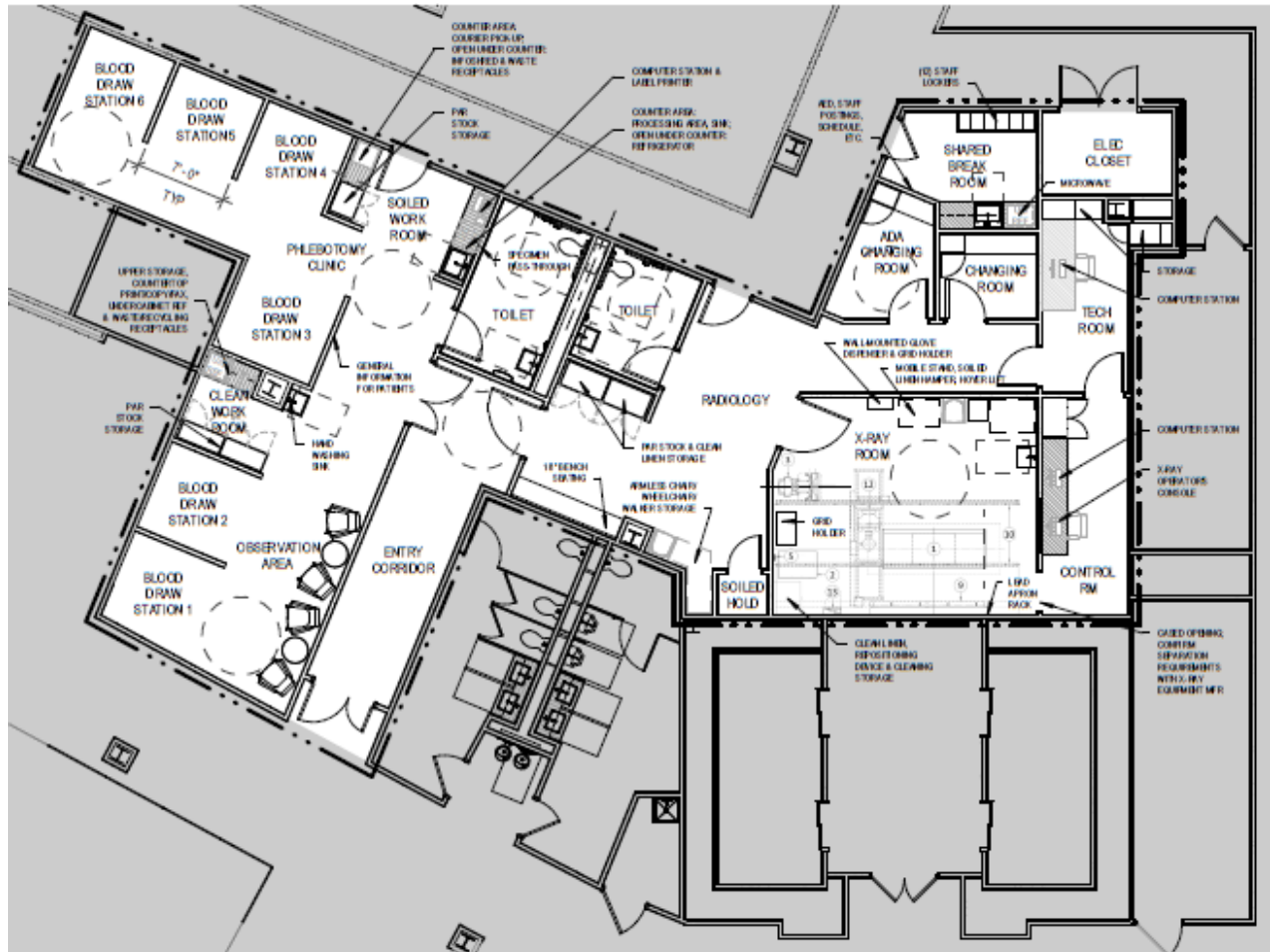
BACKGROUND:

Vacant space on the Outpatient Pavilion 1st floor will be renovated to accommodate the relocation of X-Ray and Blood Draw services from the 3rd floor of the Outpatient Pavilion to allow for the renovations required for the expansion of the Women's OB/GYN, Maternal Fetal Medicine (MFM) & Minimally Invasive Gynecologic Surgery (MIGS) clinical practices.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - OUTPATINET PAVILION X-RAY & BLOOD DRAW
RELOCATION**

<u>BUDGETED EXPENDITURES</u>	PROPOSED PLANNING 6/28/2023
CONSTRUCTION	\$ 375,000
DESIGN SERVICES	90,000
TELECOMMUNICATIONS	47,000
FURNITURE, FIXTURES AND EQUIPMENT	48,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	15,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 580,000
PROJECT CONTINGENCY	70,000
TOTAL BUDGETED EXPENDITURES	\$ 650,000
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	\$ 650,000
TOTAL BUDGETED FUNDING	\$ 650,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.


BOT 6.28.23

22-046

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Musculoskeletal Institute Rehabilitation Expansion (Planning: \$640,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Planning Budget in the amount of \$640,000 as detailed in the attached project budget for the Musculoskeletal Institute Rehabilitation Expansion project.

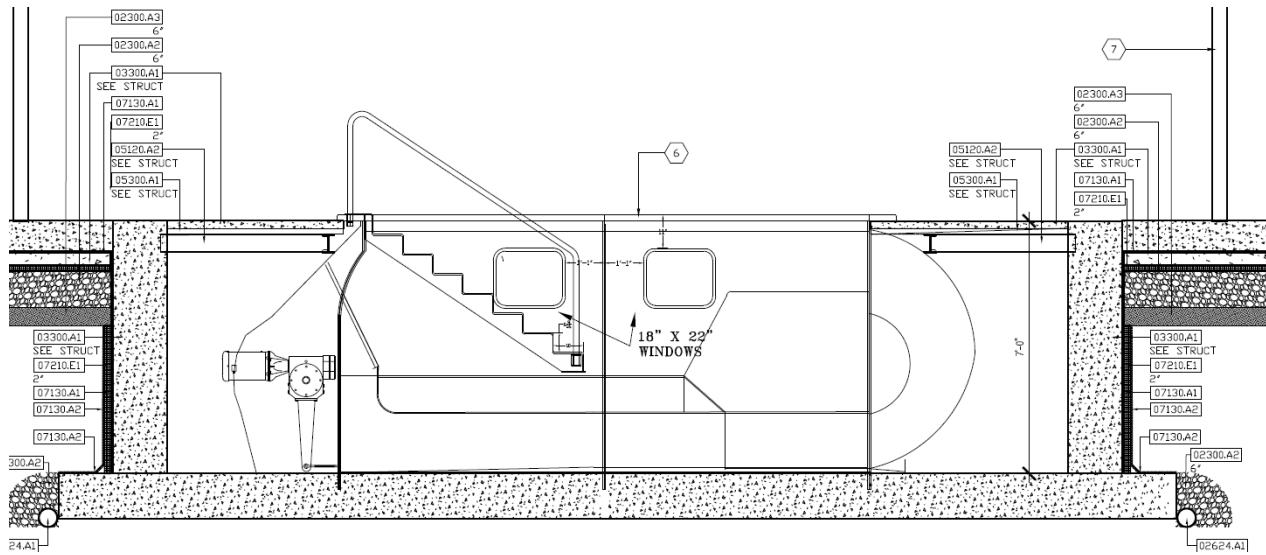
BACKGROUND:

To allow for the expansion of clinical programs on the 3rd floor of the Outpatient Pavilion, the Musculoskeletal Institute (MSI) & Outpatient Pavilion Physical Therapy /Rehabilitation programs will be consolidated in the MSI. An in-ground pool that is no longer used for water therapy located on the ground floor of the MSI will be removed and infilled to create the additional physical therapy treatment rooms needed for the consolidation of the two programs.

The Planning Budget is attached for your consideration. The Planning Budget is based on conceptual estimates and may change as the design is developed. This Planning Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

SECTION THROUGH EXISTING THERAPY POOL



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: PLANNING

**PROJECT NAME: UCONN HEALTH - MUSCULOSKELETAL REHABILITATION
EXPANSION**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED PLANNING 6/28/2023</u>
CONSTRUCTION	\$ 460,000
DESIGN SERVICES	65,000
TELECOMMUNICATIONS	5,000
FURNITURE, FIXTURES AND EQUIPMENT	32,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	-
RELOCATION	10,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	-
SUBTOTAL	\$ 572,000
PROJECT CONTINGENCY	68,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 640,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	<u>\$ 640,000</u>
TOTAL BUDGETED FUNDING	<u>\$ 640,000</u>


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

23-029

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cadaver Lab Renovation and Air Handling Unit Replacement (Design: \$1,800,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of \$1,800,000 as detailed in the attached project budget for the UConn Health Cadaver Lab Renovation and Air Handling Unit Replacement project.

BACKGROUND:

The Bioscience Connecticut project: Academic Additions and Renovations included an alternate for the renovation of the Cadaver Lab that is utilized by students in the School of Medicine. Due to budgetary reasons, the alternate was not implemented. This project will replace the outdated air handling unit (AHU) and renovate the cadaver lab to meet current academic standards.

We are requesting a waiver of the Planning Budget phase and approval of a Design Budget to allow the project to move forward with bidding as soon as the design work is completed.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

CADAVER LAB RENDERING



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

**PROJECT NAME: UCONN HEALTH - CADAVER LAB RENOVATION & AIR HANDLING UNIT
REPLACEMENT**

<u>BUDGETED EXPENDITURES</u>	PROPOSED DESIGN 6/28/2023
CONSTRUCTION	\$ 1,000,000
DESIGN SERVICES	100,000
TELECOMMUNICATIONS	65,000
FURNITURE, FIXTURES AND EQUIPMENT	310,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	15,000
ART	-
RELOCATION	10,000
ENVIRONMENTAL	15,000
INSURANCE AND LEGAL	-
MISCELLANEOUS	5,000
SUBTOTAL	\$ 1,520,000
PROJECT CONTINGENCY	280,000
TOTAL BUDGETED EXPENDITURES	\$ 1,800,000
<u>SOURCE(S) OF FUNDING*</u>	
UCONN 2000 PHASE III DM	1,800,000
TOTAL BUDGETED FUNDING	\$ 1,800,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

22-019

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Central Sterile Washer & Sterilizer
Replacement (Design: \$3,985,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of \$3,985,000 for the UConn Health Central Sterile Washer & Sterilizer Replacement project.

BACKGROUND:

Central Sterile Services located in the basement level of the Connecticut Tower provides instrument sterilization services for the medical and dental clinics and outpatient surgical services. The main washer and sterilizer equipment is outdated and prone to downtime which significantly impacts clinical operations. This project will replace outdated equipment and supporting infrastructure.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

[illegible]

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCONN HEALTH - CENTRAL STERILE WASHER & STERILIZER REPLACEMENT

	APPROVED PLANNING 6/29/2022	PROPOSED DESIGN 6/28/2023
<u>BUDGETED EXPENDITURES</u>		
CONSTRUCTION	\$ 565,000	\$ 2,400,000
DESIGN SERVICES	95,000	165,000
TELECOMMUNICATIONS	2,000	50,000
FURNITURE, FIXTURES AND EQUIPMENT	991,000	990,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION		
ENVIRONMENTAL	-	15,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	3,000	2,000
SUBTOTAL	\$ 1,656,000	\$ 3,622,000
PROJECT CONTINGENCY	249,000	363,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,905,000</u>	<u>\$ 3,985,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL FUNDS	1,905,000	2,135,000
UCONN 2000 PHASE III DM		1,850,000
TOTAL BUDGETED FUNDING	<u>\$ 1,905,000</u>	<u>\$ 3,985,000</u>


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

21-034

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Cell & Genome Sciences Building Data Center Cooling System Upgrades (Design: \$650,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Design Budget in the amount of \$650,000 as detailed in the attached project budget for the UConn Health Cell & Genome Sciences Building Data Center Cooling System Upgrades project.

BACKGROUND:

The data center located at the Cell & Genome Sciences Building (CGSB) supports the research of more than 1,000 users from the laboratories of more than 200 investigators across all UConn campuses, who currently have over \$200 million in active research funding, more than half of which are NIH grants. This project will renovate the data center cooling system and make electrical upgrades to provide necessary redundancy to avoid a shutdown in case of system failure.

We are requesting a waiver of the Planning Budget phase and approval of a Design Budget to allow the project to move forward with bidding as soon as the design work is completed.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on actual bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

ROOF TOP COOLING UNIT



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

**PROJECT NAME: UCONN HEALTH - CELL & GENOME SCIENCES BUILDING DATA CENTER
COOLING UPGRADES**

<u>BUDGETED EXPENDITURES</u>	<u>PROPOSED DESIGN 6/28/2023</u>
CONSTRUCTION	\$ 520,000
DESIGN SERVICES	50,000
TELECOMMUNICATIONS	9,000
FURNITURE, FIXTURES AND EQUIPMENT	-
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	10,000
ART	-
RELOCATION	-
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	2,000
SUBTOTAL	\$ 591,000
PROJECT CONTINGENCY	59,000
TOTAL BUDGETED EXPENDITURES	\$ 650,000
<u>SOURCE(S) OF FUNDING*</u>	
UCONN 2000 PHASE III DM	650,000
TOTAL BUDGETED FUNDING	\$ 650,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

23-601.07

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health New England Sickle Cell Institute
Renovation (Design \$4,865,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Design Budget in the amount of \$4,865,000 for the UConn Health New England Sickle Cell Institute Renovation.

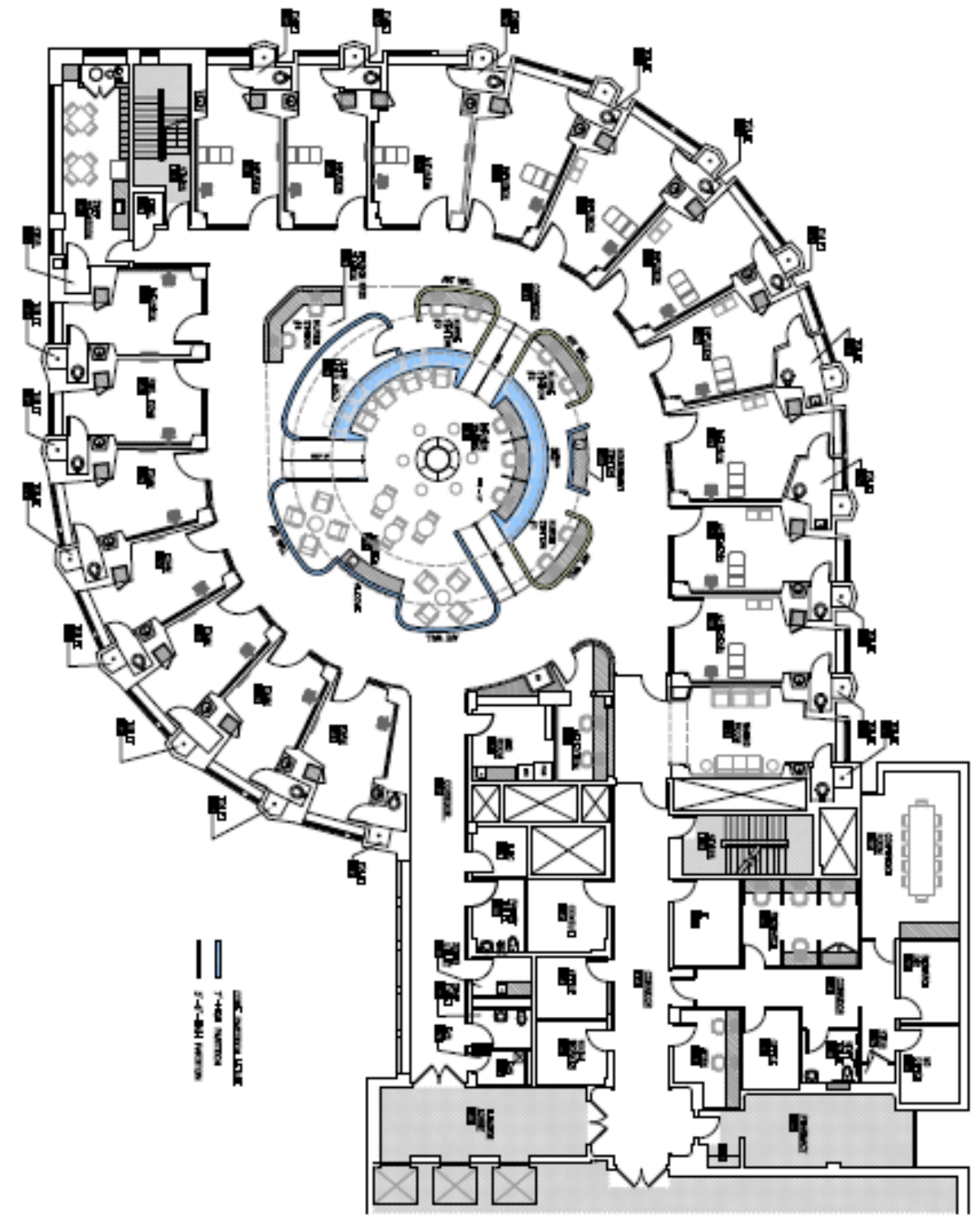
BACKGROUND:

The New England Sickle Cell Institute (NESCI) and Connecticut Blood Disorders (CBD) clinics were located on an under-utilized inpatient floor within the recently constructed University Tower. In response to the COVID pandemic, these clinics were downsized and relocated to allow for the expansion of inpatient services. This project will renovate the 4th floor of the Connecticut Tower to accommodate the relocation of the New England Sickle Cell Institute and Connecticut Blood Disorders clinics.

The Design Budget is attached for your consideration. The Design budget reflects current design estimates and may change based on bids received. This Design Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: DESIGN

PROJECT NAME: UCONN HEALTH - NEW ENGLAND SICKLE CELL INSTITUTE RENOVATION


	APPROVED PLANNING 6/29/2022	PROPOSED DESIGN 6/28/2023
<u>BUDGETED EXPENDITURES</u>		
CONSTRUCTION	\$ 2,235,000	\$ 3,645,000
DESIGN SERVICES	128,000	342,000
TELECOMMUNICATIONS	150,000	150,000
FURNITURE, FIXTURES AND EQUIPMENT	199,000	200,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	15,000	45,000
RELOCATION	-	5,000
ENVIRONMENTAL	-	30,000
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	5,000
SUBTOTAL	\$ 2,727,000	\$ 4,422,000
PROJECT CONTINGENCY	273,000	443,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 3,000,000</u>	<u>\$ 4,865,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL FUNDS	3,000,000	3,270,000
UCONN 2000 PHASE III DM		1,595,000
TOTAL BUDGETED FUNDING	<u>\$ 3,000,000</u>	<u>\$ 4,865,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23
21-063

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Building D & Building N Roof Replacement
(Final: \$2,500,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of \$2,500,000 for the UConn Health Building D & Building N Roof Replacement Project.

BACKGROUND:

The Administrative Service Building (Building D) and Musculoskeletal Institute (Building N) roofs are original construction. The roofing membrane has deteriorated beyond the scope of normal maintenance and a full replacement is required. These roofs will be replaced with a sustainable/high solar reflectance EPDM membrane system during the Summer of 2023.

The Final Budget is attached for your consideration. The Final budget is based on bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

Building D Roof & Building N Roof



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - BUILDING D & BUILDING N ROOF REPLACEMENT


	APPROVED PLANNING 12/8/2021	APPROVED DESIGN 6/29/2022	PROPOSED FINAL 6/28/2023
<u>BUDGETED EXPENDITURES</u>			
CONSTRUCTION	\$ 834,000	\$ 2,082,000	\$ 2,170,000
DESIGN SERVICES	84,000	248,000	98,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	1,000	6,000
SUBTOTAL	\$ 918,000	\$ 2,331,000	\$ 2,274,000
PROJECT CONTINGENCY	182,000	234,000	226,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 1,100,000</u>	<u>\$ 2,565,000</u>	<u>\$ 2,500,000</u>
<u>SOURCE(S) OF FUNDING*</u>			
UCONN 2000 PHASE III DM	\$ 1,100,000	\$ 2,565,000	\$ 2,500,000
TOTAL BUDGETED FUNDING	<u>\$ 1,100,000</u>	<u>\$ 2,565,000</u>	<u>\$ 2,500,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23
22-601.02

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Building E & Building K Roof Replacement
(Final: \$2,160,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of \$2,160,000 for the UConn Health Building E & Building K Roof Replacement Project.

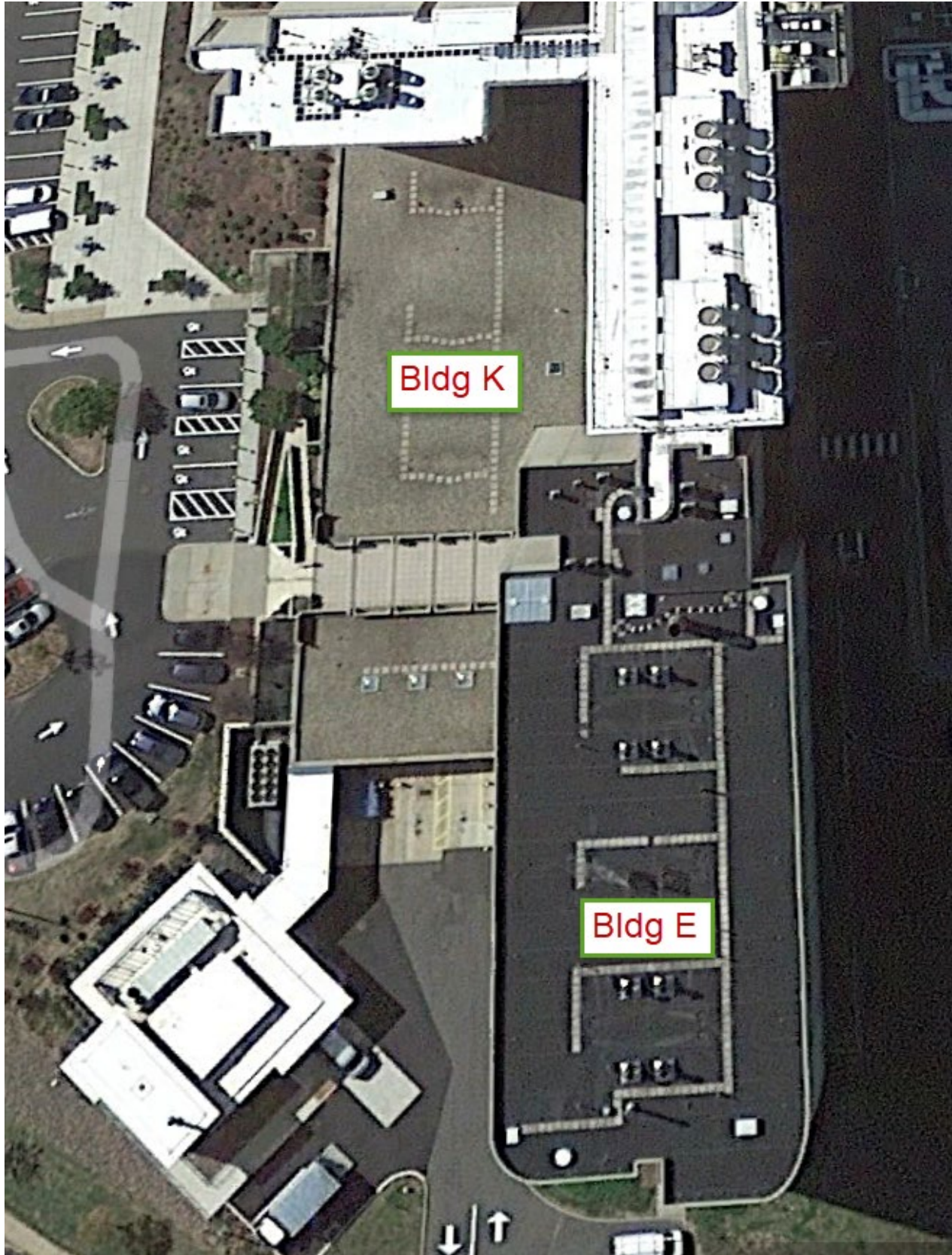
BACKGROUND:

The Academic Research Building (Building E) and the Transgenic Animal Facility (Building K) roofs are original construction. The roofing membrane has deteriorated beyond the scope of normal maintenance and a full replacement is required. These roofs will be replaced with a sustainable/high solar reflectance EPDM membrane system over the Fall of 2023.

The Final Budget is attached for your consideration and upon approval will allow this project to proceed into construction. The budget is based on estimates and may be subject to change when bids are received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting subject to your approval.

Attachment

Building E Roof & Building K Roof



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - BUILDING E & BUILDING K ROOF REPLACEMENT

	APPROVED PLANNING 12/8/2021	APPROVED DESIGN 6/29/2022	PROPOSED FINAL 6/28/2023
<u>BUDGETED EXPENDITURES</u>			
CONSTRUCTION	\$ 477,000	\$ 1,712,000	\$ 1,812,000
DESIGN SERVICES	48,000	248,000	148,000
TELECOMMUNICATIONS	-	-	-
FURNITURE, FIXTURES AND EQUIPMENT	-	-	-
CONSTRUCTION ADMINISTRATION	-	-	-
OTHER AE SERVICES (including Project Management)	-	-	-
ART	-	-	-
RELOCATION	-	-	-
ENVIRONMENTAL	-	-	-
INSURANCE AND LEGAL	-	-	-
MISCELLANEOUS	-	3,000	3,000
SUBTOTAL	\$ 525,000	\$ 1,963,000	\$ 1,963,000
PROJECT CONTINGENCY	105,000	197,000	197,000
TOTAL BUDGETED EXPENDITURES	\$ 630,000	\$ 2,160,000	\$ 2,160,000
<u>SOURCE(S) OF FUNDING*</u>			
UCONN 2000 PHASE III DM	\$ 630,000	\$ 2,160,000	\$ 2,160,000
TOTAL BUDGETED FUNDING	\$ 630,000	\$ 2,160,000	\$ 2,160,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

22-601.01

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health TB-121 Blood Bank Relocation (Final: \$765,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Final Budget in the amount of \$765,000, as detailed in the attached project budget for the UConn Health TB-121 Blood Bank Relocation Project.

BACKGROUND:

Prior to transfusion, blood is irradiated to prevent the donor white cells from replicating and mounting an immune response against a patient causing transfusion-associated graft-versus-host disease (TA-GvHD). The current irradiator in the UConn Health Blood Bank needs to be replaced. In addition, the current Blood Bank location on the 2nd floor of the Main Building Clinical complex is a great distance from the areas where the blood is required; John Dempsey Hospital Operating Rooms (ORs), the Emergency Department (ED) and Labor & Delivery (LD).

This project will relocate the Blood Bank to an unrenovated shell space on the ground floor of the John Dempsey Hospital which is adjacent to the ORs and significantly closer to the ED and LD. In addition, a new X-ray irradiator will be furnished and installed, and the existing irradiator removed through CIRP.

We are requesting a waiver of the Planning & Design Budget phases and approval of a Final Budget to allow the project to move forward with construction as soon as bids are received.

The Final Budget is attached for your consideration. The Final budget reflects current design estimates and may change based on actual bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

X-RAY BLOOD IRRADIATOR



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH -TB-121 BLOOD BANK RELOCATION


<u>BUDGETED EXPENDITURES</u>	PROPOSED FINAL 6/28/2023
CONSTRUCTION	\$ 255,000
DESIGN SERVICES	50,000
TELECOMMUNICATIONS	25,000
FURNITURE, FIXTURES AND EQUIPMENT	320,000
CONSTRUCTION ADMINISTRATION	-
OTHER AE SERVICES (including Project Management)	-
ART	
RELOCATION	5,000
ENVIRONMENTAL	-
INSURANCE AND LEGAL	-
MISCELLANEOUS	10,000
SUBTOTAL	\$ 665,000
PROJECT CONTINGENCY	100,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 765,000</u>
<u>SOURCE(S) OF FUNDING*</u>	
UCONN HEALTH CAPITAL FUNDS	662,000
CIRP	103,000
TOTAL BUDGETED FUNDING	<u>\$ 765,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23
23-010

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Transitional Nursery Renovation (Final:
\$1,800,000)

RECOMMENDATION:

That the UConn Health Board of Directors approves the Final Budget in the amount of \$1,800,000 as detailed in the attached project budget for the UConn Health Transitional Nursery Renovation.

BACKGROUND:

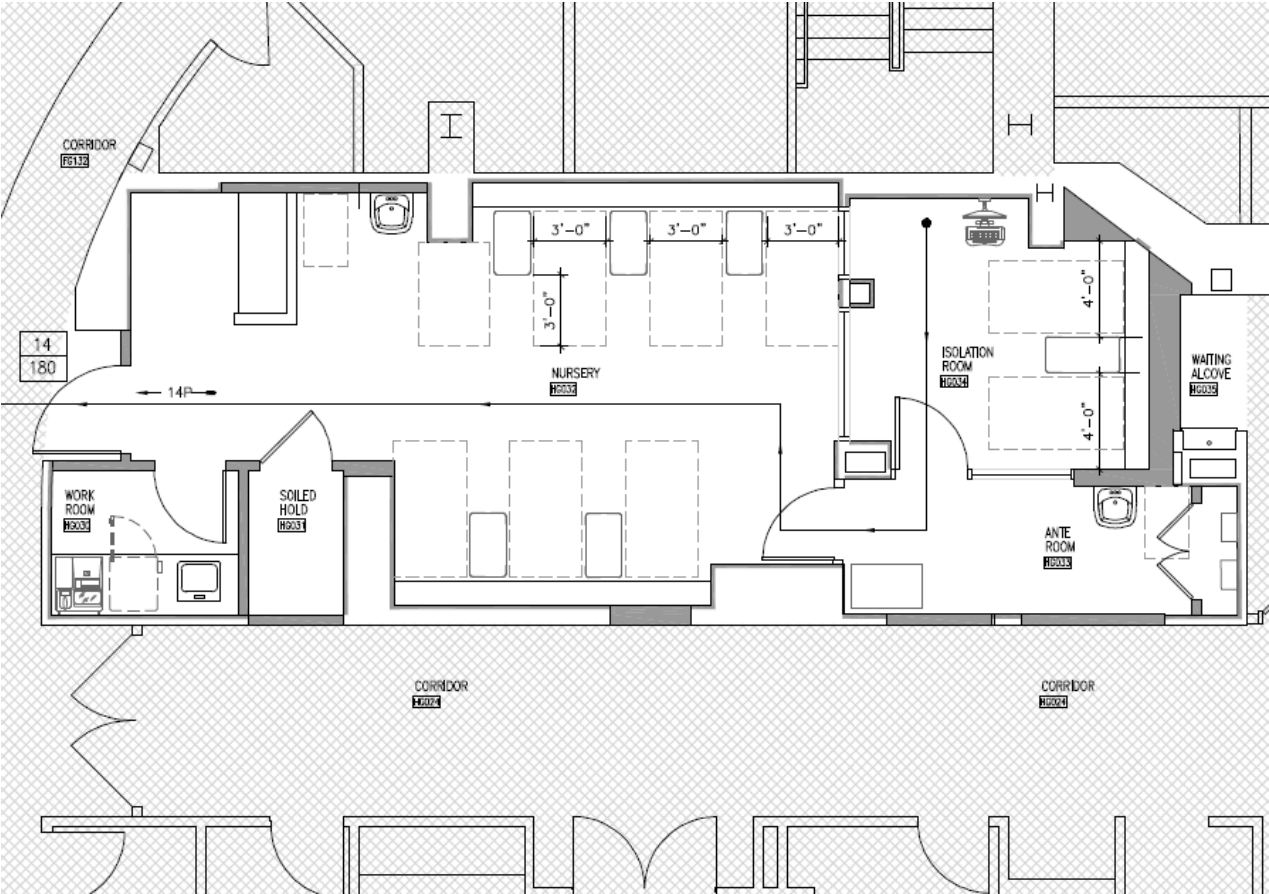
The UConn Health Labor and Delivery currently uses a “rooming in” program where the mother and baby stay together during recovery and is served by a small satellite nursery that can accommodate 2 bassinets. This project would renovate space to create a 6 bassinet nursery including a transitional nursery for a baby that requires additional monitoring and care.

The Final Budget is attached for your consideration and upon approval will allow this project to proceed into construction. The budget is based on estimates and may be subject to change when bids are received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting, subject to your approval.

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Attachment

TRANSITIONAL NURSERY RENOVATION PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - TRANSITIONAL NURSERY RENOVATION

	APPROVED DESIGN 2/22/2023	PROPOSED FINAL 6/29/2023
<u>BUDGETED EXPENDITURES</u>		
CONSTRUCTION	\$ 1,290,000	\$ 1,290,000
DESIGN SERVICES	105,000	105,000
TELECOMMUNICATIONS	5,000	5,000
FURNITURE, FIXTURES AND EQUIPMENT	170,000	170,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS	-	-
SUBTOTAL	\$ 1,570,000	\$ 1,570,000
PROJECT CONTINGENCY	230,000	230,000
TOTAL BUDGETED EXPENDITURES	\$ 1,800,000	\$ 1,800,000
<u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL FUNDS	1,800,000	1,800,000
TOTAL BUDGETED FUNDING	\$ 1,800,000	\$ 1,800,000


* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23

21-016

UConn HEALTH

TO: Members of the UConn Health Board of Directors

FROM: Jeffrey P. Geoghegan, CPA 
Executive Vice President for Finance and Chief Financial Officer

George Karsanow, AIA LEED AP 
AVP Campus Planning Design & Construction

DATE: June 12, 2023

SUBJECT: Project Budget for the UConn Health Canzonetti (F) Building Wound Care Center
Renovation (Final: \$1,225,000)

RECOMMENDATION:

That the UConn Health Board of Directors approve the Final Budget in the amount of \$1,225,000 for the UConn Health Canzonetti (F) Building Wound Care Center Renovation.

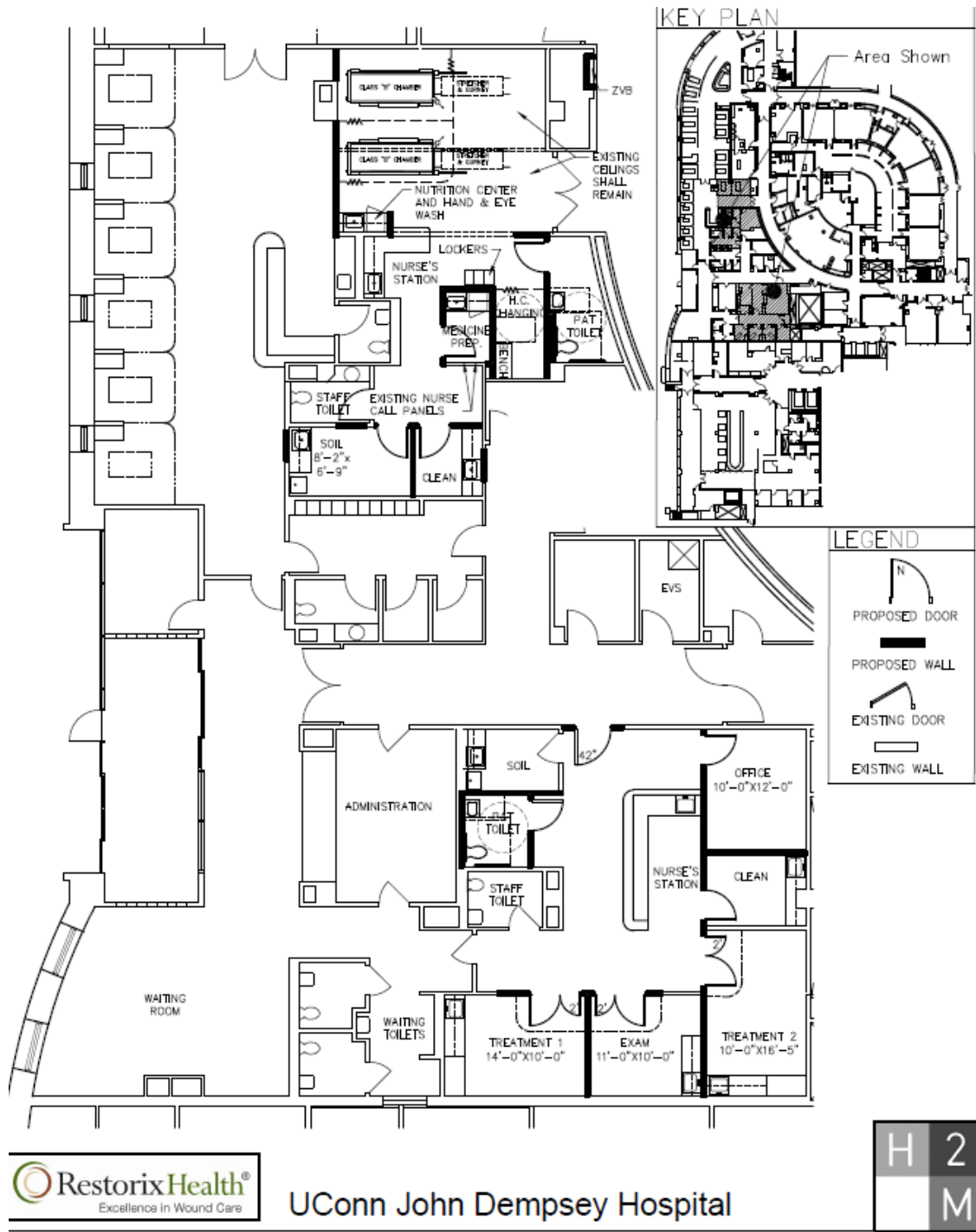
BACKGROUND:

UConn Health and Restorix Health Inc. have entered into a Professional Service Agreement to create a Comprehensive Wound Care Center (CWC) utilizing Hyperbaric Oxygen Therapy within the Canzonetti Building (F) that will be designed, furnished, staffed and operated by Restorix Health Inc.

The Final Budget is attached for your consideration. The Final budget is based on bids received. This Final Budget is anticipated to be approved by the Board of Trustees at their June 28, 2023 meeting.

Attachment

CONCEPTUAL FLOOR PLAN



CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

**PROJECT NAME: UCONN HEALTH - CANZONETTI (F) BUILDING WOUND CARE CENTER
RENOVATION**

	APPROVED DESIGN 6/29/2022	PROPOSED FINAL 6/28/2023
<u>BUDGETED EXPENDITURES</u>		
CONSTRUCTION	\$ 640,000	\$ 958,000
DESIGN SERVICES	64,000	85,000
TELECOMMUNICATIONS	64,000	64,000
FURNITURE, FIXTURES AND EQUIPMENT	5,000	4,000
CONSTRUCTION ADMINISTRATION	-	-
OTHER AE SERVICES (including Project Management)	-	-
ART	-	-
RELOCATION	-	-
ENVIRONMENTAL	-	-
INSURANCE AND LEGAL	-	-
MISCELLANEOUS		2,000
SUBTOTAL	\$ 773,000	\$ 1,113,000
PROJECT CONTINGENCY	77,000	112,000
TOTAL BUDGETED EXPENDITURES	<u>\$ 850,000</u>	<u>\$ 1,225,000</u>
<u>SOURCE(S) OF FUNDING*</u>		
UCONN HEALTH CAPITAL FUNDS	500,000	875,000
RESTORIX HEALTH INC DESIGN & CONSTRUCTION ALLOWANCE	350,000	350,000
TOTAL BUDGETED FUNDING	<u>\$ 850,000</u>	<u>\$ 1,225,000</u>

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

BOT 6.28.23
22-019

TO: Members of the UConn Health Board of Directors

FROM: The Academic Affairs Subcommittee of the Board of Directors

DATE: June 12, 2023

SUBJECT: Recommendation of the proposed amendments to the School of Medicine bylaws

RECOMMENDATION:

That the Board of Directors approve the proposed amendments of the School of Medicine bylaws

BACKGROUND

At the request of the Dean, the Oversight Committee is proposing to remove gendered pronouns from the SoM bylaws. The Dean is proposing to update all gendered pronoun references in Appendix A and asked that Oversight consider changing any gendered pronoun references throughout the rest of the Bylaws.

With the recent change to Footnote 20 of the SoM Bylaws that allows for corrections/updates such as these to be completed with consent of Oversight, and approval of the dean and the Board, it is the opinion of Oversight that this would not require a faculty forum / faculty vote to amend the bylaws. As required by Section IX of the School of Medicine By-Laws, the following steps were carried out:

No.	Section	Current/Proposed Language
1.	Appendix B Section D Part 2a. Page 39	<p>Current:</p> <p>a. Failure to Nominate by Department Chair</p> <p>The department chair must notify the faculty member and the Dean's Office in writing that he or she does not intend to nominate the faculty member by September 1 of the penultimate year.</p> <p>Proposed:</p> <p>a. Failure to Nominate by Department Chair</p> <p>The department chair must notify the faculty member and the Dean's Office in writing that the chair does not intend to nominate the faculty member by September 1 of the penultimate year.</p>



TO: Members of the UConn Health Board of Directors

FROM: Clinical Affairs Subcommittee

DATE: June 12, 2023

SUBJECT: Anesthesiology Chief of Service

Recommendation: That the UConn Health Board of Directors approve Dr. Leonard Kulicki as Anesthesiology Chief of Service.

Background: The JDH Medical Staff Bylaws requires that each clinical service have a Chief of Service. The Chief of Service shall be responsible for the overall supervision of clinical work within his or her service and shall be responsible to the Medical Board for the functioning of that service. Each Chief of Service shall be a member of the Active Medical Staff qualified by training, experience and demonstrated ability for the position. He or she shall serve so long as his or her continuation is deemed desirable by those responsible for making and approving such appointments and so long as his or her membership on the Active Medical Staff is maintained.

Curriculum Vitae

Leonard E. Kulicki, M.D.
Integrated Anesthesia Associates, LLC
99 East River Drive, 5th Floor
East Hartford, CT 06108
860-218-2204

Education:

09/1982 – 05/1986 Bachelors of Arts, College of the Holy Cross, Worcester, MA
09/1986 – 05/1990 Doctor of Medicine, Tufts Medical School, Boston, MA

07/1990 – 06/1991 Internship, UCONN Health Center, Farmington, CT
07/1991 – 06/1993 Anesthesia Residency, Hartford Hospital, Hartford, CT
07/1993 – 06/1994 Critical Care Medicine Residency, Hartford Hospital, Hartford, CT

Professional Appointments:

05/1995 – Present Active Senior Staff, Hartford Hospital, Hartford, CT
08/1997 – Present Active Affiliated Staff, UCONN Health Center, Farmington, CT
01/2015 – Present Active Affiliated Staff, Center for Advanced Reproductive Services,
Farmington, CT

Academic Appointments:

06/1998 – Present Assistant Clinical Professor, UCONN School of Medicine, Farmington, CT

Licensure:

State of Connecticut Physician
Connecticut Controlled Substance
Federal Controlled Substance

Certifications:

American Board of Anesthesiology	Initial Certification: 10/13/1995
American Board of Anesthesiology - Critical Care Medicine	Initial Certification: 09/06/1997

Advanced Cardiac Life Support

Professional Activities:

American Society of Anesthesiologists
Connecticut State Society of Anesthesiologists



TO: Members of the UConn Health Board of Directors

FROM: Clinical Affairs Subcommittee

DATE: June 12, 2023

SUBJECT: Medicine Chief of Service

Recommendation: That the UConn Health Board of Directors approve Dr. Mark Metersky as Medicine Chief of Service.

Background: The JDH Medical Staff Bylaws requires that each clinical service have a Chief of Service. The Chief of Service shall be responsible for the overall supervision of clinical work within his or her service and shall be responsible to the Medical Board for the functioning of that service. Each Chief of Service shall be a member of the Active Medical Staff qualified by training, experience and demonstrated ability for the position. He or she shall serve so long as his or her continuation is deemed desirable by those responsible for making and approving such appointments and so long as his or her membership on the Active Medical Staff is maintained.

MARK LEWIS METERSKY, M.D., F.C.C.P., F.A.C.P.

10 Paper Chase Trail
Avon, CT 06001

Home: (860) 675-9744

Work: (860) 679-3582

EDUCATION

1977 - 1981	B.A., Franklin and Marshall College Lancaster, PA. Major – Biology, Cum Laude, with Honors
1981 - 1985	M.D., New York University School of Medicine New York, NY

PROFESSIONAL TRAINING

1985 - 1988	Internship and residency, Internal Medicine Boston City Hospital, Boston, MA
1989 - 1992	Fellow, Division of Pulmonary and Critical Care Medicine, University of California San Diego Medical Center, San Diego, CA

PROFESSIONAL EXPERIENCE

1988 - 1989	Emergency Physician, AtlantiCare Hospital, Lynn, MA
1992 - 1993	Director, Burgdorf Pulmonary Clinic, Hartford, CT
1992 - 1993	Director, Intensive Care Unit Associate Director of Pulmonary Diseases Mount Sinai Hospital, Hartford, CT
1992 - 1993	Director, City of Hartford Chest (TB) Clinic, Hartford, CT
1993 - Present	Attending Physician Division of Pulmonary, Critical Care and Sleep Medicine UConn Health, Farmington, CT
1994	Co-Director, Pulmonary Fellowship Program University of Connecticut School of Medicine, Farmington, CT
1994 - 2013	Director, Pulmonary/Critical Care Fellowship Program University of Connecticut School of Medicine, Farmington, CT
1996 - 2004	Associate Director, Sleep Disorders Center University of Connecticut Health Center, Farmington, CT
2000 - 2020	Consultant to Qualidigm (Connecticut's Quality Improvement Organization) on various state and national-level quality and patient safety related projects

2002 - 2008	Associate Director, Pulmonary Hypertension Center University of Connecticut Health Center, Farmington, CT
2006- Present	Clinical Lead- Medicare Patient Safety Monitoring System (Currently a Agency for Healthcare Research and Quality project led by Qualidigm)
2008 - Present	Director, Center for Bronchiectasis Care, University of Connecticut Health Center, Farmington, CT
2012 – 2014	Co-Principal Investigator, Development, Maintenance and Support of Hospital Clinical Quality Measures for ARRA HITECH (Contract # HHSM-500-2008- 000231)
2016 – Present	Associate Chief of Service, Department of Medicine, UConn Health, Farmington, CT
2017 – 2019	Interim Chief, Division of Pulmonary, Critical Care and Sleep Medicine, UConn Health, Farmington, CT
2019 – Present	Chief, Division of Pulmonary, Critical Care and Sleep Medicine, UConn Health, Farmington, CT
2020 – Present	Consultant to Yale's Center for Outcomes Research and Evaluation for the AHRQ-funded Medicare Patient Safety Monitoring System (MPSMS) and Quality and Safety Review System (QSRS). Yale University, New Haven, CT

ACADEMIC APPOINTMENTS

1991 - 1992	Instructor in Medicine University of California - San Diego Medical Center, San Diego, CA
1992 - 1999	Assistant Professor of Clinical Medicine University of Connecticut School of Medicine, Farmington, CT
1999 - 2005	Associate Professor of Clinical Medicine University of Connecticut School of Medicine, Farmington, CT
2005 – Present	Professor of Clinical Medicine University of Connecticut School of Medicine, Farmington, CT

PROFESSIONAL MEMBERSHIP

Fellow, American College of Chest
Physicians Member, American
Thoracic Society Member,
Connecticut Thoracic Society
Member, American Medical
Association

CEO Update

Bruce T. Liang, MD
Interim Chief Executive
Officer & EVP for
Health Affairs
Dean, School of
Medicine



CEO Update

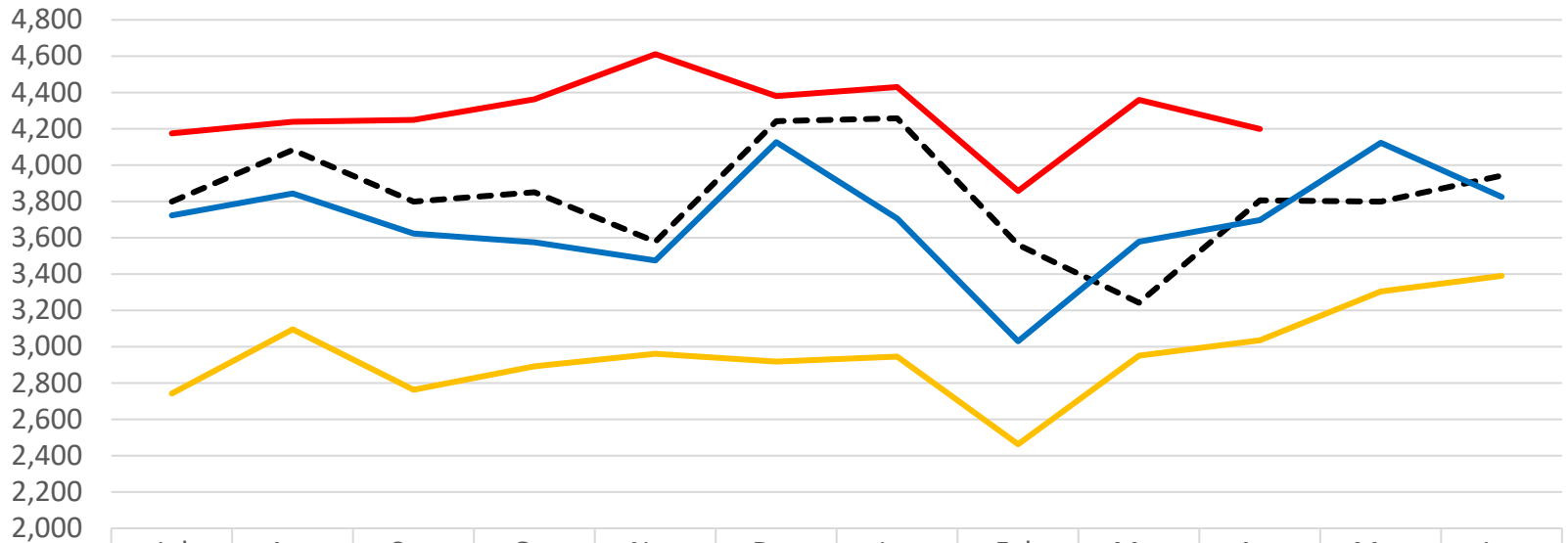
Clinical Activities

Overall Finances/Budget-We are thankful to the Governor, Secretary of the OPM and the Legislature for their support

Follow-up Feedbacks on BoD's March Questions

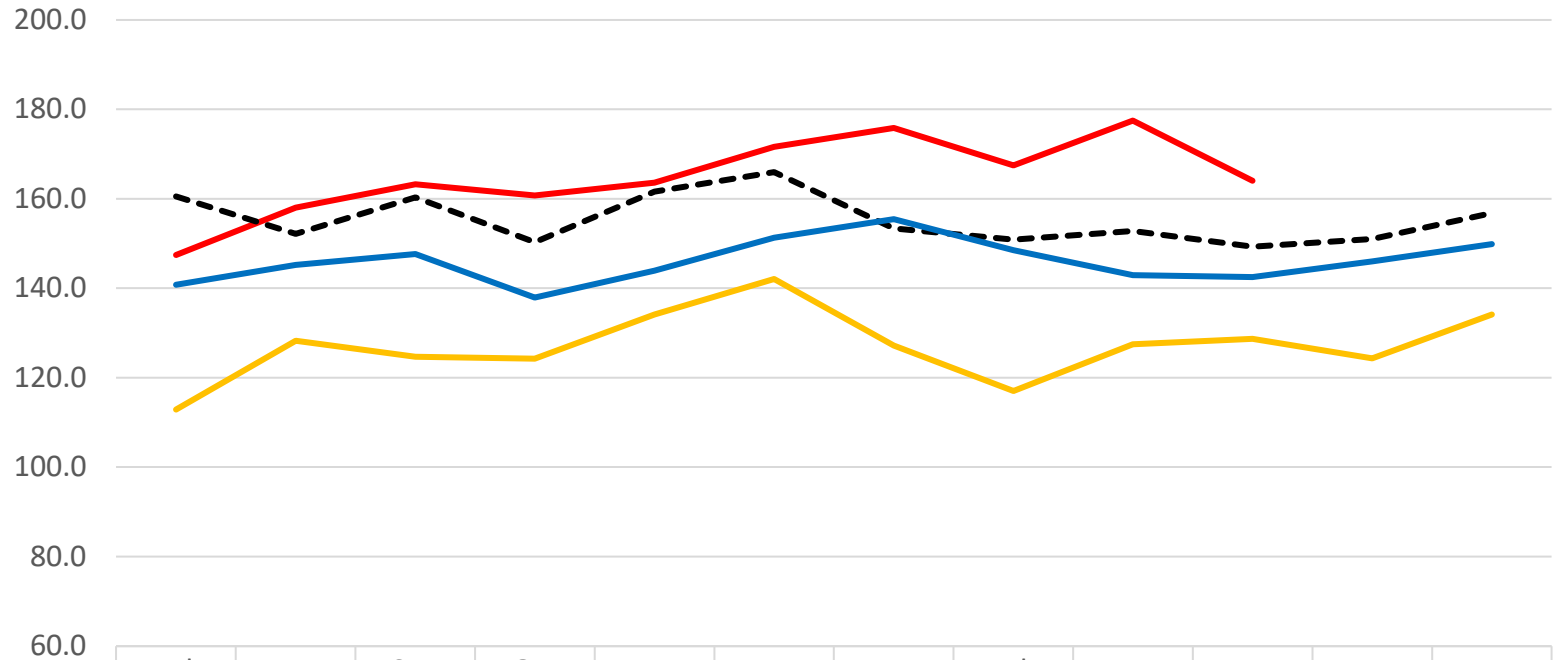
Awards and Recognitions

Emergency Room Visits



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
— FY2023 Actuals	4,175	4,239	4,249	4,362	4,610	4,380	4,430	3,857	4,358	4,198		
- - - FY2023 Budget	3,798	4,083	3,799	3,850	3,577	4,241	4,257	3,560	3,241	3,806	3,798	3,941
— FY2022 Actuals	3,723	3,844	3,623	3,575	3,475	4,126	3,706	3,029	3,577	3,696	4,122	3,824
— FY2021 Actuals	2,742	3,095	2,762	2,892	2,960	2,918	2,945	2,463	2,950	3,035	3,304	3,390

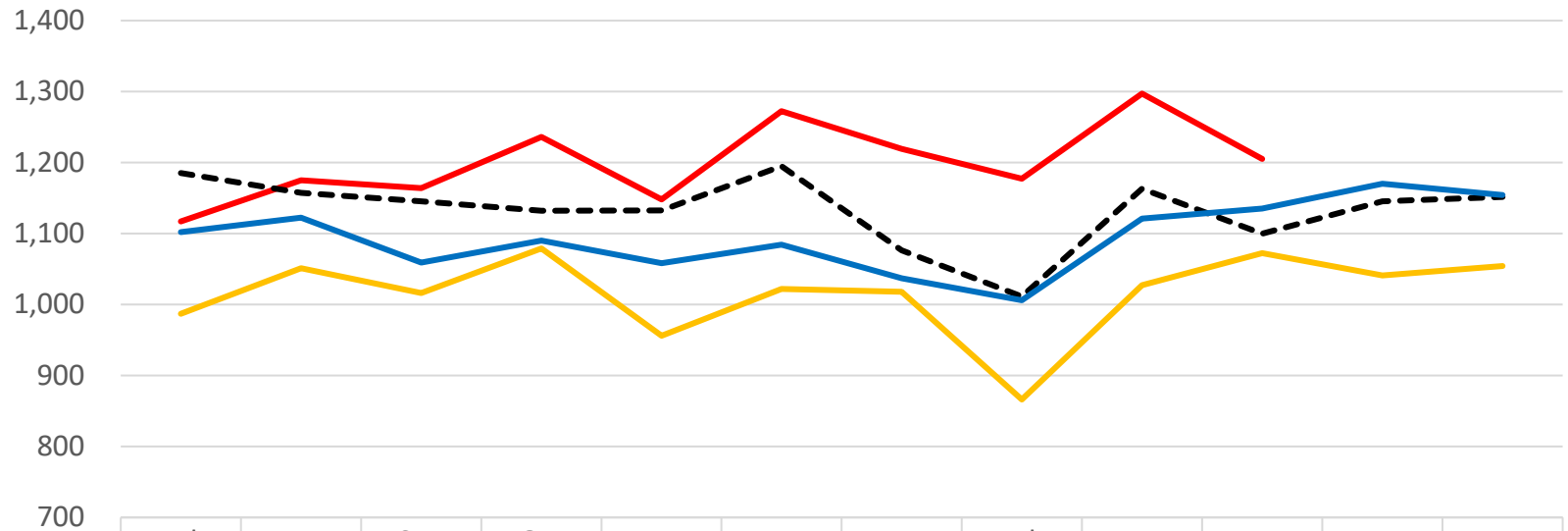
Average Daily Census including OBS/OEXT



— 2023 Actual - - - 2023 Budget — 2022 Actual — 2021 Actual

Discharges

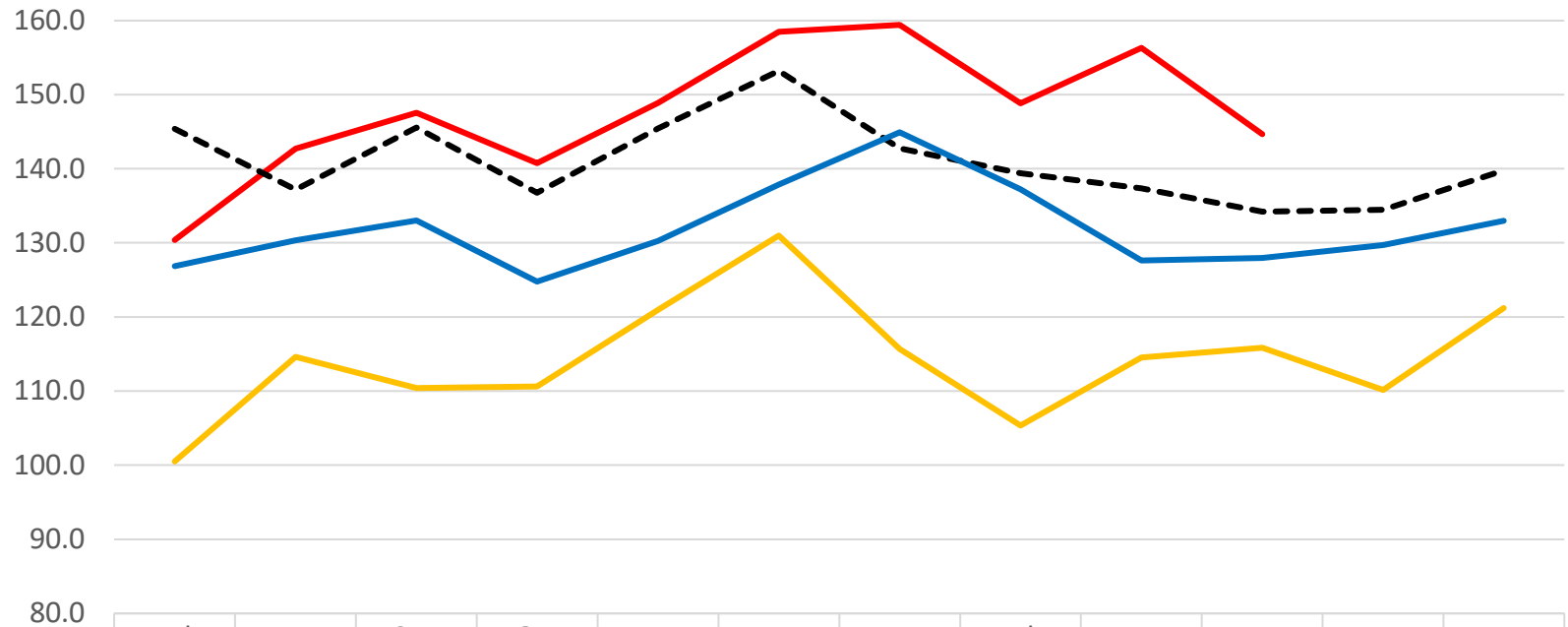
including OBS/OEXT



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
2023 Actual	1,117	1,175	1,164	1,236	1,148	1,272	1,219	1,177	1,297	1,205		
2023 Budget	1,185	1,157	1,145	1,132	1,132	1,195	1,076	1,011	1,163	1,100	1,145	1,151
2022 Actual	1,102	1,122	1,059	1,090	1,058	1,084	1,037	1,006	1,121	1,135	1,170	1,154
2021 Actual	987	1,051	1,016	1,079	956	1,022	1,018	866	1,027	1,072	1,041	1,054

— 2023 Actual
 - - - 2023 Budget
 — 2022 Actual
 — 2021 Actual

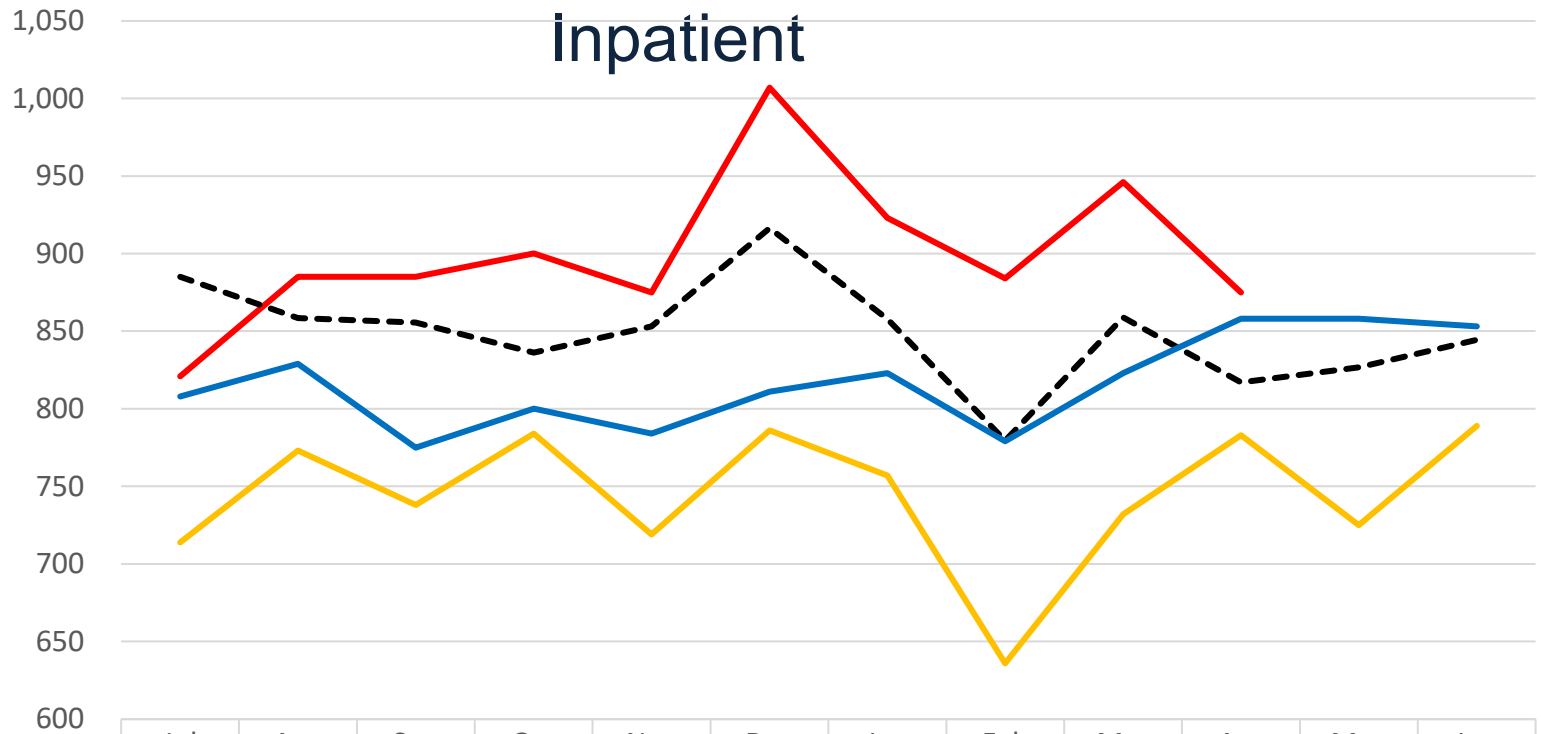
Average Daily Census Inpatient



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
— 2023 Actual	130.4	142.7	147.5	140.7	148.8	158.5	159.4	148.8	156.3	144.7		
- - - 2023 Budget	145.4	137.2	145.6	136.8	145.4	153.2	142.8	139.4	137.4	134.2	134.5	139.8
— 2022 Actual	126.9	130.3	133.0	124.8	130.2	137.8	144.9	137.2	127.6	128.0	129.7	133.0
— 2021 Actual	100.5	114.6	110.4	110.6	121.0	131.0	115.7	105.3	114.5	115.8	110.2	121.2

— 2023 Actual - - - 2023 Budget — 2022 Actual — 2021 Actual

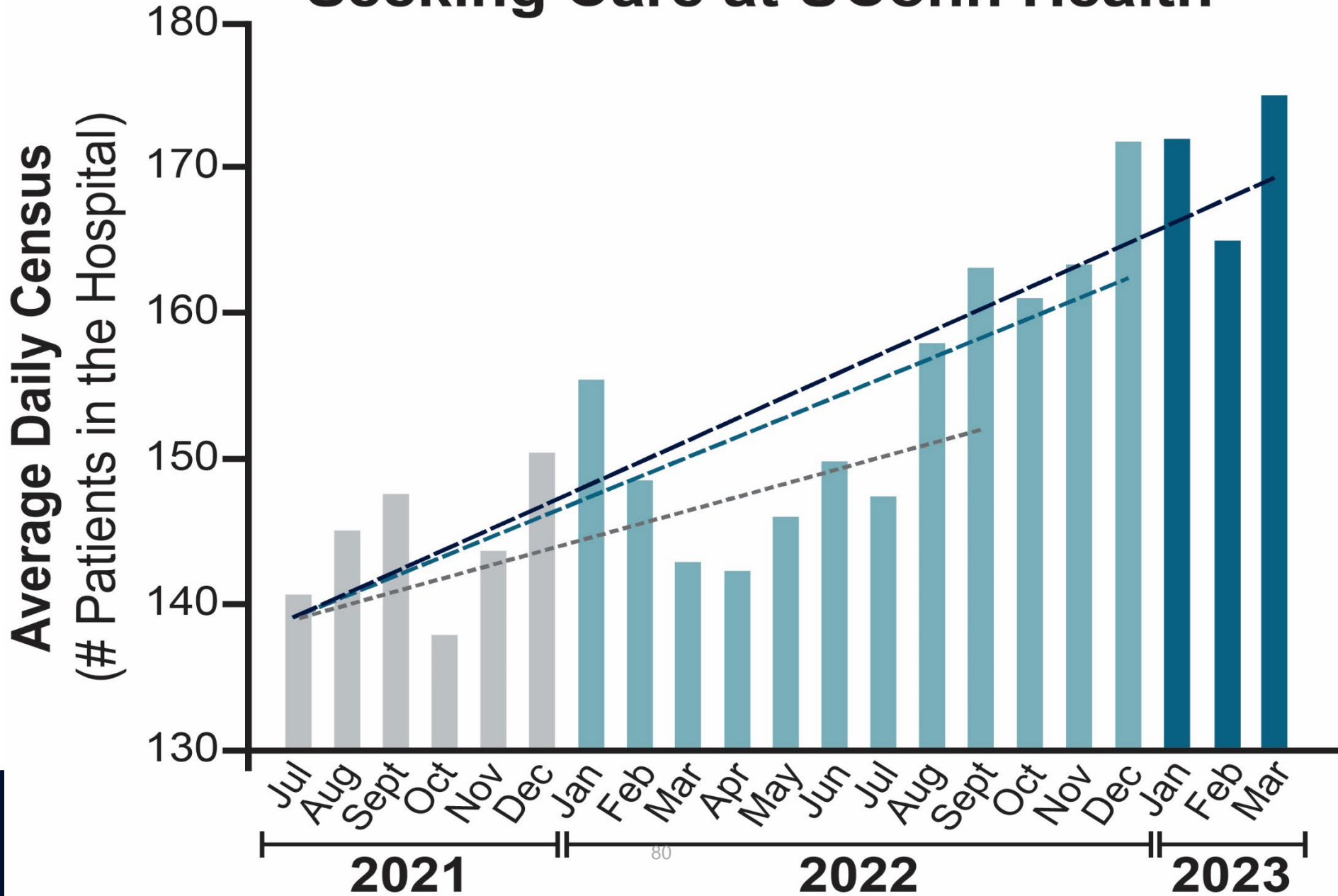
Discharges Inpatient



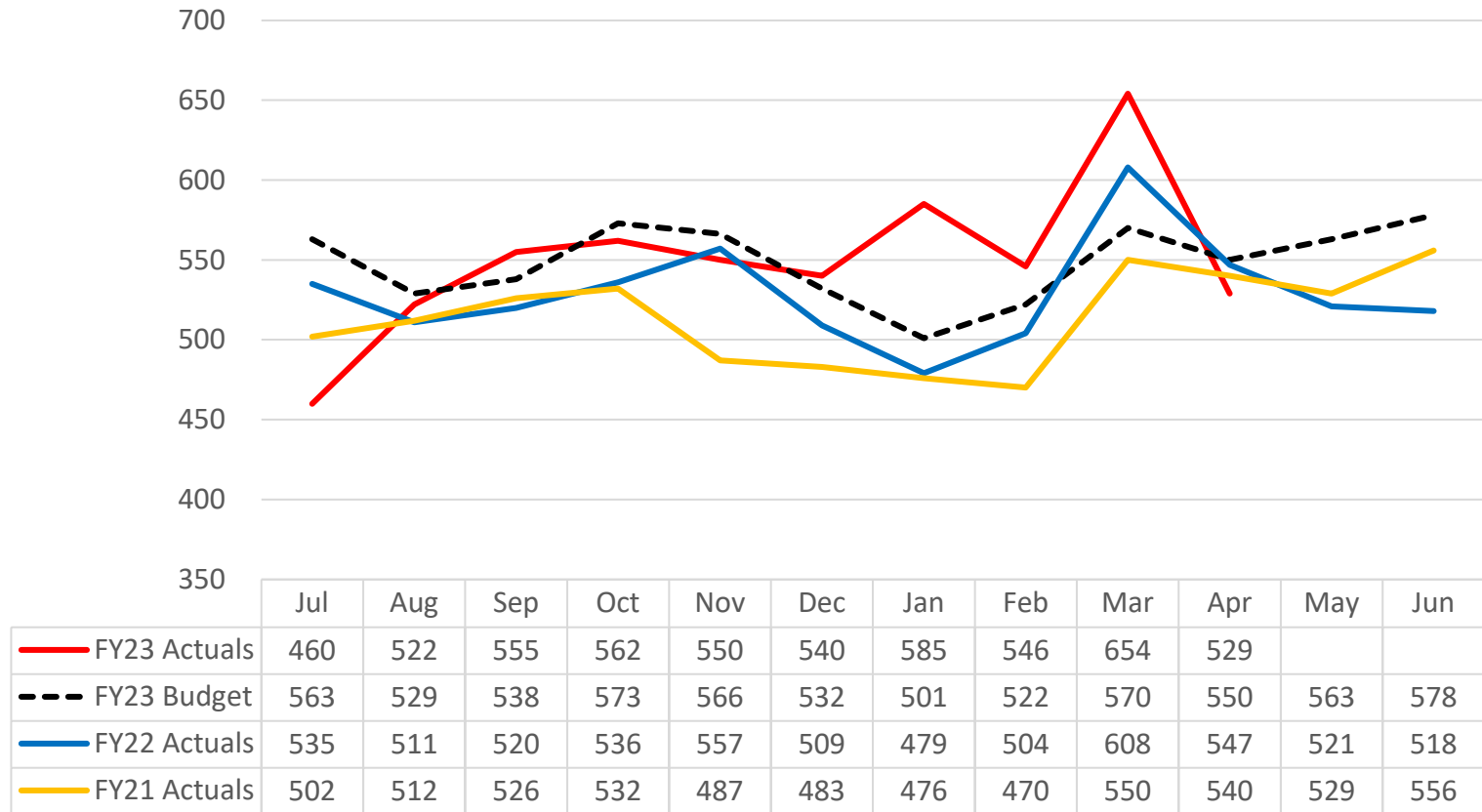
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
2023 Actual	821	885	885	900	875	1,007	923	884	946	875		
2023 Budget	885	858	855	836	853	916	858	779	859	817	827	844
2022 Actual	808	829	775	800	784	811	823	779	823	858	858	853
2021 Actual	714	773	738	784	719	786	757	636	732	783	725	789

— 2023 Actual
 - - - 2023 Budget
 — 2022 Actual
 — 2021 Actual

Steep Growth of Patients Seeking Care at UConn Health

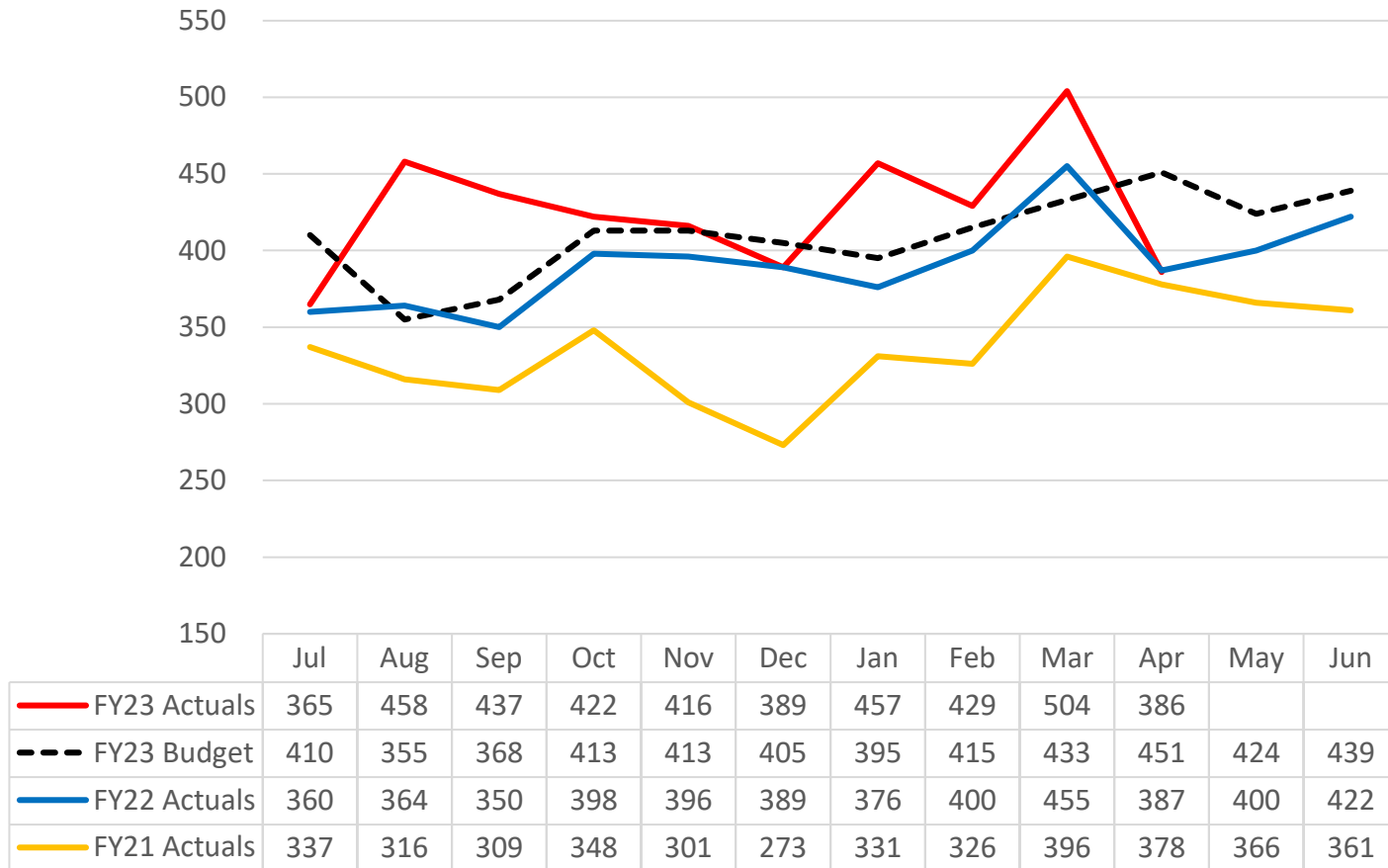


JDH - Main OR

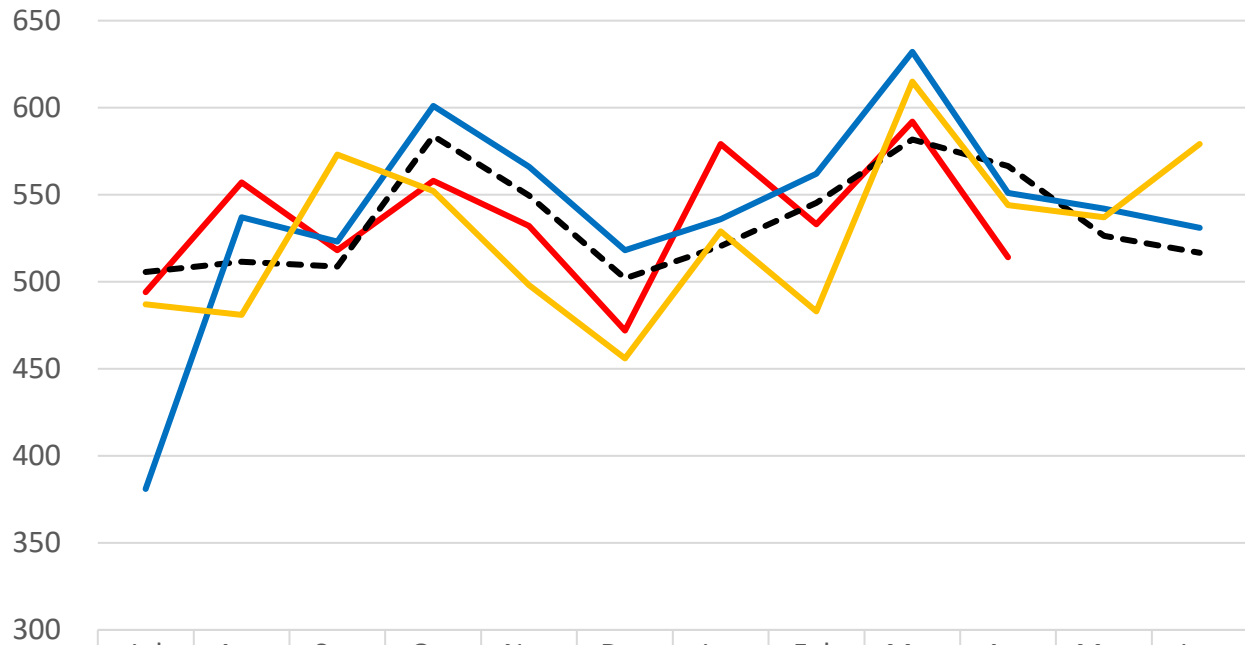


PROCEDURE CENTER

GI ENDOSCOPY

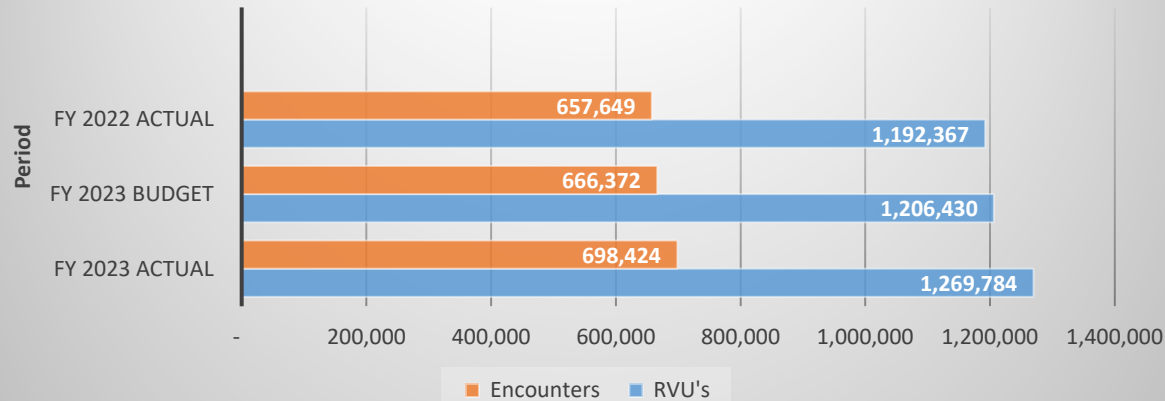


UHSC - OR



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
— FY23 Actuals	494	557	518	558	532	472	579	533	592	514		
- - - FY23 Budget	506	511	509	584	550	502	520	545	582	566	526	517
— FY22 Actuals	381	537	523	601	566	518	536	562	632	551	542	531
— FY21 Actuals	487	481	573	552	498	456	529	483	615	544	537	579

UConn Medical Group Encounters & wRVU's April 2023



Encounters:

- YTD encounters are ahead of budget by 4.8% & ahead of the prior year by 6.5%

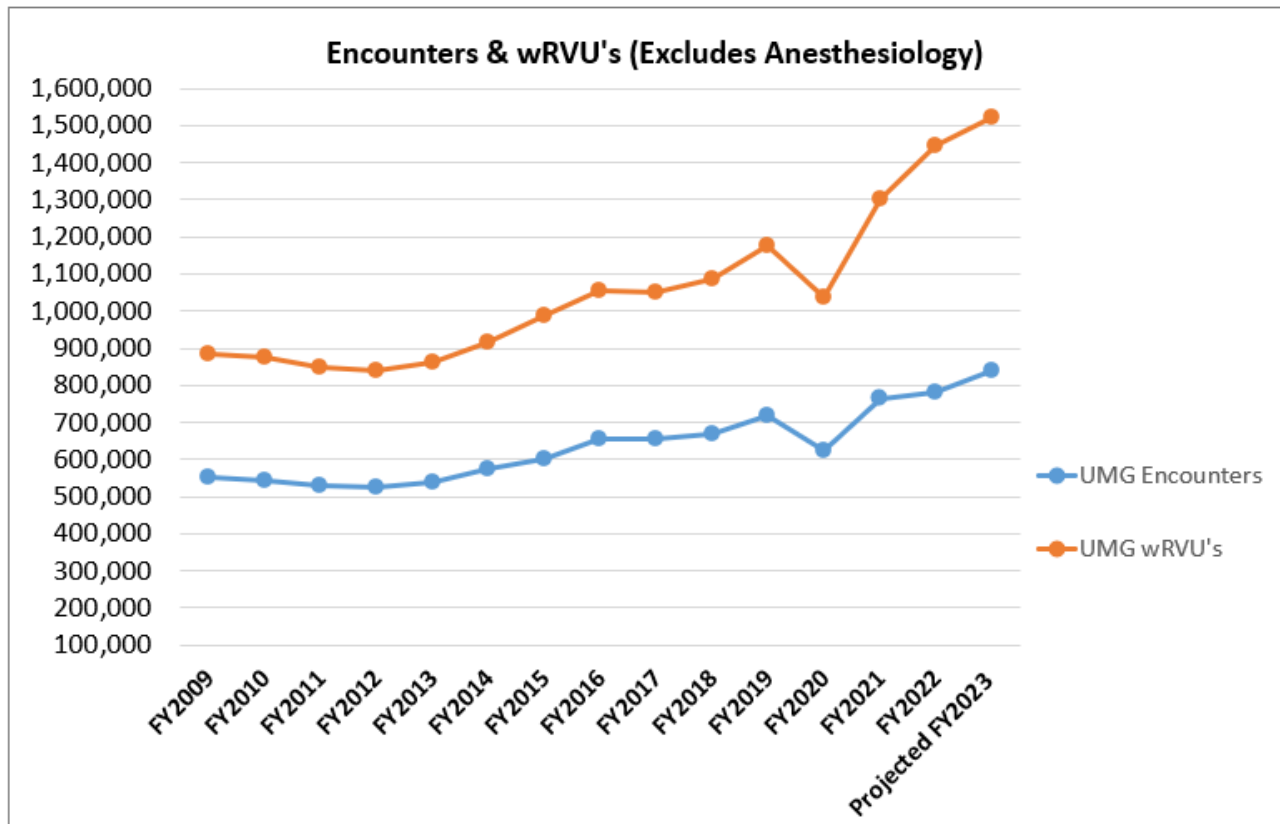
wRVU:

- YTD wRVUs are ahead of budget by 5.3% & ahead the prior year by 6.5%

Revenues:

- YTD net revenues are ahead of budget by 3.1% & ahead of the prior year by 7.0%
- Largest Growth Areas for YTD April in charges/stats are Dermatology, OB/MFM, and Primary Care when compared to budget

UConn Medical Group



	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023 Projection	As of April 2023
UMG Encounters	553,016	542,611	529,703	523,570	540,574	575,416	602,923	655,234	656,848	667,009	719,760	625,310	686,166	782,695	838,109	698,424
UMG wRVU's	883,919	875,441	848,932	839,310	863,044	915,822	987,303	1,057,267	1,050,731	1,084,289	1,174,160	1,035,563	1,300,162	1,446,597	1,523,741	1,269,784

NOTE: FY 20 & 21 COVID

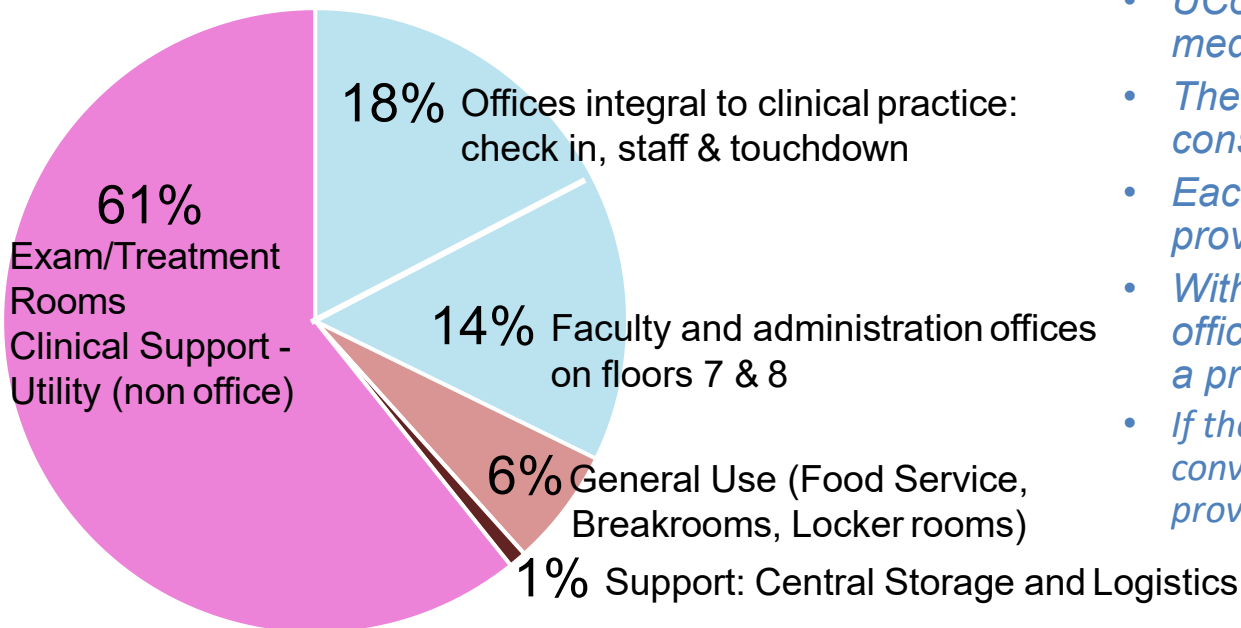
Space Utilization

Analysis of space allocation within clinical practices

The Outpatient Pavilion is a standalone clinical building (approximately 200,000 sf) that contains 250 exam / treatment rooms

Note:

- *UConn Health is an academic medical center.*
- *The clinical providers are also considered Faculty.*
- *Each Faculty member is provided with only one office.*
- *Within the clinical setting that office is doing double duty as a provider and a faculty office.*
- *If the faculty offices are not convenient to the clinic, shared provider offices are required.*



Outpatient Pavilion Space Allocation

Fiscal Year 2024 Budget/Spending Plan

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and
Chief Financial Officer
UConn and UConn Health

FY23 Year End Forecast

UConn Health Center

Revenue and Expense (\$M)

State Support Salary

State Support Fringe

Additional State Support

Tuition and Fees

Grants & Contracts

Interns/Residents

Net Patient Revenue

Other Revenue

Total Operating Revenue

Personal Services

Fringe Benefits

Temporary/Contractual Support

Drugs/Medical Supplies

Resident and Fellow house staff

Utilities

Interest Expense on Debt Service

Purchased Services

Other Expenses

Capital Projects/Lease and Debt Payments

Total Operating Expense

Excess/(Deficiency)

Fiscal Year 2023	Fiscal Year 2023		
Forecast	Budget	Variance	% Variance
\$153.2	\$151.5	\$1.7	1.1%
174.2	157.0	17.1	9.8%
110.4	110.4	0.0	0.0%
32.8	32.2	0.6	2.0%
110.7	111.3	-0.6	-0.5%
77.5	77.5	0.0	0.0%
830.4	781.8	48.6	5.9%
206.8	186.9	19.8	9.6%
\$1,695.9	\$1,608.5	\$87.4	5.2%
\$545.8	\$529.5	\$16.3	3.0%
358.1	351.3	6.8	1.9%
145.4	120.8	24.6	16.9%
270.3	261.3	9.0	3.3%
63.2	63.2	0.0	-0.1%
14.4	15.2	-0.9	-6.0%
8.3	8.3	0.0	0.5%
128.1	138.6	-10.4	-8.1%
71.0	79.7	-8.7	-12.3%
68.7	40.0	28.7	41.8%
\$1,673.3	\$1,607.9	\$65.4	3.9%
\$22.6	\$0.6	\$22.0	

Note: Use of decimals may result in rounding differences.

Change in Fringe Benefits

We continue to be grateful to the Governor, the Office of Policy and Management, and the General Assembly for continuous investment in UConn Health. This state budget also incorporates a budget-neutral element related to employee fringe benefit costs. We want to express our sincere gratitude to the Governor and General Assembly for making this change.

- This change in methodology will result in the state funding all retirement costs for all employees and the university funding all non-retirement costs for all employees.
- To accomplish this budget-neutral change, the block grant support for UConn Health will be reduced by \$39.8M.
- The resulting reduction in overall fringe rates means the constituent units of higher education will no longer be required to fund a portion of the state's unfunded liabilities. This change removes any future risk of increased costs of those unfunded liabilities and we are hopeful it will make our faculty even more competitive when applying for externally funded research grants.

FY24 Proposed Spending Plan

UConn Health is presenting a balanced budget for FY2024

	Fiscal Year 2024	Fiscal Year 2023		
	Proposed Budget	Forecast	Variance	% Variance
Revenue and Expense (\$M)				
State Support Salary	\$111.6	\$153.2	-\$41.6	-27.2%
State Support Fringe	0.0	160.7	-160.7	-100.0%
Fringe Benefit Differential	4.5	13.5	-9.0	-66.7%
Additional State Support	86.5	110.4	-23.9	-21.6%
Tuition and Fees	33.4	32.8	0.6	1.8%
Grants & Contracts	122.5	110.7	11.8	10.7%
Interns/Residents	82.8	77.5	5.2	6.8%
Net Patient Revenue	895.0	830.4	64.6	7.8%
Other Revenue	183.0	206.8	-23.7	-11.5%
Total Operating Revenue	\$1,519.2	\$1,695.9	-\$176.7	-10.4%
Personal Services	\$590.5	\$545.8	\$44.7	8.2%
Fringe Benefits	171.9	358.1	-186.2	-52.0%
Temporary/Contractual Support	148.7	145.4	3.2	2.2%
Drugs/Medical Supplies	287.2	270.3	16.9	6.3%
Resident and Fellow house staff	69.0	63.2	5.8	9.2%
Utilities	14.7	14.4	0.4	2.4%
Interest Expense on Debt Service	8.0	8.3	-0.3	-3.6%
Purchased Services	141.8	128.1	13.7	10.7%
Other Expenses	82.4	71.0	11.5	16.2%
Capital Projects/Lease and Debt Payments	27.0	68.7	-41.7	-60.7%
Total Operating Expense	\$1,541.2	\$1,673.3	-\$132.1	-7.9%
Prior Year Unrestricted Fund Balance	\$22.1	-\$22.1		
Excess/(Deficiency)	\$0.0	\$0.5		
Non Operating Expense				
Retirement/Pension expense	210.3	0.0	210.3	100.0%

Note: Use of decimals may result in rounding differences.

State Support

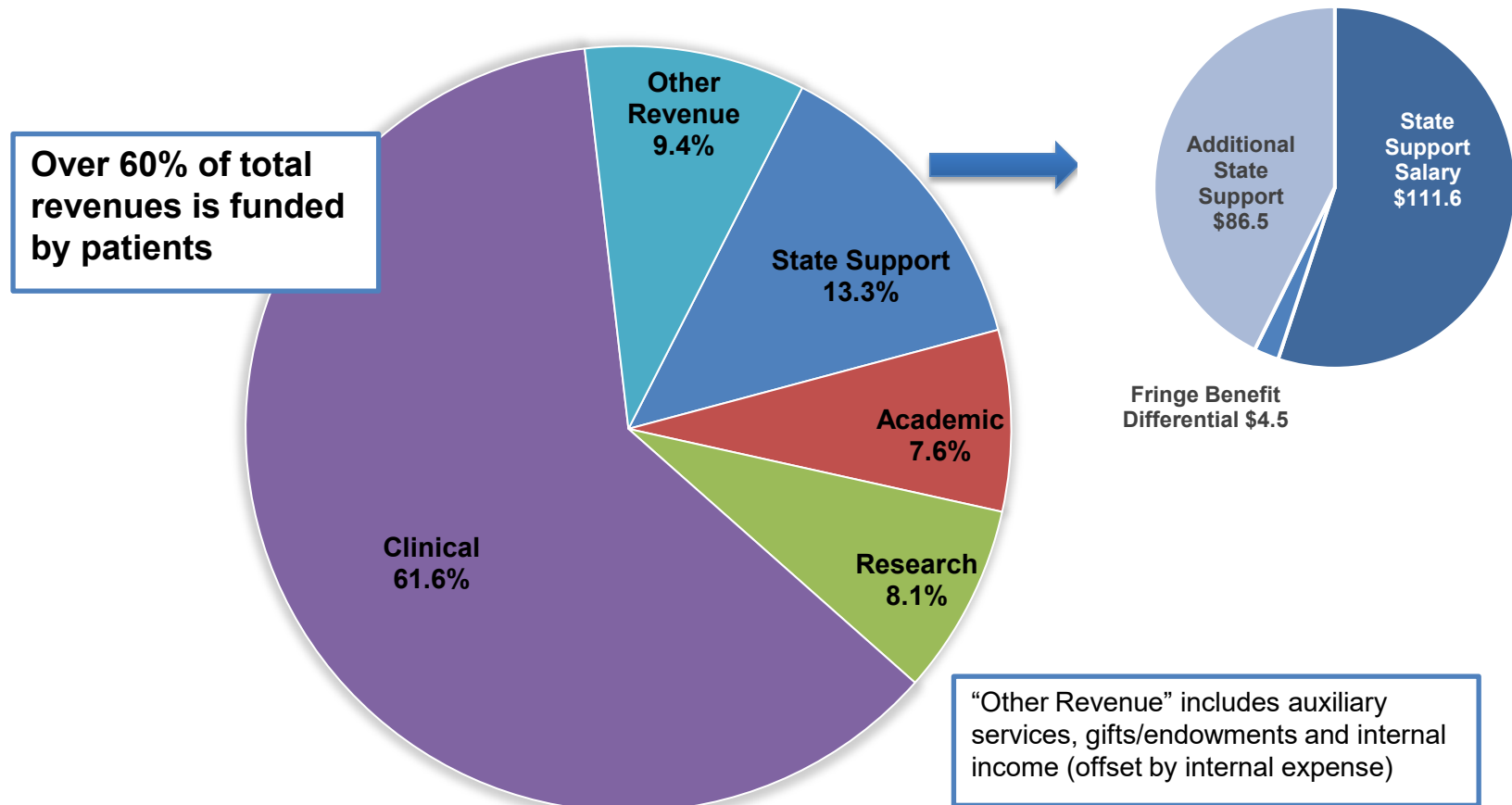
UConn Health is grateful for the generous support provided by the State in FY24. The significant one-time funding in FY24 and FY25 will require UConn Health to implement Financial Improvement Plans over the next biennial budget.

	FY2023	FY2024	FY2025	
<u>State Support Salary</u>				
Operating Expenses	\$ 133.4	\$ 94.3	\$ 94.5	
AHEC	0.4	0.4	0.4	
Block Grant CBI	14.3	16.9	19.2	
27th Payperiod	5.1	-	-	
Total State Support - Salary	\$ 153.2	\$ 111.6	\$ 114.1	
<u>Additional State Support</u>				
Temporary Operating Support - ARPA	\$ 72.7	\$ 51.5	\$ 25.7	
Temporary Operating Support - Carry Forward	37.7	35.0	17.5	
Total Additional State Support	\$ 110.4	\$ 86.5	\$ 43.2	← One-time funds
Total Appropriation	\$ 263.6	\$ 198.1	\$ 157.3	
JDH FB Differential	\$ 13.5	\$ 4.5	\$ 4.3	
In-Kind Fringe*	160.7	-	-	
Total State Support Fringe	\$ 174.2	\$ 4.5	\$ 4.3	
Total State Support	\$ 437.8	\$ 202.6	\$ 161.6	

*New Fringe Methodology - Comptroller covers retirement fringe costs and UCH covers all other fringe costs
Retirement/Pension estimated at \$210.3M

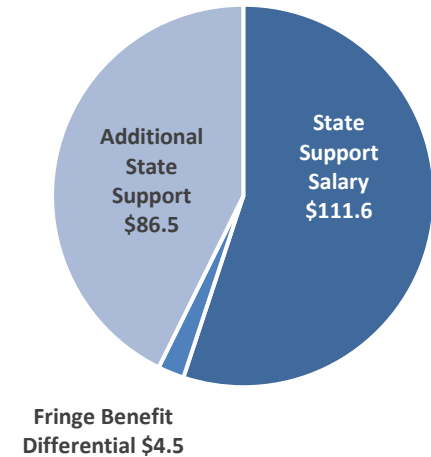
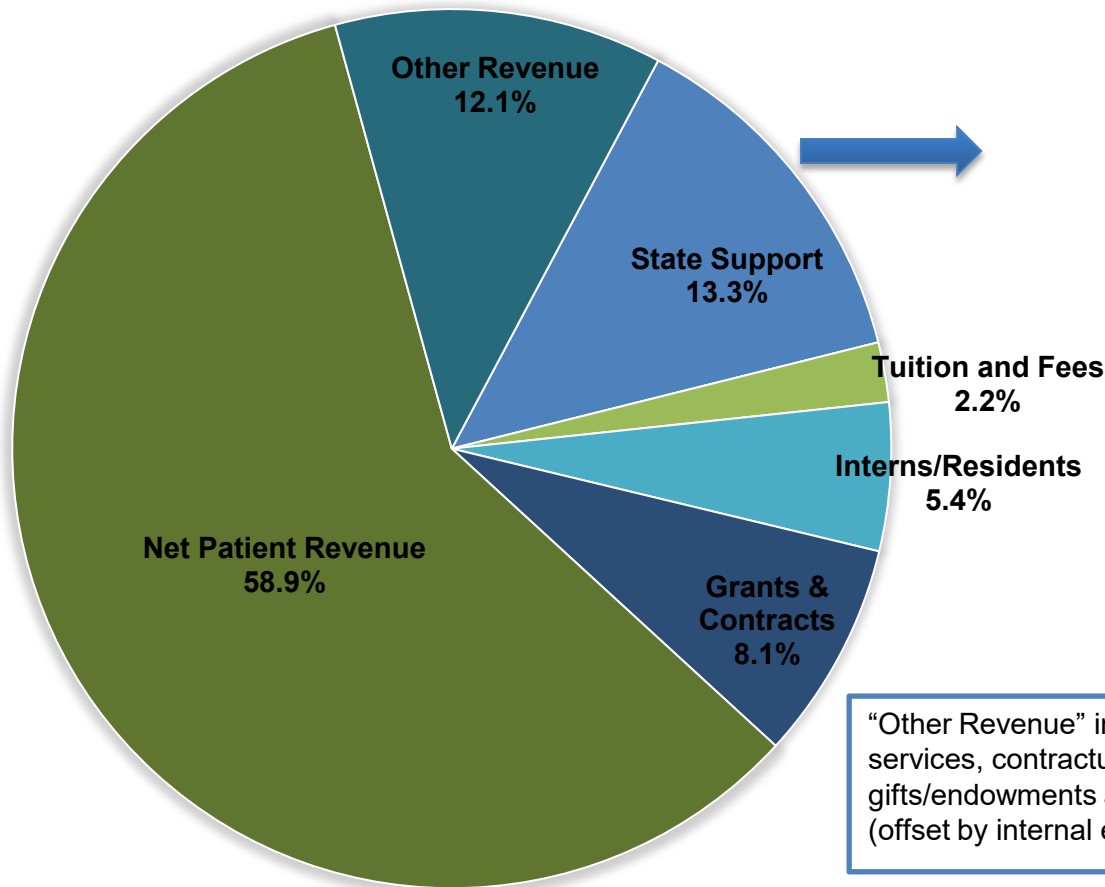
FY2024 Proposed Spending Plan

FY24 Revenue Budget by Source of Funds - \$1,519.2M



FY2024 Proposed Spending Plan

FY24 Revenue Budget - \$1,519.2M

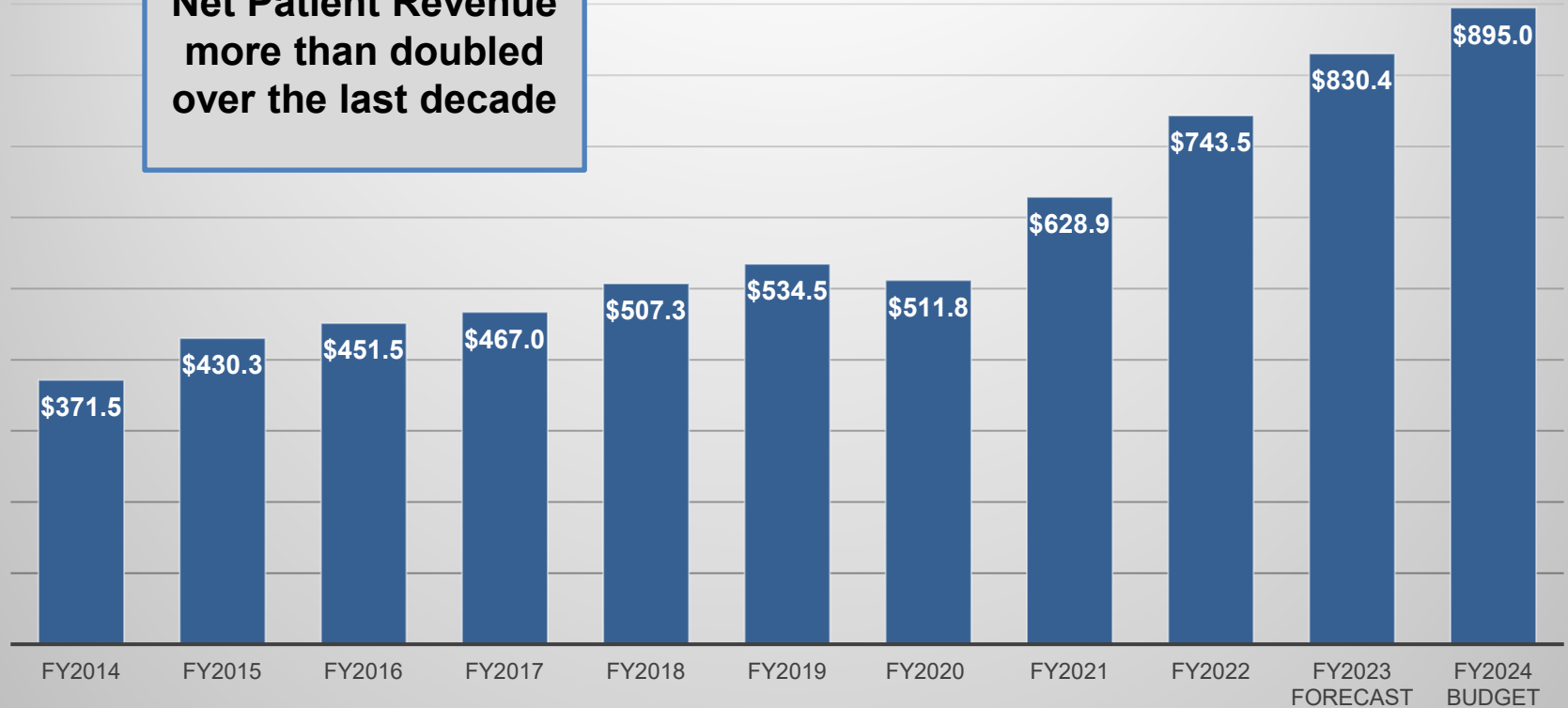


"Other Revenue" includes auxiliary services, contractual external income, gifts/endowments and internal income (offset by internal expense)

Clinical

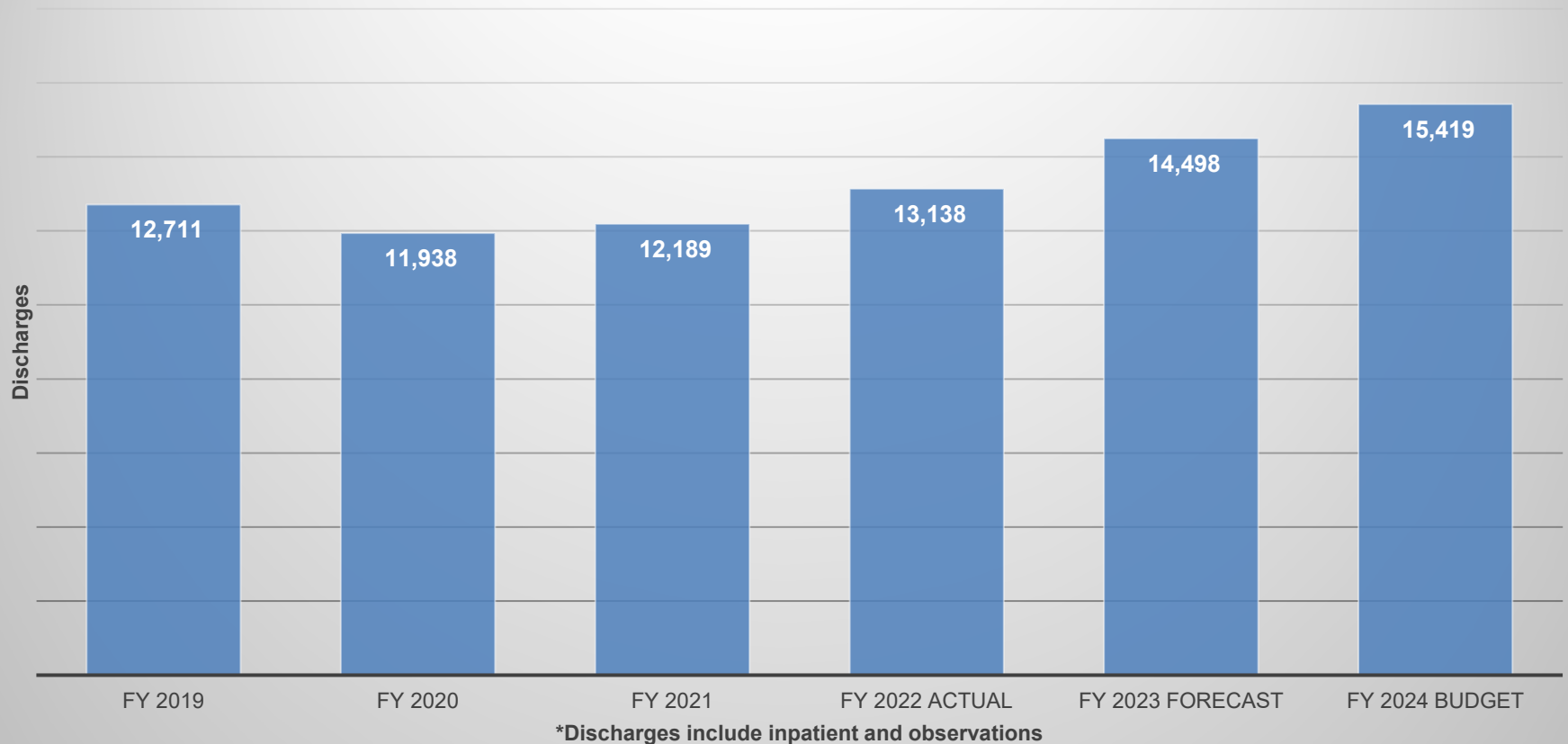
Net Patient Revenue (\$M) (JDH, UMG, Dental Clinics and Specialty Pharmacy)

Net Patient Revenue
more than doubled
over the last decade



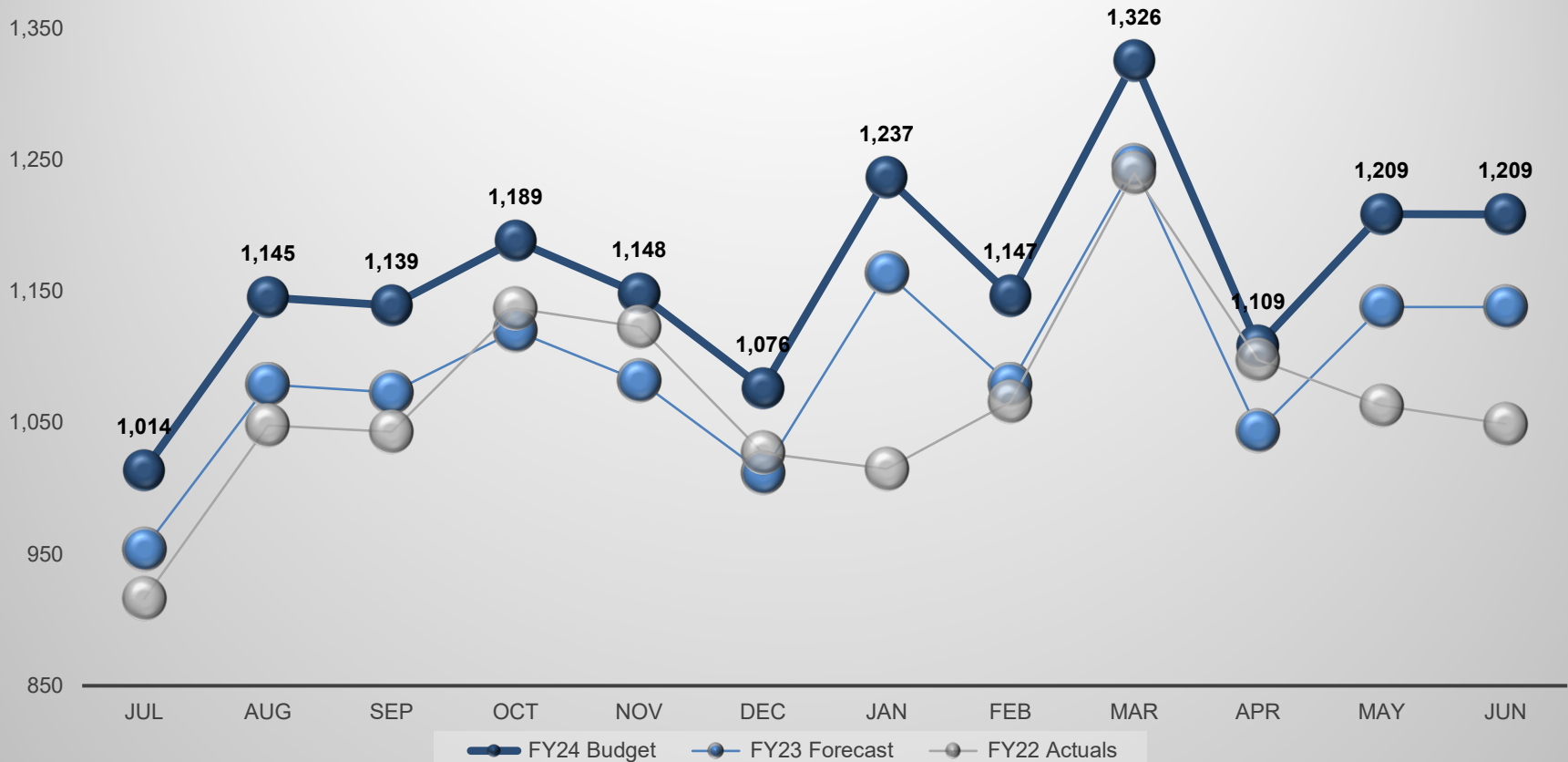
Clinical

John Dempsey Hospital DISCHARGES BY FISCAL YEAR



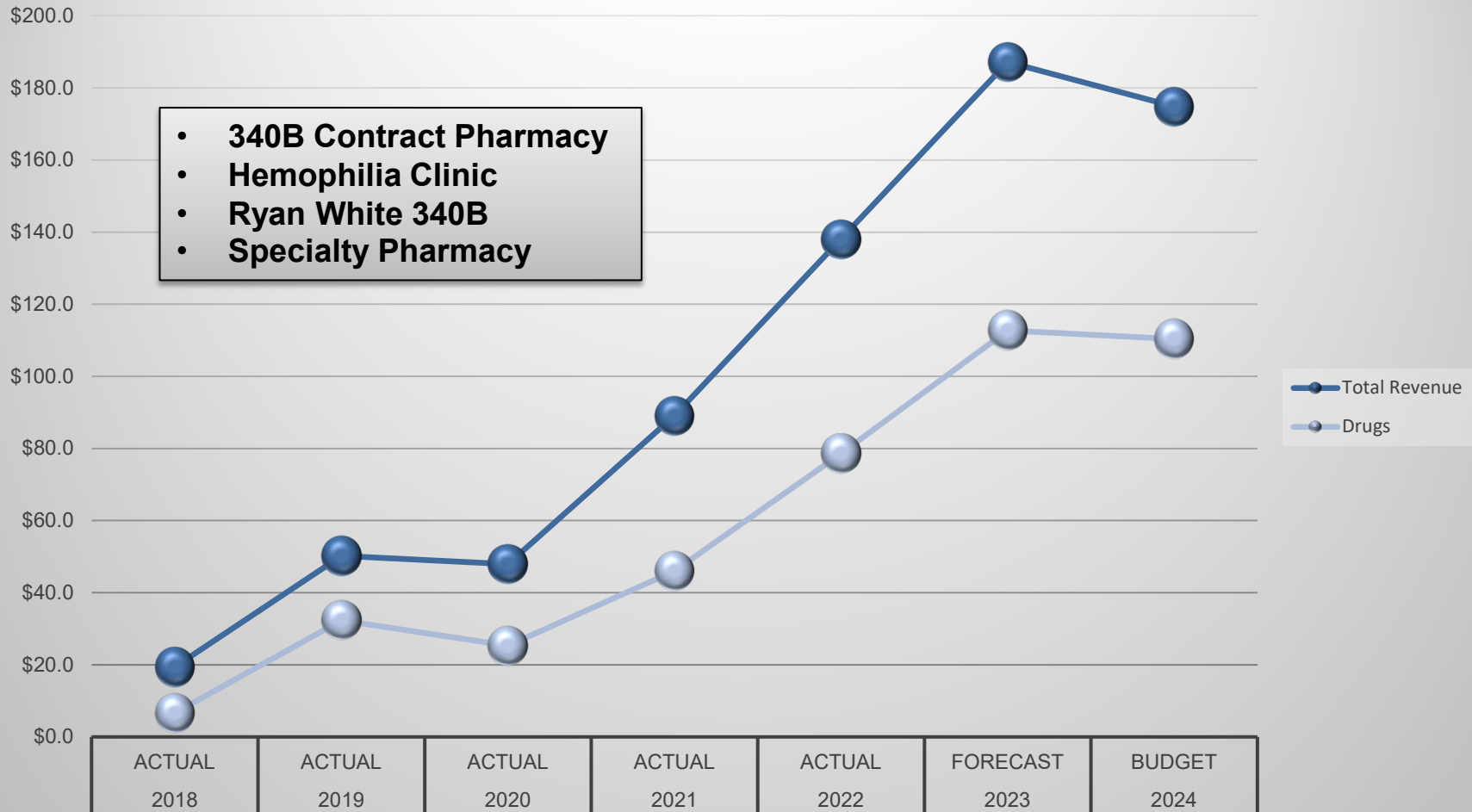
Clinical

Total Surgeries (Main OR and UHSC OR)



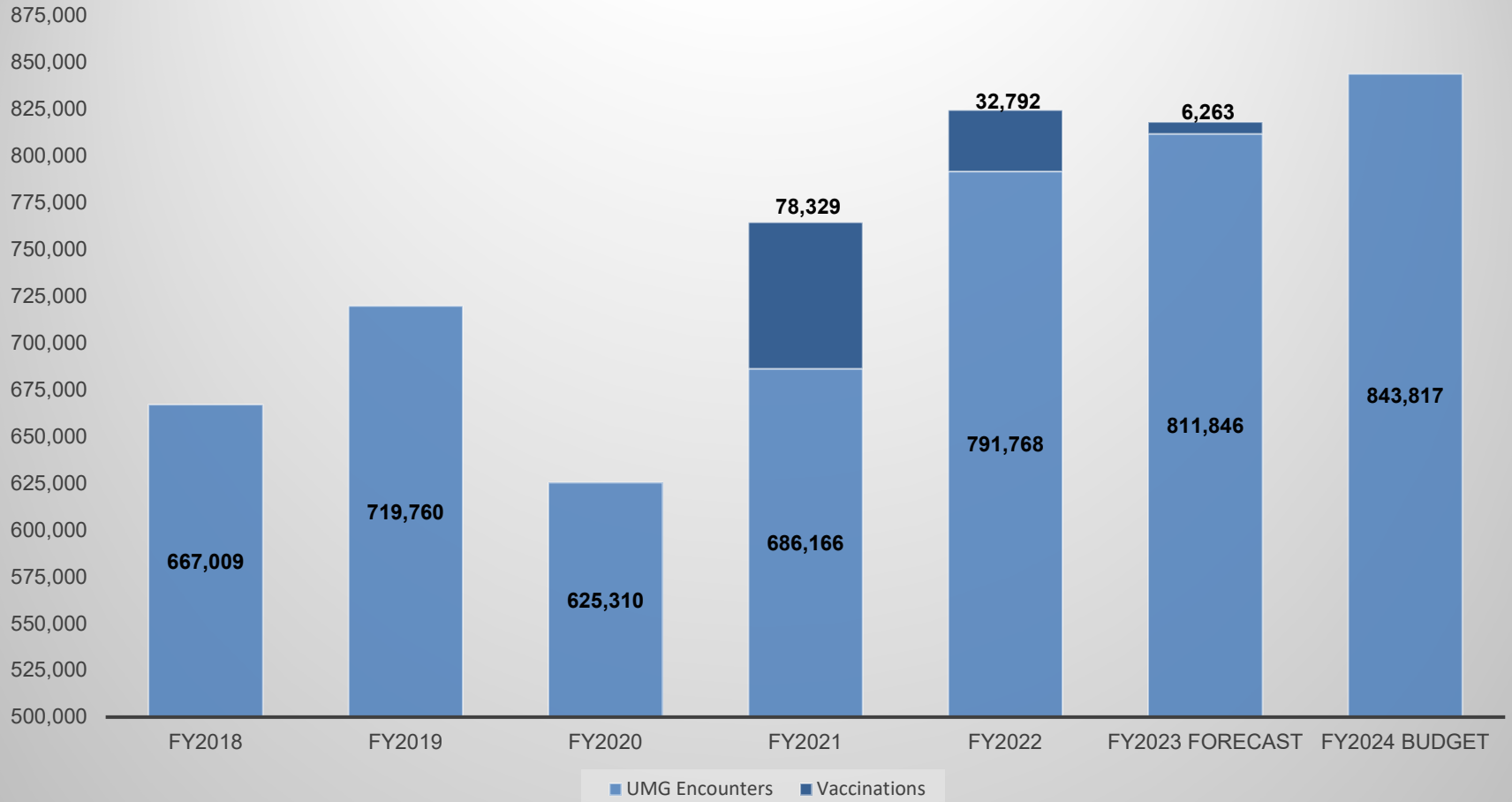
Clinical

Pharmacy Revenues and Drugs (\$M)

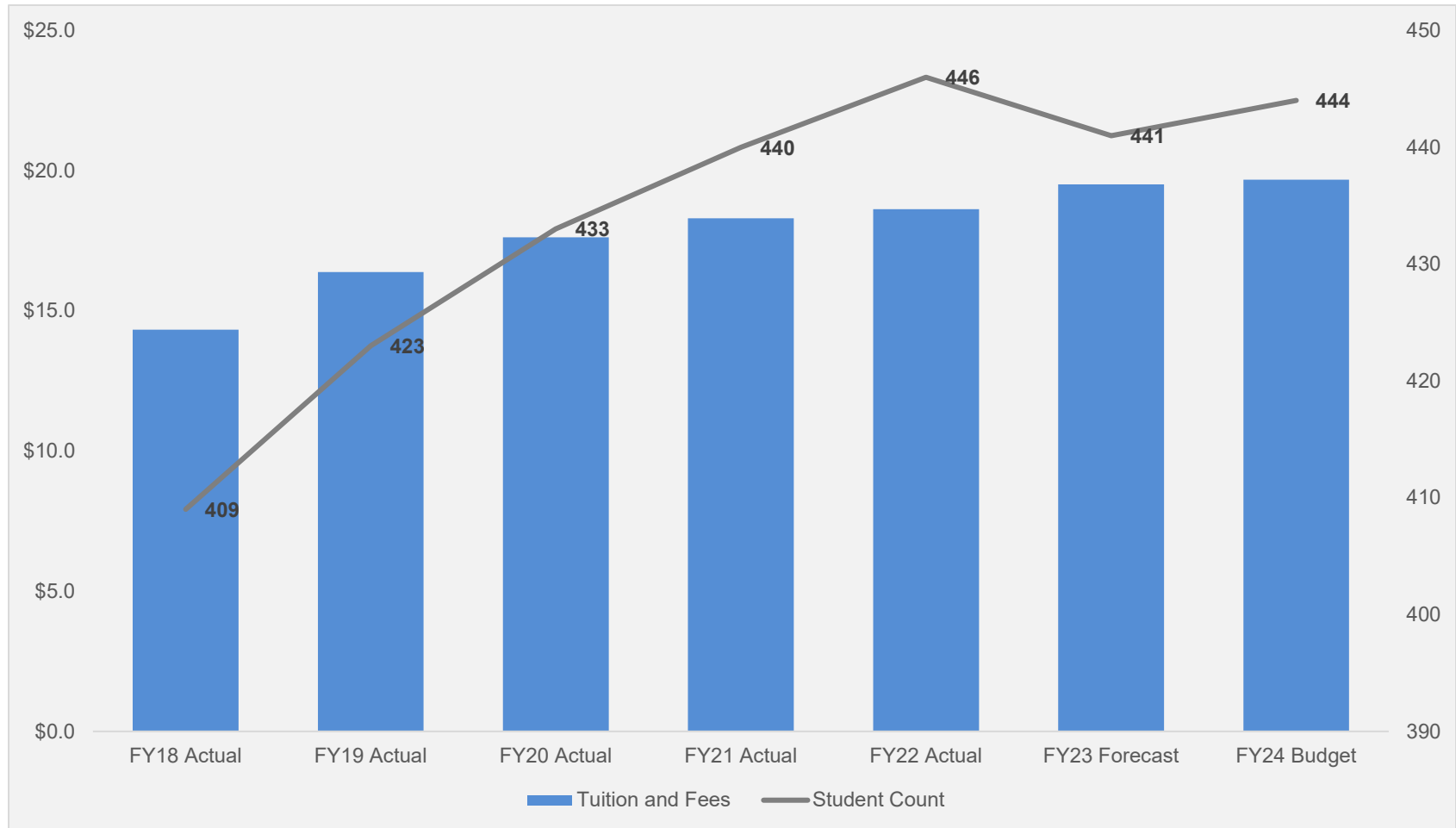


Clinical

UMG Encounters

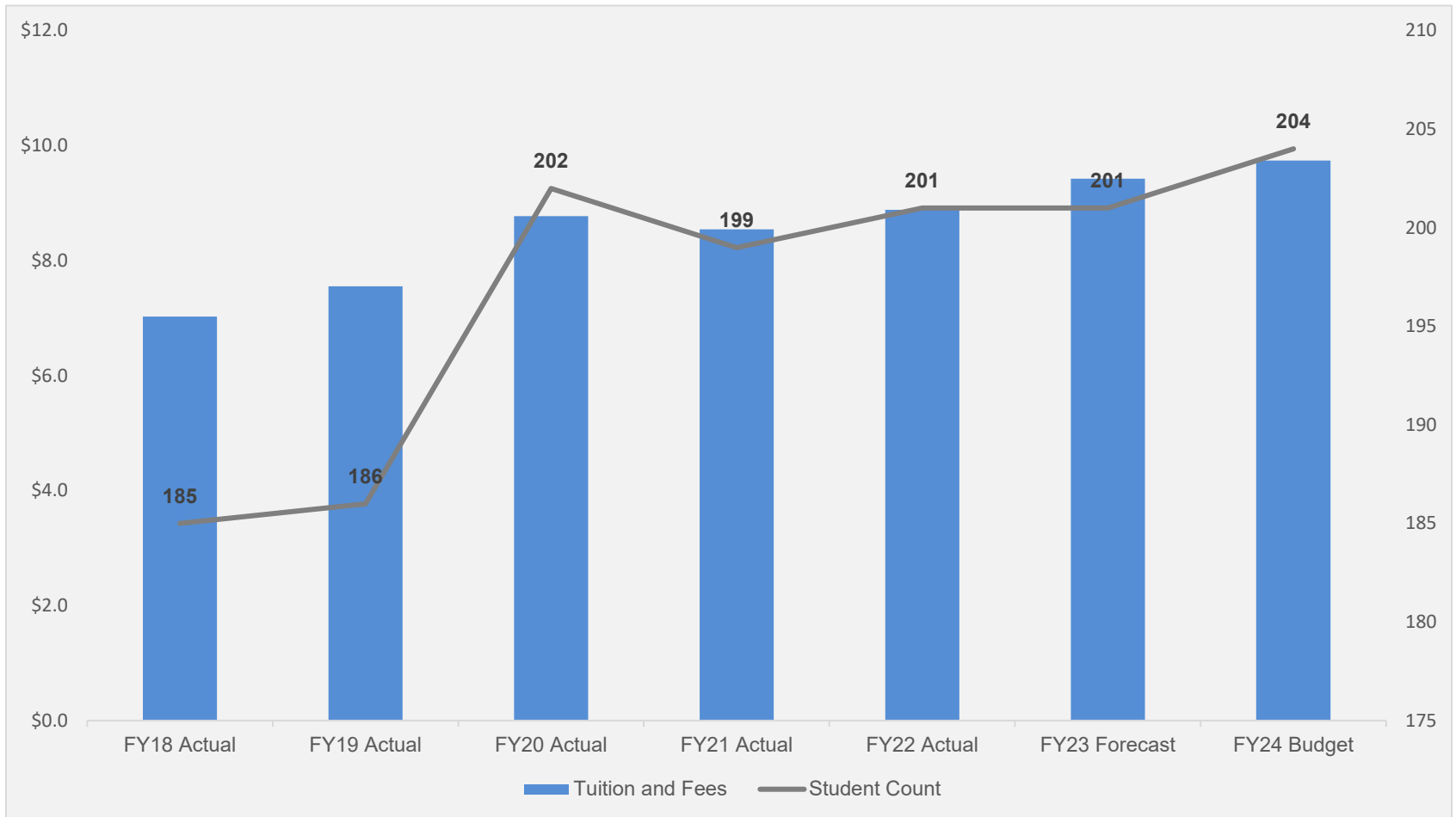


Academic School of Medicine



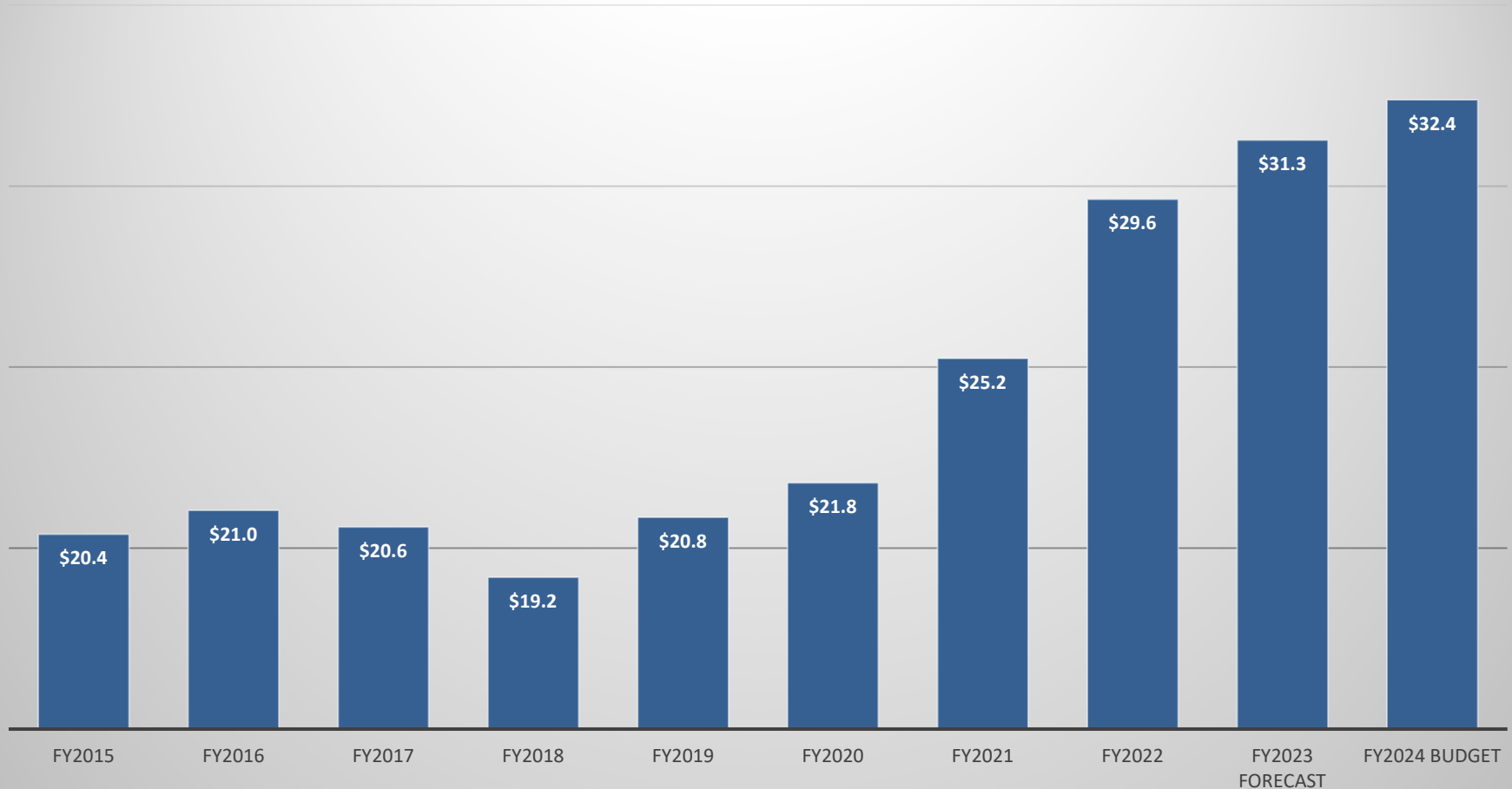
Academic

School of Dental Medicine



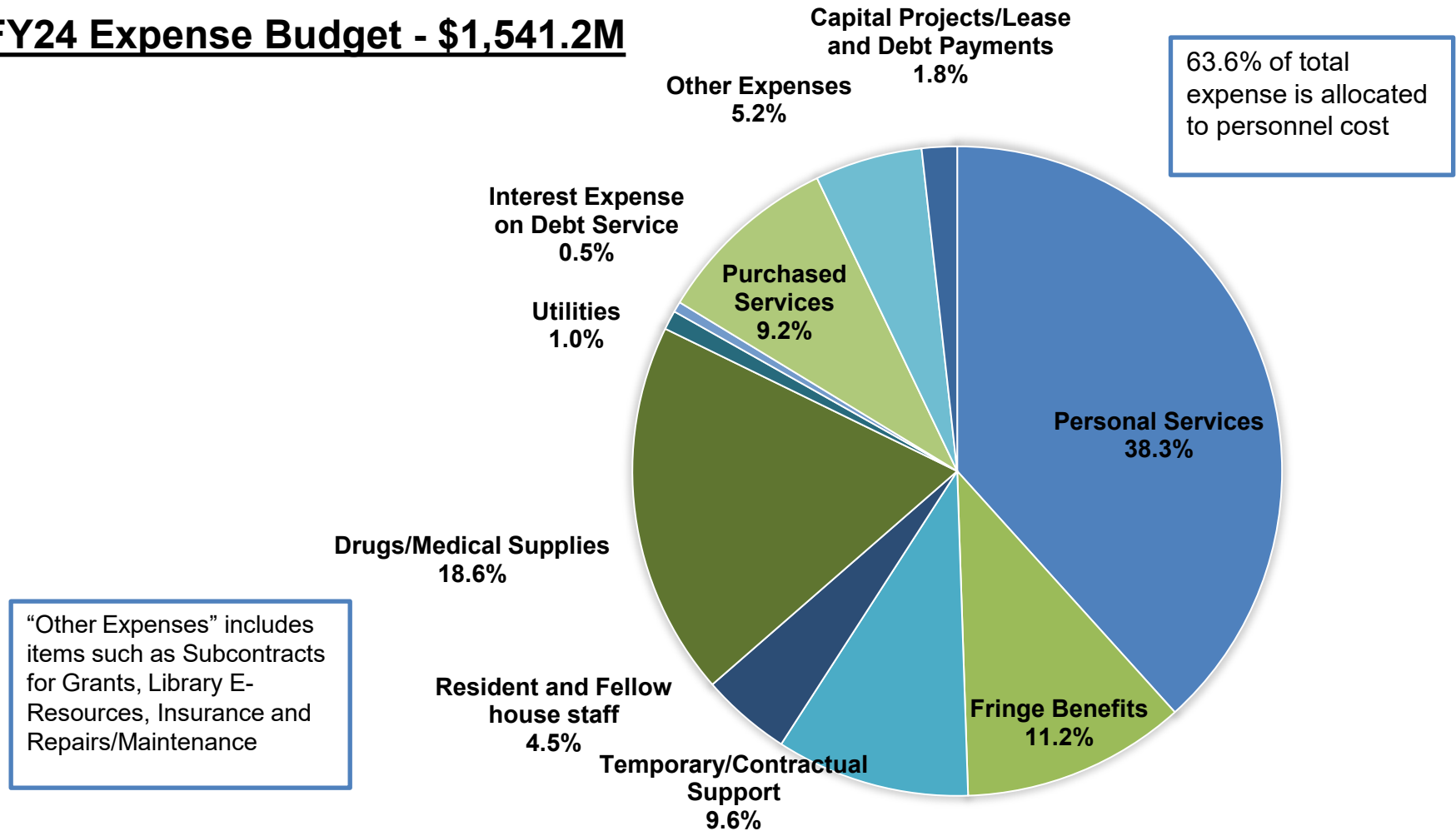
Research

TOTAL F&A Recoveries by Fiscal Year (\$M)



FY2024 Proposed Spending Plan

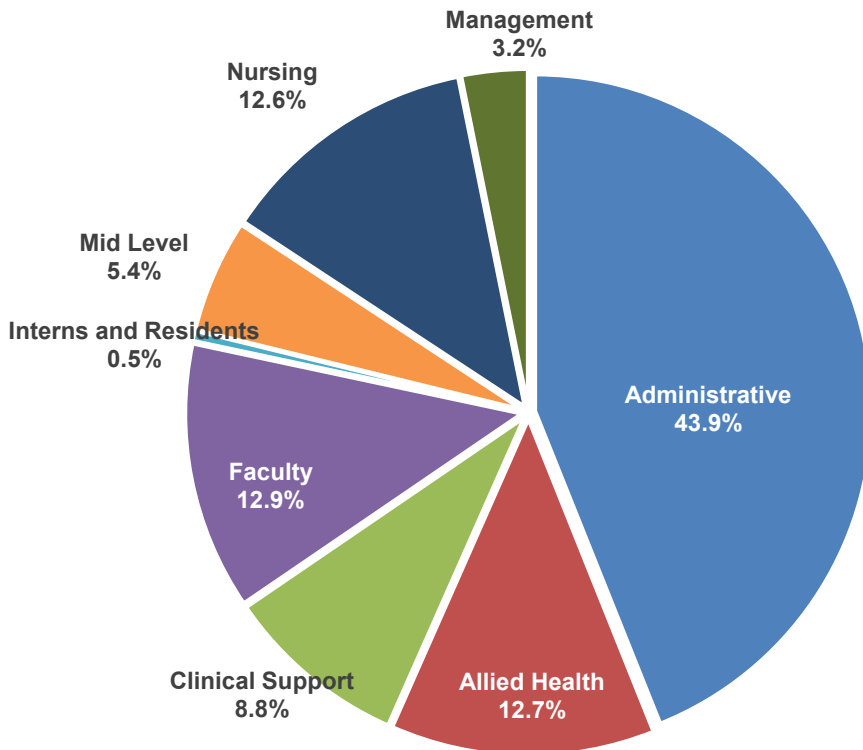
FY24 Expense Budget - \$1,541.2M



FY2024 Proposed Spending Plan

Salary Expense Budget - \$590.5M - 5,416 FTEs

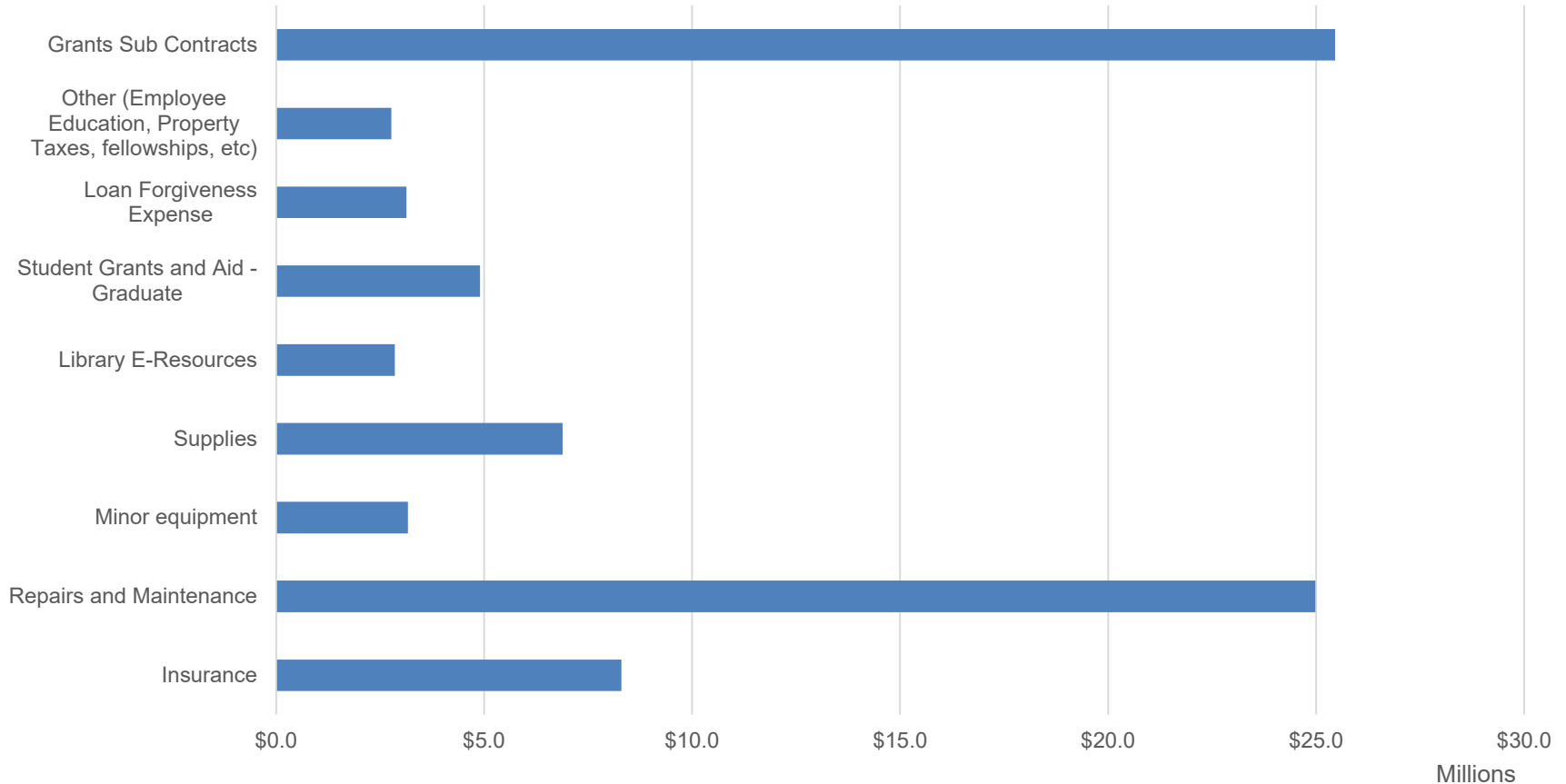
Growth in FY24 salaries is driven by Collective Bargaining increases of 4.5% and faculty/staff hiring due to clinical volume growth.



As part of the Financial Improvement Plan, vacant and new positions are reviewed and approved biweekly by the Position Control Review Committee

FY2024 Proposed Spending Plan

Other Operating Expenses \$82.4M



FY24 Spending Items to Monitor

Staffing

- Employee turnover is greater than historical trends; Overtime, Travel/Temporary Staff, Stipends

Fringe Costs

- New Fringe Benefit methodology - new process and the unknown of how to precisely determine retirement cost amounts

Other Expenses

- Increased inflationary pressures and supply chain shortages, backorders and outages

Patient Revenue

- DSS Supplement/Enhanced payments Federal match
- 340B eligibility and the restriction of 340B pricing by manufacturers in the Contract Pharmacy realm of our 340B program
- Proposed payment reductions and overall shift of services to outpatient

FY 25 Forward

- Our Fiscal Year 2025 forecast leaves UConn Health with a shortfall and will require financial improvement plans to generate new revenues and reduce expenses.

Approval of FY 2024 Spending Plan

Resolution

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a Spending Plan for Fiscal Year 2024 in the amount of \$1,541.2 million for UConn Health.

UConn HEALTH

June 12, 2023

TO: Members of the Board of Directors

FROM: Bruce T. Liang, MD
Interim Chief Executive Officer
Dean UConn School of Medicine

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
UConn and UConn Health

RE: Fiscal Year 2024 Spending Plan for UConn Health

RECOMMENDATION:

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a spending plan for Fiscal Year 2024 in the amount of \$1,541.2 million for UConn Health.

RESOLUTION:

“Be it resolved that the Board of Directors endorses and recommends that the University Board of Trustees approve the Fiscal Year 2024 spending plan in the amount of \$1,541.2 million for UConn Health.”

BACKGROUND:

The FY24 spending plan includes \$1,519.2 million of revenue, including estimated state support of \$202.6 million, plus \$22.1 million of unrestricted fund balances from FY23 operations, to cover \$1541.2 million in expenses.

The General Assembly has approved an FY24 budget that includes a block grant of \$111.6 million for UConn Health. It also includes additional one-time state operating support and fringe benefit differential funds of \$91 million. We are grateful to the Governor and General Assembly for their continued support of UConn Health.

UConn Health will continue to manage its budget closely monitoring State support, clinical volume and operating costs. We will also continue to focus on providing excellent patient care, protecting academic excellence, and supporting the research mission.

UConn Health Center

	Fiscal Year 2024
	Proposed Budget
Revenue and Expense (\$M)	
State Support Salary	\$111.6
State Support Fringe	0.0
Fringe Benefit Differential	4.5
Additional State Support	86.5
Tuition and Fees	33.4
Grants & Contracts	122.5
Interns/Residents	82.8
Net Patient Revenue	895.0
Other Revenue	183.0
Total Operating Revenue	\$1,519.2
Personal Services	\$590.5
Fringe Benefits	171.9
Temporary/Contractual Support	148.7
Drugs/Medical Supplies	287.2
Resident and Fellow house staff	69.0
Utilities	14.7
Interest Expense on Debt Service	8.0
Purchased Services	141.8
Other Expenses	82.4
Capital Projects/Lease and Debt Payments	27.0
Total Operating Expense	\$1,541.2
Prior Year Unrestricted Fund Balance	\$22.1
Excess/(Deficiency)	\$0.0
Non Operating Expense	
Retirement/Pension expense	210.3

Note: Use of decimals may result in rounding differences.

Fiscal Year 2024 Capital Budget Spending Plan

FY24 Capital Budget Spending Plan

State GO Bonds	
Deferred maintenance, code compliance and infrastructure improvements	30.0
System telecommunications infrastructure upgrades, improvements and expansions	3.0
Equipment, library collections and telecommunications	10.0
Total State GO Bonds	\$43.0
UConn Health Operating Funds*	
Campus Renovations	12.0
Clinical Equipment	12.0
Deferred Maintenance	3.1
Information Technology Security and equipment	13.0
Revenue Growth Investment	12.0
Research Capital Use Allowance	8.1
Other/Contingency	1.3
Total UConn Health Operating Funds	\$61.5
Grand Total FY24 Capital Budget	\$104.5

*Categories/Projects may be redistributed based on UConn Health Capital Prioritization

Approval of FY 2024 Capital Budget Spending Plan

Resolution

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a capital budget of \$104.5 million, for Fiscal Year 2024, which is comprised of \$43.0 million of State GO bond funds, and \$61.5 million of UConn Health Operating funds.

UConn HEALTH

June 12, 2023

TO: Members of the Board of Directors

FROM: Bruce T. Liang, MD
Interim Chief Executive Officer
Dean, UConn School of Medicine

Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance and Chief Financial Officer
UConn and UConn Health

RE: Fiscal Year 2024 Capital Budget Spending Plan for UConn Health

RECOMMENDATION:

That the UConn Health Board of Directors endorse and recommend that the University Board of Trustees approve a capital budget spending plan of \$104.5 million for Fiscal Year 2024, which is comprised of \$43 million of State GO bond funds and \$61.5 million of UConn Health Operating funds.

RESOLUTION:

“Be it resolved that the Board of Directors endorses and recommends that the University Board of Trustees approve a capital budget spending plan in the amount of \$104.5 million for Fiscal Year 2024 for UConn Health.”

BACKGROUND:

In order to manage all capital fund sources in a strategic and transparent manner, UConn Health is proposing an all funds capital budget for approval.

The proposed capital budget spending plan for FY24 of \$104.5 million is comprised of \$43 million of State GO bond funds, and \$61.5 million of UConn Health Operating funds. The following chart provides the proposed capital budget spending plan. These categories/projects may be redistributed based on UConn Health need and prioritization.

UConn Health FY24 Capital Budget Spending Plan

State GO Bonds		
Deferred maintenance, code compliance and infrastructure improvements		30.0
System telecommunications infrastructure upgrades, improvements and expansions		3.0
Equipment, library collections and telecommunications		10.0
Total State GO Bonds		\$43.0
UConn Health Operating Funds		
Campus Renovations		12.0
Clinical Equipment		12.0
Deferred Maintenance		3.1
Information Technology Security and equipment		13.0
Revenue Growth Investment		12.0
Research Capital Use Allowance		8.1
Other/Contingency		1.3
Total UConn Health Operating Funds		\$61.5
Grand Total FY24 Capital Budget		\$104.5

SCHOOL OF MEDICINE REPORT

Board of Directors

June 12, 2023

Bruce T. Liang, MD, FACC, Dean

And

Anthony Vella, PhD, Senior Associate Dean for Research
Planning and Coordination

Update on SOM Recruitment of Faculty/Faculty Leadership

- **Linda Sprague Martinez Ph.D.** from Brandeis will join as the new director of the Health Disparities Institute.
 - Currently associate professor of Macro Practice at Boston University and is nationally recognized for community-engaged research and action approaches to improve living environments and health of communities.
 - Dr. Sprague Martinez is an NIH-funded scientist who co-directs the NIH-funded Clinical Translational Science Institute Community Engagement Program at BU School of Medicine.
- **Danielle Rux Ph.D.** from University of Michigan, joins as tenure-track assistant professor of Orthopedics and Musculoskeletal Institute as an expert on articular cartilage.
 - Currently at Children's Hospital of Philadelphia Research Institute, University of Pennsylvania School of Medicine
 - Dr. Rux will bring her NIH K99/R00 grant to further develop the cartilage research program

Update on SOM Recruitment of Faculty Leadership

- **Benjamin Sinder** Ph.D. from University of Michigan joins as assistant professor of Orthopedics and Musculoskeletal Institute as an expert on spine and rib cage deformities. Currently at Children's Hospital of Philadelphia Research Institute, University of Pennsylvania School of Medicine as director of the Wyss/Campbell Center for Thoracic Outlet Syndrome.
- **US News update:** Our School's national ranking in research has moved up **eight** spots to No. **53** among all **180** medical schools ranked nationwide and we are No. **27** in research among all public medical schools. Our Diversity Index ranking is now No.21 (up from No. 23) among all public medical schools and No. 33 (up from 35) among all private and public schools. Also, at No. 49 our medical school remains in the top 50 in primary care among public medical schools (down a bit from No. 43 due to a change in U.S. News' methodology).

Location: WebEx
Present (Voting): A. Bessette, M. Boxer, B. Cole-Johnson

Mr. Bessette called the meeting to order at 8:30 a.m.

1. Public Comment

There was no public comment.

2. Chair's Remarks

2.1 Mr. Bessette welcomed everyone to the meeting.

2.2 Approval of Minutes

2.2.1 ***In a motion duly made and seconded, the Committee approved the minutes of December 5, 2022.***

3. Financial Reports and Updates

3.1 Results of Operations: January 31, 2023

Mr. Geoghegan reviewed the key financial results through January 31, 2023, reporting a \$1.9M favorable variance to the budget, driven by consistent volumes across all clinical activity and state support on in-kind fringe benefits. Institutional support remains right on budget and Research is 7.3M favorable but expects this variance to reduce in the coming months due to the timing of payments and subcontract awards. Still, we are confident research activity will remain positive to budget this fiscal year. The Schools of Medicine and Dental Medicine are also reporting a positive variance primarily due to the faculty budget line below budget, which is only a one-time saving. Travel and conference expenditures are trending below budget for added savings.

3.2 Fiscal Year 2024-2025 Budget Update

Mr. Geoghegan reviewed the state operating support since FY 19 through current FY 24 and FY25 requests that include a breakdown by block grant, legacy and fringe support, the 22 SEBAC agreement, as well as one-time sources such as COVID-19 support. In FY 24 the Governors proposed support falls \$156.3 M short of our requests and in FY 24 \$195.6.

4. Items Needing Approval

Contracts/PO's/Amendments \$1 million – J. Geoghegan

4.1 Contracts > \$1,000,000 [F]

- 4.1.1 AMN Leadership Solutions Inc.
- 4.1.2 Becton, Dickinson & Co.
- 4.1.3 Capital Area Consortium
- 4.1.4 Capital Area Consortium
- 4.1.5 Cardinal Health Inc.
- 4.1.6 Caremark LLC
- 4.1.7 Central Admixture Pharmacy Services Inc.
- 4.1.8 Ciox Health LLC
- 4.1.9 Courier Express Inc.
- 4.1.10 Dialysis Clinic Inc.
- 4.1.11 Fisher Scientific Company
- 4.1.12 Hologic Sales and Service LLC
- 4.1.13 Howmedica Osteonics Corporation
- 4.1.14 Howmedica Osteonics Corporation

- 4.1.15 InSight Health Corporation
- 4.1.16 Integrated Anesthesia Associates
- 4.1.17 Johnson Controls Inc
- 4.1.18 Johnson Controls Inc
- 4.1.19 Olympus America Inc.
- 4.1.20 Philips Healthcare
- 4.1.21 ProHealth Pharmacy Solutions LLC, d subsidiary of CarepathRX
- 4.1.22 Savista LLC
- 4.1.23 Siemens Medical Solutions USA Inc.
- 4.1.24 Unum Life Insurance Company
- 4.1.25 Wellpartner LLC
- 4.1.26 Federation for Children with Special Needs
- 4.1.27 The Jackson Laboratory

4.2 Leases [F]

- 4.2.1 1137-1145 West Street, LLC
- 4.2.2 21 South Road LLC
- 4.2.3 Farmington Exchange LLC
- 4.2.4 Day Kimball Medical Group Inc.
- 4.2.5 Woodstock Academy

4.3 Project Budgets [F]

- 4.3.1 Project Budget for the UConn Health HIM Workplace Improvements
(Final: \$763,000)
- 4.3.2 Project Budget for the UConn Health Transitional Nursery Renovation
(Design: \$1,800,000)
- 4.3.3 Project Budget for the UConn Health 16 Munson Road Parking Lot Paving
(Revised Final: \$1,615,000)
- 4.3.4 Project Budget for the UConn Health Tomotherapy Unit Replacement
(Planning: \$5,220,000)

In a motion duly made and seconded, the Committee approved agenda items 4.1, 4.2 and 4.3 as described in detail in the board materials beginning on page 8.

5. Updates and Informational Items

- 5.1 Contracts to \$999,999
- 5.2 Personnel List

Other informational items may be found in the package beginning on page 82.

With no further business, the Finance Subcommittee meeting was adjourned at 9:15 am

Respectfully submitted,



Jeffrey P. Geoghegan, CPA
Executive Vice President for Finance
UConn and UConn Health

UConn Health Board Finance Subcommittee June 12, 2023
CONTRACTS (OTHER THAN REAL ESTATE LEASES) AND PURCHASE ORDERS OF \$500K TO \$999,999
INFORMATIONAL ITEMS

No.	Contractor	SMBE?	PO/Contract Number	Contract Type	Total Amount	Term	Fund Source	Dept./Individual Sponsor (Business Owner)	Expense (E) Revenue (R)	Description	Sourcing
1	Oregon Social Learning Center	No	P0545900 UCHC7-145884197-A3	Amendment	\$639,565	4/1/21 - 2/29/24	Grant-Federal	Kristyn Zajac, Assistant Professor of Medicine	E	Subaward for collaboration on the project entitled, "Enhancing Substance Use Treatment Services to Decrease Dropout and Improve Outpatient Treatment Utilization in Emerging Adults." This amendment provides additional funding of \$184,392 to the period of performance ending 2/29/2024.	Collaborative Grant (pass-through)
2.	University of Michigan	No	P0592236 UCHC7-159078491-A1	Amendment	\$515,094	4/1/21 - 1/31/24	Grant-Federal	Ivo Kalajzic, Associate Professor of Reconstructive Sciences	E	Subaward for collaboration on the project entitled, "Notch signaling and Bone Fracture Healing." This amendment provides additional funding of \$241,731 to the period of performance ending 1/31/2024.	Collaborative Grant (pass-through)
3	Brigham & Women's Hospital	No	P0498677 UCHC7-133607910-A4	Amendment	\$607,495	11/1/19 - 8/31/23	Grant-Federal	Ali Tamayol, Associate Professor of Biomedical Engineering	E	Subaward for collaboration on the project entitled, "Micro engineered scaffolds carrying patient-specific cells and growth factors for treatment of volumetric muscle loss." This amendment provides additional funding of \$5,833.73 to the period of performance ending 8/31/2023.	Collaborative Grant (pass-through)
4	CT Department of Public Health	No	Fund 602376	Amendment	\$827,770	3/1/19 - 9/29/23	Grant-Federal	Sarakei Wakai, Assistant Professor Medicine	R	The amendment adds \$40,000 of additional funds for the period of 9/30/22 - 9/29/23 to support evaluation services and evaluation deliverables for CT DPH's CDC cooperative agreement CT SPAN/1807.	Collaborative Grant (pass-through)
5	Sarazin General Contractors	Yes	P0625515 UCHC-170707587	New	\$509,400	4/28/23 - 9/30/23	Capital Project	Richard Spash, Project Manager 2 Campus Planning	E	UConn Health is renovating approximately 3,500 square feet in the Health Information Management (HIM) department located on the ground floor of the Clinic Building.	Bid
6	O&G Industries Inc	No	P0622076 UCHC-167369515	New	\$710,849	4/3/23 - 8/31/23	Capital Project	Richard Spash, Project Manager 2 Campus Planning	E	UConn Health will be renovating approximately 1000 square feet in the Psychiatric Inpatient Unit Connecticut Tower on the first-floor space located at UConn Health.	Bid
7	STERIS Corporation	No	P0620500	PO	\$989,784	One time purchase	Capital Project	Richard Spash, Project Manager 2 Campus Planning	E	Provide new Central Sterile equipment as part of project #21-034 Central Sterile Renovation.	GPO/Consortium
8	Nihon Kohden America Inc	No	P0620193	PO	\$530,827	One time purchase	Capital Project	Ken Blier, Director Clinical Engineering	E	Replacement of 11 CNS Central Patient Monitoring System Stations.	GPO/Consortium

UNIVERSITY OF CONNECTICUT HEALTH CENTER

PERSONNEL LIST

JUNE 2023

ACTIONS FOR INFORMATION

What follows is a list of actions taken by the Executive Vice-President for Health Affairs under the authority delegated to him by the Board for the period January 27, 2023 through May 4, 2023. This list is presented to the Members of the UCH Board of Directors FOR INFORMATION at the meeting of June 12, 2023.

Leaves of Absence

1. Aiello, Judy, Physical Therapist 2, Department of Rehabilitation Services - Inpatient, medical leave with pay for the period March 6, 2023 through March 19, 2023.
2. Almeida, Patricia L., Nurse Practitioner, Department of Endocrinology, medical leave with pay for the period March 31, 2023 through April 18, 2023.
3. Amato, Mary E., Clinical Practice Manager 2, Department of UMG - Administration, medical leave with pay for the period March 30, 2023 through April 16, 2023.
4. Anderson, Patricia R., Executive Assistant, Department of Neag Cancer Center, medical leave with pay for the period April 4, 2023 through May 1, 2023.
5. Arafat, Mohammod, Assistant Professor/Clinical, Department of General Medicine, family leave with pay for the period March 9, 2023 through March 23, 2023.
6. Arcari-Couture, Jill M., Nurse Practitioner, Department of UMG - Orthopedics, medical leave with pay for the period April 19, 2023 through June 5, 2023.
7. Baker, Emily S., Social Worker 2, Department of Neag Cancer Center, medical leave with pay for the period April 3, 2023 through May 15, 2023.
8. Baron, Barbara B., Nurse Practitioner, Department of Medicine 3 Unit, medical leave with pay for the period February 6, 2023 through February 27, 2023.
9. Begey, Carrie T., Administrative Program Coordinator, Department of Psychiatry, maternity leave with pay for the period March 23, 2023 through May 17, 2023, family leave with pay for the period May 18, 2023 through June 20, 2023 and family leave without pay for the period June 21, 2023 through August 1, 2023.
10. Belnavis-Garvey, Debbie-Ann M., Human Resources Specialist 2, Department of Human Resources Administration, medical leave with pay for the period March 17, 2023 through April 5, 2023.

UNIVERSITY OF CONNECTICUT HEALTH CENTER
PERSONNEL LIST
ACTIONS FOR INFORMATION
JUNE 2023

Leaves of Absence continued

11. Bernier, Patricia R., Quality Assurance Specialist, Department of Clinical Effectiveness Administration, medical leave with pay for the period March 17, 2023 through May 15, 2023.
12. Bochicchio, Beth A., Business Services Manager, Department of Facilities Management Administration, medical leave with pay for the period February 6, 2023 through February 19, 2023.
13. Bordonaro, Ashley L., Clinical Patient Navigator, Department of UMG – Population Health, medical leave with pay for the period April 4, 2023 through April 24, 2023.
14. Burnham, Paul J., Biomedical Technician 2, Department of Clinical Engineering, medical leave with pay for the period February 22, 2023 through April 9, 2023.
15. Cassineri, Cathy A., Clinical Coordinator 2, Department of Cardiology, family leave with pay for the period April 7, 2023 through April 21, 2023.
16. Chasse, Jodi C., Supervising Accountant, Department of Patient Financial Services, medical leave with pay for the period February 27, 2023 through March 5, 2023.
17. Chasse, Teri A., Benefits Manager, Department of Human Resources Administration, medical leave with pay for the period April 19, 2023 through May 3, 2023.
18. Cirullo, Anne Marie C., Administrative Program Coordinator, The Cato T. Laurencin Institute, medical leave with pay for the period February 22, 2023 through March 8, 2023.
19. Clay, Keva M., Healthcare Data Analyst, Department of Clinical Effectiveness Administration, family leave with pay for the period April 10, 2023 through May 8, 2023.
20. Coburn, Tracy L., DM Sonography Technologist 2, Department of Ultrasound, medical leave with pay for the period March 21, 2023 through April 3, 2023.
21. Dauphinee, Ewelina M., Clinical Coordinator 2, Department of UMG–Call Center, family leave with pay for the period February 17, 2023 through April 10, 2023 and family leave without pay for the period April 11, 2023 through April 16, 2023.
22. Duguay, Nicole M., Nurse Practitioner, Department of N.N.I.C.U. Unit, medical leave with pay for the period February 16, 2023 through March 4, 2023.

UNIVERSITY OF CONNECTICUT HEALTH CENTER
PERSONNEL LIST
ACTIONS FOR INFORMATION
JUNE 2023

Leaves of Absence continued

23. Falotico, Katharine O., Infection Control Specialist 2, Department of Epidemiology, medical leave with pay for the period March 3, 2023 through March 19, 2023.
24. Faraday, Trisha A., Application Architect, Department of IT Clinical Systems, medical leave with pay for the period April 6, 2023 through May 3, 2023.
25. Fasano, Tiffany L., Diagnostic Radiologic Technician, Department of Radiology, maternity leave with pay for the period March 30, 2023 through May 3, 2023, maternity leave without pay for the period May 4, 2023 through May 24, 2023 and family leave without pay for the period May 25, 2023 through January 7, 2024.
26. Fontaine, Barbara A., Practice Relations Liaison, Department of Strategy and Business Development, medical leave with pay for the period March 30, 2023 through April 3, 2023.
27. Foster, Jennifer L., Academic Curriculum Coordinator, Department of Curricular Affairs, maternity leave with pay for the period February 22, 2023 through April 18, 2023 and family leave with pay for the period April 19, 2023 through May 16, 2023.
28. Grant, Stephen E., IT Project Manager, Department of IT Project Management Office, medical leave with pay for the period March 6, 2023 through March 12, 2023.
29. Hackett, Kimberly A., Administrative Program Coordinator, Department of Neag Cancer Center, medical leave with pay for the period March 3, 2023 through March 17, 2023.
30. Kamath, Jayesh, Professor/Clinical, Department of Psychiatry, family leave with pay for the period February 17, 2023 through March 1, 2023.
31. Killiebrew, Karen S., Reimbursement Analyst 1, Department of Patient Financial Services, medical leave with pay for the period April 10, 2023 through April 30, 2023.
32. Killoh, Shaelyn A., Lab Animal Tech Services Specialist, Center for Comparative Medicine, medical leave with pay for the period March 22, 2023 through April 23, 2023.
33. Koziol, Hanna, Sponsored Program Specialist, Department of Sponsored Program Services, medical leave with pay for the period March 3, 2023 through March 26, 2023.

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JUNE 2023

Leaves of Absence continued

34. Lopez, Luis M., Application Analyst 2, Department of IT Clinical Systems, medical leave with pay for the period February 15, 2023 through April 12, 2023 and medical leave without pay for the period April 13, 2023 through April 30, 2023.
35. Madden, Darryl E., Technical Analyst 1, Department of IT Enterprise Technology, medical leave with pay for the period April 18, 2023 through May 7, 2023.
36. Marquis, Hillary K., Assistant Professor/Clinical, Department of Otolaryngology, maternity leave with pay for the period February 11, 2023 through March 24, 2023, family leave with pay for the period March 25, 2023 through May 10, 2023 and family leave without pay for the period May 11, 2023 through July 2, 2023.
37. Mathew, Babitha P., Lead Nurse Practitioner, Department of Psychiatric Clinic, family leave with pay for the period April 4, 2023 through April 19, 2023.
38. McGrath, Molly M., Nurse Anesthetist, Department of Operating Room Unit, maternity leave with pay for the period February 24, 2023 through April 6, 2023, family leave with pay for the period April 7, 2023 through April 7, 2023 and family leave without pay for the period April 8, 2023 through June 19, 2023.
39. Millea, Ryan, Assistant Professor/Clinical, Department of Surgery - Administration, medical leave with pay for the period April 3, 2023 through April 23, 2023.
40. Mustabasic, Sedin, Business System Analyst, Department of Budget and Data Analytics, family leave with pay for the period February 21, 2023 through March 20, 2023.
41. Myles, Heather C., Radiation Therapy Technologist, Department of Radiation Therapy, medical leave with pay for the period April 26, 2023 through May 3, 2023.
42. Napolitano, Christopher M., Mental Health Clinician, Department of Psychiatric Clinic, medical leave with pay for the period March 20, 2023 through July 5, 2023.
43. Nichols, Mary E., Nurse Anesthetist, Department of Operating Room Unit, medical leave with pay for the period April 26, 2023 through July 18, 2023.
44. Normandeau, Rebekah C., University Director, Department of Patient Access, medical leave with pay for the period May 4, 2023 through May 23, 2023.
45. Ozimek, Jennifer A., Assistant Professor/Clinical, Department of Internal Medicine Associates, medical leave with pay for the period April 8, 2023 through April 25, 2023.

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JUNE 2023

Leaves of Absence continued

46. Panaro, Stephen V., Assistant Professor/Clinical, Department of Anesthesiology, medical leave with pay for the period May 1, 2023 through June 12, 2023.
47. Pfeiffer, Kevin S., Magnetic Resonance Imaging Technician 2, Department of Radiology-MRI, medical leave with pay for the period January 27, 2023 through May 29, 2023 and medical leave without pay for the period May 30, 2023 through January 24, 2024.
48. Phillips, Stacy A., Nurse Practitioner, Department of Intensive Care Unit, medical leave with pay for the period March 19, 2023 through May 2, 2023 and medical leave without pay for the period May 3, 2023 through May 5, 2023.
49. Pichette, Patricia A., Administrative and Clinical Systems Coordinator, Department of IT Clinical Systems, medical leave with pay for the period February 21, 2023 through March 10, 2023 and medical leave without pay for the period March 11, 2023 through March 19, 2023.
50. Rucker, Pamela S., Talent Acquisition Specialist, Department of Human Resources Administration, medical leave with pay for the period April 17, 2023 through April 30, 2023.
51. Sak, Cheryl L., Coding Trainer, Department of UMG-Administration, medical leave with pay for the period April 27, 2023 through May 23, 2023.
52. Savino, Deborah A., Administrative Program Coordinator, Department of Surgery-Administration, medical leave with pay for the period May 5, 2023 through May 19, 2023.
53. Schwartz, Beth P., Nurse Manager, Department of Neag Cancer Center, medical leave with pay for the period February 28, 2023 through April 28, 2023.
54. Szymanski, Mariah L., Diagnostic Radiologic Technician, Department of Radiology, maternity leave with pay for the period March 22, 2023 through May 4, 2023 and family leave with pay for the period May 5, 2023 through June 12, 2023.
55. Tate, Suzanne M., University Director, Department of Curricular Affairs, medical leave with pay for the period February 22, 2023 through March 8, 2023.
56. Torres, Andrea L., Clinical Documentation Specialist, Department of Health Information Management, family leave with pay for the period March 27, 2023 through April 16, 2023.

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Leaves of Absence continued

57. Touloumi, Foteini, Assistant Professor/Clinical, Department of Prosthodontics, maternity leave with pay for the period March 11, 2023 through April 21, 2023 and family leave with pay for the period April 22, 2023 through May 26, 2023.
58. Vera-Licona, Martha Paola, Assistant Professor/Basic Sciences, Center for Quantitative Medicine, medical leave with pay for the period March 1, 2023 through April 23, 2023.
59. Warner, Sherry L.T., Histotechnologist, Department of Histology, medical leave with pay for the period March 27, 2023 through May 15, 2023.
60. Wiggins, Kathleen A., Histology Supervisor, Department of Histology, medical leave with pay for the period March 20, 2023 through April 13, 2023 and medical leave with pay for the period May 2, 2023 through May 15, 2023.
61. Williams, Lenora S., Assistant Professor/Clinical, Department of Obstetrics and Gynecology, medical leave with pay for the period April 21, 2023 through May 7, 2023.
62. Woodward, Milissa R., Director, Ambulatory Access, Department of UMG-Call Center, family leave with pay for the period March 2, 2023 through March 10, 2023.
63. Wozniak, Paula J., Administrative Program Coordinator, Department of Medicine-Administration, medical leave with pay for the period March 20, 2023 through April 2, 2023.
64. Yue, Zhichao, Medical Technologist 2, Department of Core Lab, family leave with pay for the period April 28, 2023 through May 4, 2023.

Resignations

1. Boafu, William K., Assistant Nursing Manager, Department of Infectious Diseases, effective February 24, 2023.
2. Ferris, Charlene, Nurse Anesthetist, Department of Operating Room Unit, effective May 1, 2023.
3. Heleniak, Lidia G., Nurse Anesthetist, Department of Operating Room Unit, effective March 13, 2023.
4. Ilewicz, Kristy L., Nurse Manager, Office of Patient Experience, effective April 7, 2023.

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Resignations continued

5. Menard, Mona L., Director of Client Billing, Department of Clinical Business Services, effective May 4, 2023.
6. Redding, Lauren M., Administrative Program Coordinator, Department of Curricular Affairs, effective February 6, 2023.
7. Reese, Jason M., Physician Assistant, Department of Surgery/Orthopedics Unit, effective May 4, 2023.
8. Robles Mijangos, Flor de Maria, Instructor/Clinical, Department of General Dentistry, effective March 10, 2023.
9. Shah, Mamta M., Assistant Professor/Clinical, Department of Nephrology, effective March 23, 2023.
10. Sorak, Matthew M., Nurse Anesthetist, Department of Operating Room Unit, effective April 6, 2023.
11. Wajnsztajn Yungher, Fernanda, Assistant Professor/Clinical, Department of Neurology, effective March 23, 2023.
12. Yadav, Sumit, Professor/Clinical, Department of Orthodontics, effective March 5, 2023.
13. Yu, Mingfu, Assistant Professor/Clinical, Department of Pathology and Lab Medicine, effective February 28, 2023.

Retirements

1. Cianciolo, Dominic M., Biomedical Technician 2, Department of Clinical Engineering, effective March 31, 2023.
2. Cournean, Elaine M., Nurse Practitioner, Department of UMG-General Neurology, effective April 30, 2023.
3. Foxe, Lee E., Mammography Technologist 2, Department of Radiology, effective April 30, 2023.
4. Josef, Sabrina I., Cytotechnologist, Department of Cytology, effective March 31, 2023.

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Retirements continued

5. Nedumparambil, Santhosh B., Diagnostic Radiologic Technician, Department of Radiology, effective March 31, 2023.
6. Stewart, Martha J., Nurse Practitioner, Department of Psychiatric Clinic, effective March 31, 2023.
7. Tripp, Lorrie E., Operations Manager, Department of Facilities Management Administration, effective April 30, 2023.

Deceased

1. Black, Robin G., Clinical Radiologic Supervisor, Department of Interventional Radiology, effective February 27, 2023.

Present (Voting): Richard Carbray, Dr. Francis Archambault,
Patricia Baker & Britt-Marie Cole-Johnson

Present (Non-Voting): K. Chamberlin, J. Geoghegan, K. Goodwin, A. Horbatuck,
C. Hyers, G. Karsanow, D. Kaufman, A. Keilty, E. Kruger,
B. Liang, R. Maric, R. McCarthy, C. Ryan

The meeting was convened by Chairman, Richard Carbray at 8:32 a.m.

1. **Public Comment:** No public comment.

2. **Action Item:**

In a motion duly made and seconded the UConn Health Buildings & Grounds Subcommittee approved the meeting minutes of November 17, 2022.

3. **Discussion Items:**

a. **COVID-19: Facilities Response Update**

George Karsanow reported that the Public Emergency has ended effective May 11, 2023, UConn Health is now mask optional and the Garage 1 testing site has been decommissioned. Walk-in COVID-19 testing is combined with the vaccination administration location in the Outpatient Pavilion. This will be the last COVID-19 update to the Committee.

b. **UConn Health Capital Projects Update** – George Karsanow

Campus Planning Design and Construction

1. **Space Utilization**

Mr. Karsanow provided an overview of the space utilization in the Outpatient Pavilion. The Outpatient Pavilion is comprised of 61% Exam/Treatment rooms, 18% Clinical Offices integral to operations, 14% faculty and admin offices, and 7% General use for food services, locker rooms & central storage. It should be noted that faculty members are provided with only one office and within a clinical setting the offices often serve double duty as a provider and faculty office.

2. Project Funding

Mr. Karsanow reported the status FY 23 Capital Pool of \$17M, used to fund requests for Clinical Equipment, IT and Capital Projects. The under 50K Capital pool was reduced to \$3M and has \$1.58M remaining. Over 50K Capital pool was increased to \$14M and \$662K remains.

Deferred Maintenance Project funding of \$22.5M is committed to active projects. Leadership is reviewing options to utilize \$40M in FY23 Bonds funds on a few larger projects that align with our strategic goals vs. 50 plus smaller projects that will require more resources and time to implement.

CAPITAL PROJECT METRICS							
	DIVISION						
Phase	Admin	DM	JDH	SODM	SOM	UMG	Total
Initiation	9	16	18	2	4	5	54
Pending Approval	2	2	1	0	0	1	6
A&E Selection	0	3	1	0	0	1	5
Design	3	11	17	0	4	6	41
Procurement	1	4	6	1	5	0	17
Construction	1	4	10	0	3	2	20
Substantially Complete	11	7	35	0	9	5	67
	27	47	88	3	25	20	210

Project Data

- Project Total Last Report: 211
- Projects Added: 18
- Projects Closed: 19

We will be bringing 16 project budgets to the June 12th meeting of the UConn Health Board of Directors:

- CT-7 Med Surg/Observation Unit Renovation
- Interventional Radiology Equipment Replacement
- Hybrid OR #2 Fit-Out
- TB-121 Blood Bank Relocation
- Outpatient Pavilion 3rd floor Backfill
- Outpatient Pavilion X-Ray & Blood Draw Relocation
- MSI Rehabilitation Expansion
- Cryo-Electron Microscope Installation
- Cadaver Lab Renovation & AHU Replacement
- Buildings D & N Roof Replacement

- Buildings E & K Roof Replacement
- Canzonetti (F) Building Wound Care Center Renovation
- Central Sterile Washer & Sterilizer Replacement
- New England Sickle Cell Institute Renovation
- Transitional Nursery Renovation
- Cell and Genome Sciences Building Data Center

Project Status/Updates:

- Replace Buildings F&H Hot Water Tanks
The original domestic hot water tanks that serve the Connecticut Tower have reached the end of their useful life and will be replaced with instantaneous units powered by steam and electricity. The contractor preparing submittals and mobilization is scheduled for August, pending the arrival of long lead materials. Project completion is expected in November 2023. The project is currently tracking under budget. Delays in the delivery of materials could impact the schedule.
- 16 Munson Road Emergency Lighting & Egress Upgrades
This project will address code violations the UConn Fire Marshal issued related to the building's emergency lighting and egress systems. Revised documents are being finalized and contractor prequalification is underway with bids expected in the summer of 2023. The final budget is to be submitted at the September meeting of the Board of Directors.
- 16 Munson Road Parking Lot Repaving
This project will replace the parking lot pavement at 16 Munson Road which is in poor shape and continues to deteriorate despite patching efforts. The project budget was revised and finalized at \$1,615, 000 and scheduled for an early June start.
- Buildings D&N Roof Replacement
The project will replace the roofs on the Administrative Service Building (D) and the Muscular Skeletal Institute (N) that have been leaking and are in poor shape. The bidding process is on schedule and expected in early June. A final design budget will be presented at the June Board of Directors meeting.
- Buildings E&K Roof Replacement
The project will replace the roofs on the Academic Research Building (E) and the Transgenic Animal Facility (K) that have been leaking and are in poor shape. The design work is ongoing, and the contractor prequalification process is underway. The project will be put out to bid for work to occur in the summer of 2023. The design budget is \$2,160,000 and is based on architects' and roofing contractors' estimates but will be finalized for the June BOD meeting.

The issue/concern with this project is the volatility in construction materials could impact the project schedule and budget.

- Chilled Water Pump #4 Replacement
The project will replace the 450 hp pumps that provide chilled water to the Main building complex. Significant lead times and the failure of a major isolation valve have prevented the progress. Necessary repairs and new pump installation is moving forward now on budget, and on schedule for completion in early July.
- 836 Hopmeadow Street, Simsbury Clinical Practice Relocation
This project will fit out leased space to combine the Simsbury Primary Care and Avon Orthopedic clinical practices. The Clinic opened on May 8, 2023. The final budget based on bids received is \$4,297,000. A delay claim submitted by the contractor could push the project over budget.
- Main Bldg. Lab (L) Area Renovations – 2nd Floor
This project continues to implement the lab renovation scheme developed under the Main Building Lab Area Master Plan. The design for the 2nd Lab Renovations is similar in scope to the recently completed 3rd-floor renovation project with a budget of \$10,200,000. Construction mobilization is scheduled for May 22nd and will approximately one year to complete. Volatility in the availability of aluminum window systems could impact the schedule.
- Cardio Catheterization (Cath) & Electrophysiology (EP) Lab Renovation
This project will renovate the existing Cardiac Imaging Surgical to comply with the CT Dept. of Health guidelines and replace outdated Cath and EP Lab imaging equipment. The contractor is preparing submittals. Phase I EP Lab is scheduled to start in September 2023 with Go Live expected in March 2024. Phase 2 Cath Lab is scheduled to start in March 2024 with go-live completion in September 2024. The \$6,430,000 project is on budget. The project schedule is tied to the actual delivery dates for the roof mechanical unit. Delivery delays can impact the schedule.
- 5 Munson Road Clinical Fit-Out
This project will relocate the Neurology, Neurosurgery and Spine clinics from the Outpatient Pavilion into leased spaced at 5 Munson Road which allows for an expansion of the clinical programs within the OP. Construction started in February 2023 and is expected to be completed this December with a budget of \$8,380,000. The landlord is responsible for \$3.4M of the costs per the lease. This project is tracking on budget and schedule currently.
- Canzonetti (F) Building Wound Care Center Renovation
The project will create a Comprehensive Wound Care Center (CWC) utilizing Hyperbaric Oxygen therapy that will be designed, furnished, and operated by

Restorix. The current design budget is \$850,000 and a final budget will be submitted at the June BOD meeting based on bids received. Restorix will be responsible for \$ 350,000 of the design and construction costs.

- Psychiatry Seclusion Suite & Nurses Station Security Renovation
This project will renovate portions of the existing inpatient Psychiatry unit located in the CT Tower to create a seclusion suite and install security barriers at the existing nurses' station to protect staff from potentially violent patients. The contractor submittal process is ongoing, and mobilization is scheduled for July 2023. The \$1,197,000 project is tracking on budget.
- Central Sterile Washer & Sterilizer Replacement
This project will replace outdated equipment in the original Central Sterile Services area of the CT Tower used to wash and sterilize instruments serving our medical and dental clinics and outpatient surgical services. Bid documents are being prepared to go out to bid in August 2023. The current planning budget is \$1,905,000. The replacement of additional mechanical infrastructure has increased the design budget to \$3,985,00 which may change based upon bids received.
- New England Sickle Cell Institute Renovation
This project will renovate the 4th floor of the CT Tower to accommodate the New England Sickle Cell Institute and the Connecticut Blood Disorders clinics. Design documents are being prepared based and the planning budget is \$3,000,000. Volatility in construction materials could impact the project schedule and budget.
- CGSB & ARB Autoclave & Washer Replacement
Research facilities located in the Cell and Genome Science Building (CGSB) and the Academic Research Building (ARB) utilize autoclaves and washers to clean and sterilize laboratory instruments and containers. This project is budgeted for \$1,200,000 and is scheduled to start in June 2023.
- Health Information Management Workplace Improvements
This project will renovate the Health Information Management (HIM) office area including furniture replacement. This \$763,000 project is scheduled to begin in June 2023 with expected completion in October 2023.
- Transitional Nursery Renovation
This project will create a Level 1 Transitional Nursery for 5 bassinets and an infant isolation room. The current design budget is \$1,800,00 and is expected to go out for bid in July 2023. Last-minute changes to the project scope have delayed the completion of the design documents.
- Tomotherapy Unit Replacement

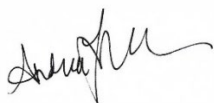
This project will fit out a shelled vault within the Neag Comprehensive Cancer Center to accommodate a new Tomotherapy unit. The selection of a design consultant is underway.

- CT-7 Med Surg/Observation Unit Renovation
This project will implement upgrades necessary to reactivate the CT-7 as an inpatient/observation unit. Preliminary design work is underway with a \$2,500,000 budget based on conceptual estimates.
- Interventional Radiology Equipment Replacement and Renovation
A radiology masterplan has been developed to ensure outdated Imaging equipment is replaced in a manner that complies with DPH guidelines. This project will renovate portions of the department and replace Interventional Radiology (IR) imaging unit. Preliminary design work is underway with a budget of \$4,700, 00 based on conceptual estimates.
- Hybrid OR#2 Fit-Out
This project will fit out a shelled operating room within JDH to create a 2nd hybrid operating room and fit out shelled space for 6 additional PACU bays. The project budget is based on conceptual estimates and the development of a RFP for design consultants is underway.
- Cryo Electron Microscope Installation
The Molecular Biology department was awarded a grant to purchase a Cryo-Electron Microscope for research activities. This project will construct the specialized room required to house the microscope. Design work is underway with a planning budget of \$960,000 which is subject to change as the design is developed.
- Cadaver Lab Renovation & AHU Replacement
This project will renovate the Cadaver Lab utilized by the School of Medicine, including the replacement of an outdated air handling unit. Design work is nearly complete with a design budget of \$1,800,000 which is subject to change based on actual bids received.

4. Executive Session – The Board did not enter Executive Session.

With no further business to discuss, the meeting was adjourned at 9:37 a.m.

Respectfully submitted,



Andrea Keilty, JD
Chief of Staff & Administrative Liaison to the Board

Time: 10:00 a.m. – 12:00 p.m.

Attendees: Jeffrey Blumenthal, Steven Lepowsky, Marc Hansen, Fran Archambault, Joel Freedman, Christine Thatcher, Bruce Liang, Tannin Schmidt, Amy Gorin, Kiki Nissen, Marja Hurley, Sanford Cloud, Andrea Keilty, Barbara Kream, Melissa Held, Rick McCarthy, Scott Simpson, Eric Bernstein, Patricia Baker, Ellen Nestler, Manisha Juthani, Anton Alerte

1. Public Comment

2. Chair's Remarks

- a. Welcome and updates
 - i. The meeting came to order with the Chair welcoming everyone to the meeting and taking roll call of attendees.
- b. Approval of minutes from January 30, 2023 Meeting

A motion to approve the minutes was made. Seconded. Approved 8-0-0

3. Consent Items

- a. Approval of School of Medicine Recommendations for Appointment at Senior Rank, Appointment as Professor Emeritus, and Reappointment of Tenure Track Faculty (Dr. Bruce Liang)
 - a. Dr. Matthew E. Lissauer, appointment to Professor – Affiliated Institution (Hartford Healthcare Corporation)
 - b. Dr. Brian Reichow, appointment to Associate Professor – Tenure Track (Public Health Sciences)
 - c. Dr. Allison S. Cowl and Dr. Adam Czynski, appointment to Associate Professors – Affiliated Institution (Connecticut Children's)
 - d. Dr. John C. Nulson, appointment to Professor Emeritus – Dept. of Obstetrics and Gynecology
 - e. Reappointment of Tenure Track Faculty, see page 18 of the Board Book
 - i. Dr. Archambault asked if it is permissible for a retiree to be chairing an academic promotion committee. Dr. Liang replied that it is permissible. He stated that the role is advisory to the chair of the department, who will nominate the faculty member who will then be evaluated by the SAPC (which is advisory to the Dean). The Dean would then evaluate those recommendations and send to the Provost for review. The Provost would then send the recommendation to this committee for final approval.

- ii. Dr. Hurley then asked if it would be appropriate in this situation to have a vice chair of the committee. Dr. Liang replied that he typically leaves that decision to the department chair. In bigger departments, there is usually a vice chair.

A motion to approve all consent items was made. Seconded. Approved 8-0-0

4. Business Items

- a. Oversight Committee Report (Dr. Marc Hansen)
 - i. Dr. Hansen reported that we are on schedule for our departmental reviews for 2023. We will be reviewing the Department of Medicine and the Department of Anesthesiology.
 - ii. Dr. Hansen reported that the committee is continuing to conduct a study regarding Faculty Participation in Governance Councils and Governance Elections (about 44% participate in governance elections). The results will be communicated in spring once the study has concluded.
- b. Revision to the Bylaws of the School of Medicine (Dr. Marc Hansen)
 - i. Dr. Hansen reported that the committee has voted to approve a request of the Dean to change gendered pronouns from “he or she” to “the chair”.

A motion to approve all consent items was made. Seconded. Approved 8-0-0

5. Informational Items

- a. School of Dental Medicine: Faculty Diversity and Recruitment (Dr. Steven Lepowsky)
 - Dr. Lepowsky reported that in terms of gender, the SODM has 48.5% female faculty, compared to the national average of 38%. In terms of race & ethnicity, the SODM has 46% white, 18% Hispanic, and 20% brown faculty, which are all above the national averages. SODM currently has 0 black faculty members, something that is currently in process to be changed.
 - To enhance the diversity of their faculty, SODM is working to enhance the diversity of their applicant pools.
 - Some highlights of the targeted efforts to diversify the faculty of SODM are:
 - i. All search committees provided with the ADEA Faculty Diversity Toolkit

- ii. Position announcements being sent to all dental schools in the US/Canada
- iii. Personal outreach to individuals of color currently serving on the faculty of other dental schools
- iv. Focused efforts to expand activities through ADEA Student Chapter to solicit/generate interest in academic careers
- v. Outreach to HUMRE alumni and dentists in CT
- Pat Baker mentioned that the numbers for black/African Americans are quite appalling and hopes that for meetings in the coming months & years we can not only meet the national standard but exceed it. Ms. Baker asked if SODM has considered working with a diverse-led search firm to aid in our search. Dr. Lepowsky replied that he has reached out to colleagues at other institutions to see what they had identified as best practices regarding this issue – it was confirmed that diverse-led search firms had in fact been used to address this issue of diversity. However, it was reported that because the applicant pool is so small, even the search firms had no greater success than just the schools themselves. Ms. Baker then asked if we look at the top 25 dental schools in the country, is there something environmentally that tips the scale in their favor over SODM. Dr. Lepowsky replied that geographical location has been a huge factor and the schools which see the most success are located in or near urban centers (ie. LA, NYC, Chicago).
- Mr. Cloud echoed Ms. Baker's sentiments regarding the the numbers of black/African American faculty. He suggested to more frequently engage & inform our own students about potential academic careers. Mr. Cloud also asked if we are in touch with our residents to gain interest and also asked if SODM reached out to Dr. Jeff Hines to partner with him on this. Dr. Lepowsky replied that it is a main focus to talk to students/residents about potential academic careers and confirmed that he has been in contact with Dr. Hines on this topic.
- Dr. Hurley stated that SODM recently had about 20-25 black alumni and she wondered if there was outreach to those individuals – regarding either full-time or part-time faculty positions. Dr. Hurley mentioned there is concern among prospective students due to the lack of representation. Dr. Hurley suggested it may be worthwhile to consider a seminar series or

something similar to promote academic careers to our alumni and/or residents. This could potentially be a virtual initiative. Dr. Lepowsky confirmed that SODM has been reaching out to its alumni nationally, not just within CT. He also stated that he will be happy to work with Dr. Hurley to continue to conversation about further engagement with our residents.

- Dr. Liang asked if there is any opportunity for the dental residency program to take dental students from other schools for an elective experience. Dr. Lepowsky reported that a number of the residency programs do offer short-term, observational-type experiences, however they are not popular. Dr. Liang mentioned there is a similar program within SOM and it has grown to be quite successful. Dr. Liang shared how Dr. Henderson established a pathway program from residency to attending faculty. Dr. Hurley contributed to Dr. Liang's suggestion by stating that SODM conducts dental research, which may be of interest to students from other schools.
- b. Notice from Provost D'Alleva: Cato T. Laurencin Institute for Regenerative Engineering (Dr. Amy Gorin)
- Dr. Gorin reported that there has been a change in the naming of the institute for which Dr. Laurencin is associated with. The Connecticut Convergence Institute for Translation in Regenerative Engineering has been renamed to: The Cato T. Laurencin Institute for Regenerative Engineering. This change has been made to recognize Dr. Laurencin's incredible achievements in regenerative engineering.
- c. Urban Service Track: AHEC Scholars Program (Dr. Anton Alerte)
- Dr. Alerte gave an overview of the Urban Service Track, which is now in its 16th year. The goal of the program is to provide training to healthcare students to care for vulnerable, underserved communities. Dr. Alerte reported there has been 844 scholars since the program's inception, with a 95% completion rate.
 - As for participating schools, the top 3 are the SOM, SODM, and School of Nursing. In terms of demographics, 76% of participants are female; 57% are white, 20% are Asian, and 12% are black; and 30% of participants are educationally disadvantaged and economically disadvantaged.

- In terms of residency matching, overall, students who participate in AHEC are typically matched to a primary care residency program, over those students who are simply SOM students. The average is about 54%.
- Dr. Alerte reported that the CT disproportionate share hospitals where most UST students end up at are: Bridgeport Hospital, Gaylord, CCMC, CT Valley Hospital, and St. Mary Hospital. It was also reported that 39% of UST graduates are currently working in medically underserved communities (areas with the greatest need). When asked if the students have intentions to serve medically underserved communities in the future, 67% said they do have intentions for that, 62% would prefer to work in an urban area, and 15% would prefer to work in a rural area.
- Pat Baker thanked Dr. Alerte for his presentation and the data provided. She asked Dr. Alerte, as the director of this program, how would he measure success of the UST, where are areas of improvement, and what is the success they have achieved. Dr. Alerte replied that his short-term goals are to recruit a diverse class of students from across all 6 fields, instilling a sense of community within that class, and to provide a relevant curriculum. Additionally, Dr. Alerte would like to provide an enriched/explorative community and he would like the community to see our students as well. In terms of long-term success, the goals are to have students get into Primary Care residencies, but most importantly, to guide the students towards commitment for their community, to academia, and to providing care for patients who may need it the most. Other objectives mentioned by Dr. Alerte are more resources and more “face time”, such as the opportunity to meet with Senator Anwar on this topic.
- Pat Baker had one additional question regarding the statistic of 39% of UST graduates who currently work in medically underserved communities – she asked to what level of success would Dr. Alerte rate that number. Dr. Alerte replied that he would categorize that as a medium level of success. He is encouraged but knows they can do better.
- Dr. Archambault also thanked Dr. Alerte for his presentation and offered his best wishes for the program’s continued success.

Before adjourning the meeting, Dr. Liang had news to present to the committee. He announced that a great friend and supporter of UConn and UConn Health, for 2 decades, has passed away: Mrs. Carole Neag. Mrs. Neag, along with her husband were extremely generous supporters of the Carole and Ray Neag Cancer Center, the Calhoun Cardiology Center, and the departments of Orthopaedics, Radiology, Diagnostic Imaging, Ophthalmology, and Dermatology. Additionally, they had recently made a pledge for an \$8 million endowment to establish the Carole and Ray Neag Medical Innovation Center, at the UConn School of Medicine. Dr. Liang praised Carole for her philanthropic work and stated that her legacy will live on throughout the many centers, departments, and programs which she made possible. A moment of silence was held in Carole's memory. Mr. Cloud echoed Dr. Liang's words about Carole Neag, and concurred that Carole was a great friend and wonderful supporter of our institution. He also thanked Dr. Liang and the team at SOM for their excellent care of Carole during her last few weeks. Dr. Archambault thanked Mr. Cloud for his words and also applauded Carole's work, regarding the Neag School of Education at UConn Storrs.

Next Regularly Scheduled Meeting

Monday, August 7, 2023

10 a.m. – 12 p.m. via WebEx

Chair, Cheryl Chase, called the meeting to order at 2:03 pm.

1.1 No public comment

2. Chair's remarks

2.1 Welcome

Ms. Chase welcomed everyone to the regularly scheduled quarterly meeting which was being recorded.

2.2 Approval of Minutes

The Clinical Affairs Subcommittee approved the motion to accept the minutes of the Subcommittee meeting held on February 9, 2023.

3. Chief Executive Officer Report – Dr. Bruce Liang

Dr. Bruce Liang provided a report on current hospital operations. He provided the COVID-19 update to this committee for the last time, due to the continued downward trend of cases at UConn Health and throughout our state. UConn Health has been steadily loosening up COVID restrictions for employees, patients, and visitors over the past several months due to this downward trend. The official end of the COVID-19 public health emergency (PHE) is today, May 11. A workgroup facilitated by our Healthcare Compliance team has reviewed all applicable PHE waivers and taken necessary actions to return to pre-pandemic processes. The average daily census and discharge reports for John Dempsey Hospital continue to exceed budget forecasts. As reported at previous meetings, we are seeing a steep growth of patients seeking care and anticipate needing an additional 1.4 beds every month to keep up with demand. Surgery in main OR, GI and UHSC continues to be at or exceeding budget currently. UConn Medical Group's net patient revenue is ahead of budget by 4.4% and the prior year by 6.7%. The largest growth areas YTD are Dermatology, OB/MFM, and Primary Care when compared to budget. UMG is a busy practice reporting encounters to be 5.5% better than budget and 6.6% ahead of the prior year. The UMG Simsbury practice was relocated to 836 Hopmeadow Road and opened for business on May 5th.

4. Quality Reports

4.0 John Dempsey Hospital/UConn Medical Group – Dr. Scott Allen

Dr. Scott Allen announced that John Dempsey Hospital was recognized with an international designation, as one of the 2023 World's Best Hospitals, recognizing the best medical institutions across 28 countries. In addition, HealthGrades awarded the hospital the 2023 Outstanding Patient Experience Award, the only hospital in Connecticut to achieve this level. For the 5th time in a row, John Dempsey Hospital was awarded an A Safety grade by Leapfrog. Dr. Allen reviewed the Hospital Safety Scorecard metrics and highlighted some key metrics such as Hand Hygiene, CLABSI, CAUTI events – and noted the last serious safety event was January of this year.

5. Approvals

JDH Medical Staff Bylaws require that each Clinical Service of the Medical Staff have a Chief of Service that is responsible for all professional and clinically related activity.

5.1 Anesthesiology Chief of Service – Dr. Leonard Kulicki

5.2 Medicine Chief of Service – Dr. Mark Metersky

The Clinical Affairs Subcommittee unanimously approved the appointments described in Agenda items 5.1 and 5.2 as detailed on the Resolutions in the Board materials on pages 23-27.

5.3 Utilization Review Report

The UCH BOD has delegated authority to this Subcommittee to act on behalf of the Board to approve the JDH Utilization Management Plan, which is designed to ensure effective and efficient utilization of the hospital's resources.

The Clinical Affairs Subcommittee approves the 2022 Utilization Review Report as described in the Resolution in the Board materials on page 28 (Director Rawlins abstained).

6. School Reports

6.1 School of Medicine Update

Dr. Steven Angus provided an overview of the Graduate Medical Education activity reporting four new programs will start in July 2023. Epilepsy, Foot and Ankle Orthopedic Surgery, MSK Radiology and Sleep Medicine join our 70 existing residency and fellowship programs. All residency programs are filled in their respective match. There are 214 incoming trainees starting in June, selected from 3,119 interviewed applicants. 13% of our trainees identify as URiM, and over 55% are female.

6.2 School of Dental Medicine Update

Dr. Sophia Saeed provided an update on the goals set and actions taken after the 2021 inaugural administration of the Patient Safety and Culture Survey. A significant amount of effort was made in the last year to make meaningful changes in areas of weakness.

In April 2023 the survey was administered again, and most areas saw improvements, specifically office processes and organizational learning where we met our goals. In operations, the total number of visits remained below budget, but revenue remains favorable. . If we look at gross charges per visit year to date, we are 11% positive to budget with is an improvement from last quarter.

Dean Lepowsky shared the sad news that Dr. Christy Lottinger will be leaving UConn Health later this summer, relocating to New Hampshire. Her remarkable contributions to both our educational and patient care programs have been extraordinary. She is an outstanding educator, receiving the 2023 Excellence Award, and we wish her only the best in the next phase of her professional career.

7. Informational Items

A summary of activities undertaken by the JDH Medical Board over the last quarter is included on page 44, and the UConn Medical Group quarterly Operations Report begins on page 45.

8. Executive Session

A motion was made and seconded to enter executive session to discuss attorney-client privileged communications and other items exempt from public disclosures under the state Freedom of Information Act.

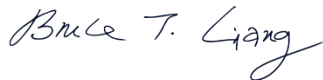
The Clinical Affairs Subcommittee unanimously approved the motion to enter executive session at 3:00pm.

The following guests were invited to attend executive session: A. Keilty, A. Horbatuck, B. Liang, C. Ryan, J. Blumenthal, J. Geoghegan, S. Simpson S. Simpson, R.

Return to public session at 3:35 pm.

There being no further business the meeting was adjourned at 3:36 pm.

Respectfully submitted,



Bruce T. Liang, MD
Interim Chief Executive Officer, John Dempsey Hospital
Interim Executive Vice President for Health Affairs
Dean, UConn School of Medicine

Voting Members Present: C. Chase, R. Barry, J. Freedman, K. Alleyne, W. Rawlins, T. Ressel, D. McFadden, R. Fuller, L. Wolansky, D. Shafer, C. Lottinger

Absent: n/a

Next Regularly Scheduled Meeting

August 10, 2023

JACC met on March 23, 2023

1. Audit Activities

Internal

- JACC reviewed and accepted two UConn Health internal audit reports. Management agrees with the recommendations and provided corrective action plans.
- Status of open audit findings – UConn Health has 118 open audit findings as of February 28, 2023, which is a slight increase of 3 from the prior quarter (net new observations/action items). Overall, the reduction of open findings continues to trend in the right direction over the last 12 months.

External

- The State Auditors presented a clean opinion on the UConn Health Annual Comprehensive Financial Report for the Year Ended June 30, 2022.
- Mayer Hoffman McCann P.C. presented on the FY22 UConn 2000 Infrastructure Program Agreed Upon Procedures Report. No significant issues were noted.

2. Compliance Activities

- The 2023 Annual University Compliance and Ethics Training launched for UConn and UConn Health on February 6. This includes a module specific to procurement and contracting staff, as required by statute.
- OUC has received 29 reported concerns as of March 6, 2023. Of those, 17 were reported in February alone. As of January 2023, OUC compliance investigations are fully tracked and monitored online via the EthicsPoint case management system.
- Thirty (30) departments/units at UCH were asked to identify Policy Contacts to prepare any standards documents not already captured in the larger manuals. Information sessions are scheduled to provide a software demo, review document prep requirements, and answer questions.

Presentation – Elle Box, Chief Healthcare Compliance and Privacy Officer, presented the annual Board healthcare compliance and privacy review.

JACC approved the new Healthcare Compliance & Privacy Committee Charter.

3. Information Systems

An update was provided on UConn Health's Information Technology.

The next regularly scheduled JACC meeting will be held on June 15, 2023.

Committee Chair, Sanford Cloud, Jr. called the meeting to order at 12:08 pm.

1. Public Comment

There were no public speakers

2. Approvals

A motion was made and seconded to approve the September 16, 2022 Conflict of Interest Special Meeting minutes.

The Conflict-of-Interest Committee of the UConn Health Board of Directors unanimously approved the minutes from September 16, 2022 special meeting.

3. Executive Session

A motion was made and unanimously approved to enter executive session at 12:11 pm, to discuss:

Confidential matters relating to potential conflicts of interest of board matters, pursuant to Connecticut General Statutes 1-200(6)(A) and exemptions including but not limited to Connecticut General Statutes Sections 1-210(b)(1) and 1-210(b)(5)(B).

At 12:26 pm public session was resumed.

4. Recommendations: Management Plans

A motion was made and seconded to recommend that the Chair of the UConn Health Board of Directors adopt the 2023 Conflict of Interest Management Plan as outlined here:

Recommended COI Management Plan for Calendar Year 2023*

Board Members	Recommendations
Patricia Baker	<p><i>Director Baker is the Chair of the Connecticut Hospice Board of Directors, an in-patient hospice hospital. Ms. Baker should refrain from commenting in Board meetings or to other UConn Health Board members about any matter that could impact Connecticut Hospice.</i></p> <p><i>Ms. Baker should also be recused from voting on any such matter in her capacity as a Board member.</i></p>
Andy Bessette	<p><i>Director Bessette is an Officer at Travelers. Mr. Bessette should refrain from commenting in Board meetings or to other Board</i></p>

	<p>members about any matter that could impact the Travelers, such as rate setting for UConn Health contracts with the Travelers.</p> <p>Mr. Bessette should also be recused from voting on any such matters in his capacity as a Board member.</p>
Britt Marie Cole-Johnson	<p>Director Cole-Johnson is an attorney with Robinson + Cole, a firm that may represent the University on legal matters. Ms. Cole-Johnson should refrain from commenting in Board meetings or to other Board members about any matter that may impact Robinson + Cole.</p> <p>Ms. Cole-Johnson should also be recused from voting on any such matters in her capacity as the Board member.</p>
Joel Freedman	<p>Director Freedman's spouse Susan is Of Counsel at Shipman & Goodman. Mr. Freedman should refrain from voicing his opinion or making comments to other Board members on any matters that may impact Shipman & Goodwin.</p> <p>Mr. Freedman should also be recused from voting on any such matters in his capacity as the Board member.</p>
Wayne Rawlins	<p>Director Rawlins is CMO at WellSpark Health, part of the Emblem Health family of companies that includes ConnectiCare; UConn Health is in ConnectiCare's provider network.</p> <p>Dr. Rawlins should refrain from commenting in Board meetings or to other Board members about any matter that could impact ConnectiCare or WellSpark, such as rate setting for UConn Health contracts with ConnectiCare. Dr. Rawlins should also be recused from voting on any such matters in his capacity as a Board member.</p> <p>Dr. Rawlins also serves as a consultant for HealthNEXT, assisting clients with wellness initiatives. Dr. Rawlins should be recused from voting on any matter that may impact his work for HealthNEXT.</p>

*** This COI Management Plan shall remain in effect until the Board Chair modifies it or adopts a new Plan.**

The Conflict of Interest Subcommittee voted unanimously to recommend that UConn Health Board of Directors Chairman Sanford Cloud, Jr. adopt the Conflict of Interest Management Plan recommendations for the calendar year 2023, as outlined above.

Chairman Cloud accepted the Subcommittee's recommendations and declared the 2023 Annual Conflict of Interest Management plan to be effective immediately and that it will remain in effect until the Board Chair modifies it or adopts a new policy.

At 12:29, a motion was made, seconded, and unanimously approved to adjourn.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Andrea Keilty', with a stylized, flowing script.

Andrea Keilty, JD
Administrative Liaison to the BOD

Voting members in attendance:

F. Archambault, M. Boxer R. Carbray, S. Cloud, T. Holt

Non-voting members in attendance:

D. Kaufman, A. Keilty, S. Simpson



TO: Members of the UConn Health Board of Directors

FROM: Karen Buffkin, Esq., Executive Director of Employee Relations

DATE: June 12, 2023

SUBJECT: Recruitment and Retention MOU/MOAs

For informational purposes, below is a listing of Memoranda of Agreement/Understanding relating to recruitment and retention, between UConn Health and its bargaining units from March – June 2023.

Title	Terms
Recruitment and Retention Stipend CRNAs (Nurse Anesthetists)	CRNAs will receive a \$770 per pay period stipend payable as a lump sum. \$20,020.00 paid annually. The agreement will be in effect from March 24, 2023 to June 26, 2025.
Notice of Addition of Lab Medicine Informatics to MOA Department of IT On Call	Laboratory Medicine requires 24/7 support coverage. Employees who volunteer to be on call will be paid a flat rate of \$500 per week. Employees who are assigned to be on call will be paid a flat rate of \$300 per week.
Lead CRNA Compensation	Lead CRNA (salary Group 22) will receive an additional \$10,400.00 each year paid biweekly.
Cath Lab on Call-Temporary Extension	On-call payment for on-call hours that begin after the combination of hours worked and hours on-call exceeding 60 hours shall be \$10/hour. This agreement is May 5, 2023 through November 2, 2023.
Cardio-Thoracic On Call -Temporary Extension	Employees assigned to the main OR shall be paid at the rate of \$10.00 per hour for on-call hours that begin after the combination of hours worked and hours on-call exceeds sixty (60) hours in a week.

TO: UConn Health Board of Directors

FROM: Anne Horbatuck, RN, BSN, MBA
Chief Operating Officer, University Medical Group
Vice President, Ambulatory Operations

Denis Lafreniere, MD, FACS
Professor and Chief, Division of Otolaryngology, Head and Neck Surgery,
Associate Dean of Clinical Affairs

DATE: June 12, 2023

SUBJECT: UConn Medical Group (UMG) / Ambulatory Operations Report

PROGRESS ON AMBULATORY ORGANIZATIONAL GOALS and INITIATIVES

Brief highlights for Q3 FY23:

Operational Updates / Pandemic:

- **COVID-19 Vaccination Policy:** UConn Health continues to align with the CDC changes and recommendations for vaccine administration. This requirement applies to workforce members regardless of whether they work on site or remotely, unless the individual qualifies for an exemption, or a deferral as provided by our policy and procedure. Booster shots are strongly recommended for those eligible but are not mandated at this time.
 - In compliance with the Governors executive order,
As of May 22, 2023, 99% of our employees have received their booster and uploaded the information into our database or have applied for a deferral or exemption.
 - We continue to offer COVID-19 vaccines and boosters in the Outpatient Pavilion Vaccine site. As the single dose vaccines are available, we are working on transitioning the vaccines to the primary care and some key specialty clinics.
- **Return to work guidelines:** Students and workforce members who are not needed on-site to address critical staffing shortages are able to return to work after five days of isolation with a negative COVID test. Clinical workforce members are to return to work after 5 days of isolation if they are needed on-site to address critical staffing shortages. All returning to work must follow heightened safety protocols for 10 calendar days from onset of illness or positive test. Updated guidelines and decision trees are posted to the COVID-19 HR Resources for Employees site. <https://hr.uconn.edu/covid-19-hr-resources-employees>
- **Masking policy updates:** Effective April 27th, 2023, UConn Health updated its masking protocol – Masks are now Optional in all UConn Health Clinics, urgent cares, hallways, cafes/ cafeteria, and UConn Health shuttle buses. Masks continue to be required for inpatient care/hospital patient rooms, surgical and procedural areas and in the Emergency department as well as anyone with respiratory symptoms.

- **COVID-19 Vaccination:** UConn Health continues to make large strides against COVID-19 with administering the COVID-19 vaccine and adhering to ever changing recommendations from the CDC. We continue to meet with senior leadership, Infection Disease /Prevention and the COVID Call Center team to adjust to the changes, review our policies and guidelines to stay current and consistent with other local hospitals. <https://health.uconn.edu/coronavirus/>
 - **Vaccine Administration Volume:** As of close of business on May 22, 2023, we have administered a total of 113,873 vaccines for COVID-19. Of this total, 44,815 are first doses, 43,259 are second doses and 25,799 are 3rd dose/boosters.
- **COVID 19 Call Center** - Since the start of COVID, we have continued to answered thousands of calls from employees, UConn Storrs and community who have either been exposed to or have symptoms of COVID-19. We have continued to track, assess, provide guidance scheduling of tests, contact trace for these groups. We also provide guidance with home self-swab tests and track those in our data as well.
- **COVID 19 Testing** – UCH is no longer using Garage 1 for drive-thru COVID sampling. As of April 17, 2023, the testing site has been relocated to the first floor of the Outpatient Pavilion. COVID testing and vaccination services will be provided within the clinical area on alternating weekdays. We are presently looking to administer testing, with specific precautions in certain clinical areas.

Population Health Program Outcomes:

Figure 1. Population Health Clinical Outcome Scorecard

Population Health Program	Metric	Reporting Period				Trend	Notes
		FY22 Average (July '21-Jun '22)	FY23 Q1 (July-Sept)	FY23 Q2 (Oct-Dec)	FY23 Q3 (Jan-Mar)		
Transitional Care Management	Appointment Adherence	79%	79%	78%	78%	-	Target rate 85%
	30- Day Readmission Rate	11.4%	15.7%	13.01%			Q3 readmission rate not available at the time of this report
Care Coordination-Social Determinants	Patients Referred (Monthly Average)	42	28	29	30	↑	Top referral requests- transportation, housing, and food resources
ED High Utilizer Outreach	Total High Utilizer Outreach	403	534	382	336	↓	High utilizer defined as 3 or more ED visits in 60 day period.
	Engagement Rate	53%	46%	48%	47%	↓	Percentage of patients reached by a Community Health Specialist following an ED visit

This quarter appointment adherence rates and patient referral volume remained relatively stable. The volume of ED high utilizers continued to decrease this quarter. Frequent outreach to this population, screening for social determinants of health and reconnecting patients to their primary care provider are some of the interventions used to manage this patient population. We continue to connect patients struggling with opioid use disorder (OUD) and substance use disorder (SUD) to a community recovery coaching program through the CT Community for Addiction Recovery which assists in the follow-up, reinforcement of treatment plan and coordination of detox or outpatient substance use treatment services. The Q2 readmission rate decreased in comparison to Q1. Collaborative efforts continue with hospitalist medicine, case management and population health to develop cross continuum interventions aimed at readmission rate reductions. This quarter the multi-disciplinary team reviewed primary contributing factors and has prioritized three top areas to address in the coming months; medication-related readmissions, appropriate follow-up for identified social determinants and post-discharge follow-up appointments. The team will continue to meet monthly to develop interventions to address these areas of focus.

Community Health

This quarter, the Population Health department went live with the Million Hearts Grant deliverable of providing the Preeclampsia Foundation Cuff Kit™ to our at-risk and high-risk maternal women. The Cuff Kit™ is given at time of clinic visit or at time of JDH Labor & Delivery hospital discharge and includes a maternal calibrated automated blood pressure cuff and bilingual health literate education. The Cuff Kit™ fosters home self-measured blood pressure (SMBP) which has been linked to improved maternal and neonatal health outcomes for

hypertension management in maternal women. The practices and inpatient unit are thrilled to be to offer the Cuff Kits™ to our patients. Since our launch date we have already provided over 70 Cuff Kits™.

Our free monthly virtual education series was launched in February to help educate patients to actively engage in managing their own health. Our UConn Health faculty are excited about participating in this initiative and have already requested it continue into 2024. The presentations are recorded and shared on our website (<https://health.uconn.edu/about/community-programs/virtual-community-education-series>) for access and on-demand viewing. Below is a list of our topics and presenters.



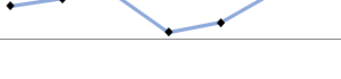
Month	2023 Topics	Speaker
Feb 15	Learning how to use MyChart 101	Harmony Lipeika
March 15	Colon Cancer Risk, Detection, yes, Prevention: It is not what you think	Joel Levine, MD
April 19	My Health, My Medicine-Managing Medications at Home	Jill Carey, Pharm D, BCCACP
May 17	Stop a Stroke: The Importance of Detection and Prevention	Brooke Medel, RN
June 21	Preventing Falls In and Outside Your Home	Marlena Wojtylo, RN & Natalia Zaniewski, RN
July 19	Understanding Depression	Jain Neha, MD
Aug 16	Who should be screened for lung cancer?	Electra Kaloudis, MD
Sept 20	Optimizing Heart Health, Cardiovascular Risk Assessment and High Cholesterol	John Glenn Tiu, MD
Oct. 18	Healthy Aging through Geroscience	George Kuchel, MD
Nov. 15	Diabetes	Luriza Glynn, APRN
Dec. 20	What is an Annual Wellness Visit and How to Make the Most of Your Medical Appointments	Wendy Martinson, MSN, RN

Performance Improvement

Performance improvement assessment and interventions are underway in the gastroenterology (GI) practice to improve patient access and streamline processes. The current scheduling workflow for referred patients (internal and external) has been process mapped. Scheduling templates have been reviewed for each clinician (physicians and APRNs) and areas of opportunity have been identified. GI will be one of the next schedule optimizations with Cheers epic optimization. Presently working with the Operating room on procedure flow to increase room utilization with the 4 rooms. Working on detailed workflows and “fast track” for patients that do not need visit prior to colonoscopy based on risk factors.

Press Ganey survey results for this quarter indicate upward trending across outpatient practices within several focus area Top Box scores when compared to last quarter. These areas include physician communication quality, office staff quality and care coordination. Most notable was the patient’s likelihood to recommend with a percentile rank growth from 63 to 87. The volume of surveys collected each period continue to grow substantially with a 51% increase since last quarter and a 274% increase from this time last year. A direct result of a recent initiative which altered the logic of the survey distribution frequency.

Likelihood to Recommend

Quarter	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	
Time Period	July - Sept	Oct - Dec	Jan - March	April - June	July - Sept	Oct - Dec	Jan - March	Trend
n	4224	3958	3678	3472	4062	9113	13745	
Top Box Score	92.00%	92.22%	92.20%	90.61%	90.99%	91.93%	93.31%	
Percentile Rank	52	58	61	31	39	63	87	

Patient Experience

In this quarter we concluded the PG Fusion training (Press Ganey's web-based platform utilized to view patient experience scores and qualitative comments) ensuring that leadership and management of each ambulatory practice have access to patient experience data and share it with the members of their care teams. Following the PG Fusion training for ambulatory practices' directors, manager and clinical coordinators, additional weekly patient experience office hours were held to provide everyone opportunity to ask additional questions regarding PG Fusion and assist them with setting up automated patient experience reports for their clinical areas to be sent to their email accounts. The next wave of training was conducted with Chief and Chairs of the department. This education for the providers is underway and is concluding. The meetings have included identifying a survey measure as an initiative for cross-team participation and analysis of qualitative feedback to learn trends and themes.

Quality

All quality data has been submitted to the various payor programs to meet value-based care or pay for performance incentive requirements for CY 2022. Final reconciliations should be available in late summer of 2023. The UMG reporting for the mandatory CMS Merit- based Incentive Payment System (MIPS) program was submitted in March of 2023. Preliminary performance was favorable. Final performance will include cost calculations and will not be available in August 2023. Preliminary scoring in available MIPS categories included below:

• Quality	27.54 / 30
• Promoting Interoperability	25.00 / 25
• Improvement Activities	15.00 / 15

Pay for Performance (P4P) / Population Health Q3 Financial Incentives

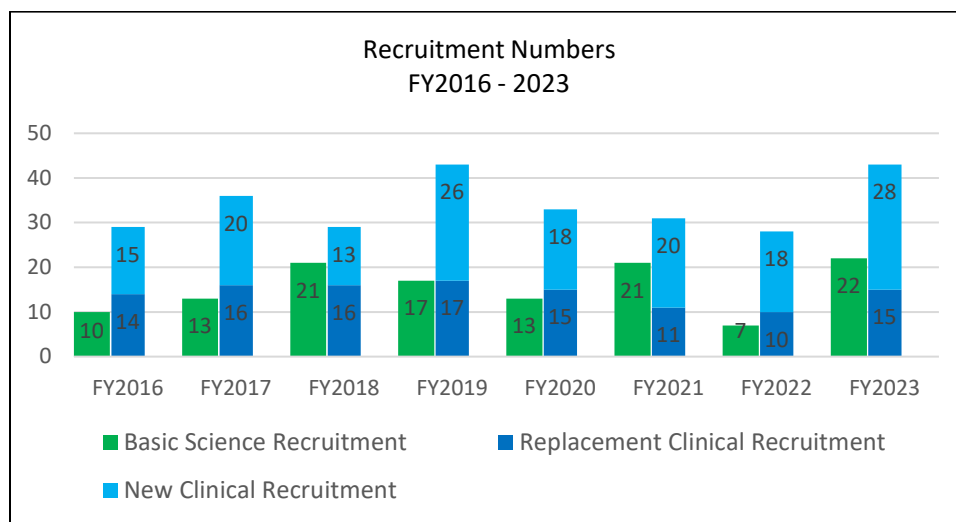
- **Anthem's Value-Based Care Program - EPHC (Enhanced Personal Health Care) Care Coordination**
 - UMG earned \$171,007
- **Aetna CY2021 P4P Incentive Payment**
 - UMG earned \$224,788
- **United Healthcare MA-PCPi Quality Care Bonus Payment**
 - UMG earned \$73,529
- **Wellcare Medicare Advantage P4P**
 - UMG earned \$3,105
- **Optum In Office Assessment Program**
 - UMG earned \$15,485

Total incentives earned for FY23 Q3- \$487,914

Growth and Development

For FY23 there are 65 faculty hires, 43 of which are clinical and 22 are basic science.

- Of the 43 clinical positions 28 are new and 15 are replacements.



Space

Space continues to be a challenge as we grow our practices. Early in the Q2 we expanded our Surgical specialties in our **West Hartford** location. This allowed for patient convenience, direct referrals from Internal Medicine and allowed to decant the space in the Outpatient Pavilion. Services include General Surgery, Vascular Surgery, Urology and Plastics.

We opened our new location in Simsbury, CT at **836 Hopmeadow Street** on May 8th. The present Simsbury Internal Medicine group has moved into this new location with the goal of expanding by 2 providers (1 APRN/ hired and 1 MD, in process of recruitment). In addition, the orthopedic group from our Avon location moved into the right side of the space along with a blood draw area, radiology and rotating specialties. These specialties include Cardiology, Pulmonary, Vascular surgery, Urology and OBGYN. A ribbon-cutting ceremony has been scheduled to take place Tuesday, June 13th at 5:30pm at the new location.

The new **Laser Center** located within our Dermatology suite at 21 South Road in our Dermatology suite opened on May 22nd. We were fortunate to receive a donation of over \$1 million dollars in equipment from Dr. M. Perez. With the new equipment being added to our present lasers, a specific UMG location has been established within the suite.

The new **5 Munson Road** building construction is underway with a new target occupancy date of early October 2023. The new space will comprise of the UConn Health Brain and Spine Institute. This includes clinical components from Neurology, Comprehensive Spine, Neurosurgery/cranial and Radiology, as well as academic space for these specialties.

Plans to expand our **Southington** clinic space at 1115 West Street are also underway. An additional 5,000 sq ft of space will be added to the lower level of the building to allow for specialty services (ENT, Dermatology, OB/GYN Pulmonary, Endocrinology and Nephrology) to move down and grow by four exam rooms. This will allow our existing Primary Care practice on the second floor to expand to accommodate the three to four new physicians to be hired post-construction.

In addition to the above space moves, we are working on a growth and “domino” plans that are financially focused, increase services that are continuing to grow within UConn Health. The first move involves relocating the **UConn Geriatrics & Healthy Aging** to a new leased space at 21 South Road Farmington. The 10,000 square foot space allows for the expansion of our existing geriatric clinic and includes targeted specialty services with the opportunity to provide coordinated care for our older adult patient population with a focus on health aging.

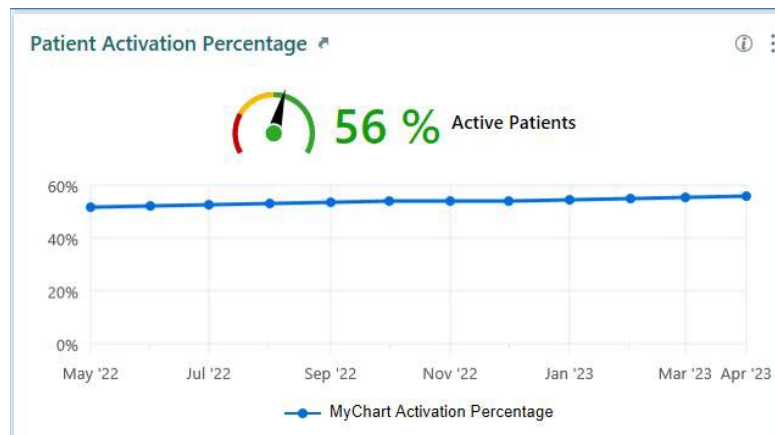
Along with this we are working on opportunities to expand Women's health to the 3rd floor of the OPPV, move the lab and radiology that are on OPPV3 to OPPV1 and expand services.

CHEERS

UConn Health began implementation of CHEERS, Epic's Customer Relationship Management (CRM) suite in February 2023. UConn Health is one of five Epic customers chosen to implement this complete product. They have implemented each component separately, but they are integrated so have moved to this new platform. Governance structure has been set up with an Executive Committee, financial experience and metrics monitoring. The three modules for CHEERS include.

- Schedule/Template/Referral Optimization – largest component and will involve faculty, online scheduling options, template review and patient flow opportunities for access and increase revenues. The first four with Cheers is Internal Medicine, Family Medicine, Dermatology and Orthopedic Surgery.
- Call Management - to assist the call centers in accessing information and scheduling to improve efficiency of triage and patient experience. This section will go live June 13th as we have six call centers using this new and updated application. This provides helpful patient information and augments existing scheduling and clinical workflows, allows tracking of calls to better serve the customer.
- Campaigns - will focus on marketing healthcare opportunities to targeted patient populations, automation of outreach and increase engagement. This involves focusing on MyChart marketing and the Diabetic Eye program to start.

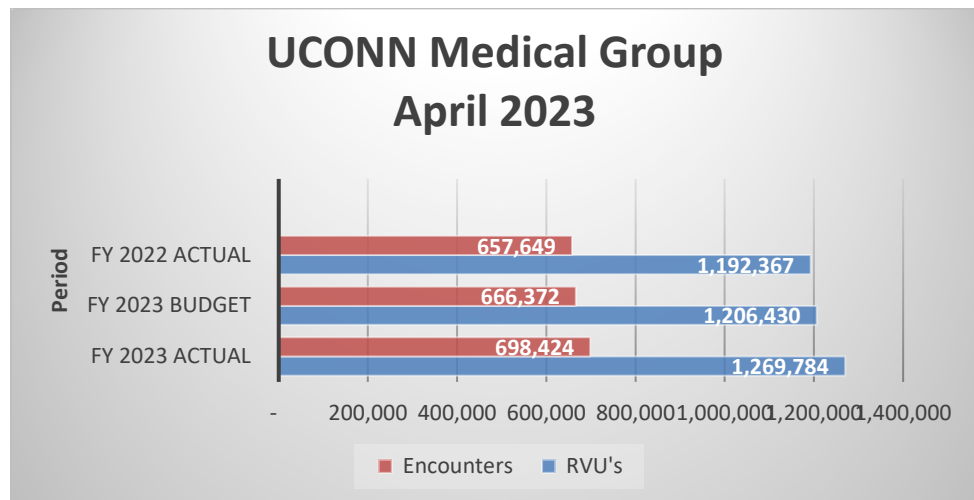
MyChart - March 2023, we have seen an **increase to 56% active** patients. This is an excellent accomplishment, and we will continue to focus on additional growth. This will also be a part of the CHEERS initiative for patient engagement and Campaigns. Each month our numerator and denominator increase, keeping in mind that when we started our MyChart we were less than 16%.



On Call System

The on-call system that we are implementing for our providers, after the RFP process is called Lightenbolt. This system would allow us to document our doctors on call /schedules in an automated manner so that the hospital call operators would know who to call when needed. Presently, the process is on paper, excel, word, calendars, etc., which was not a safe or efficient system. Our goal was to have an integrated and automated system which would allow for real time information for all. Initially there was 105 unique schedules that have been provided to the company for build. Offered three ways for the providers to participate in the mandatory training. There is ongoing training and Kronos integration, downtime procedures being addressed. 92% completed.

Finance



Encounters:

- YTD encounters are ahead of budget by 4.8% & ahead of prior year by 6.2%

wRVU's:

- YTD wRVU's are ahead of budget by 5.3% & ahead prior year by 6.5%

Revenues:

- YTD net revenues are ahead of budget by 3.1% & ahead of prior year by 7.0%
- Largest Growth Areas for YTD April in charges/stats are Dermatology, OB/MFM, Primary Care when compared to budget.

Recognition and Awards

- On Saturday April 15th, 2023, Dr. Bernardo Rodrigues of UConn's Parkinson's Disease and Movement Disorders Program presented on the "Advanced Care Planning for Parkinson's Disease" at the Free Educational Symposium hosted by The American Parkinson's Disease Association. It was a great opportunity for networking and strengthening our relationships within the PD community and other organizations.
- Dr. Kathrine Coyner, named an Atlantic 10 Conference "Title IX Trailblazer". This recognition and honor is a reflection of her outstanding basketball career, leadership and commitment to women in sports and the virtues of Title IX.
- UConn Health earns Echocardiography Reaccreditation by IAC. Pat and Jim Calhoun Cardiology Center located in Farmington, CT has been granted a three-year term of accreditation by the Intersocietal Accreditation Commission (IAC) in Echocardiography in the area(s) of Adult Transthoracic, Adult Transesophageal, and Adult Stress.
- UConn Health's Musculoskeletal Institute Neurophysiology Laboratory has successfully met the accreditation standards and has been awarded AANEM Electrodiagnostic Laboratory Accreditation with Exemplary status.
- The American Association of Neuromuscular & Electrodiagnostic Medicine (AANEM). This achievement recognizes the labs demonstrated clinical excellence in EDX medicine to patients, referral sources, and payers; and its commitment to providing the highest quality healthcare.